

School Improvement Plan SY 2024-25

Lakewood Community School

Kevin Hendrick Superintendent **Pinellas County Schools**

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A school does not achieve its goals by good fortune or hard work alone, but by prioritizing efforts. Improvements are made by focusing intensely on the priorities, while maintaining high service levels for ongoing work. The School

Improvement Plan (SIP) is based on the Plan, Do, Study, Act (PDSA) process, which manages and supports effective and efficient planning, implementation, monitoring, revising, and oversight.

A fully developed SIP places the management of priorities and strategies in the context of planning, accountability and support at the school level. School SIP teams ensure these priorities are supported through:

- clearly defined priorities and strategies that are aligned to district strategic goals,
- oversight throughout the planning, implementation and monitoring process, and
- reflection and adjustment to meet school, department and student needs.

Plans succeed because they are well developed, implemented and monitored, and align with the overall goals and objectives of the school and district. The benefits of a good SIP process include achievement of the desired results that positively impact staff growth and student achievement.

School Improvement Plan 2024 - 2025

| Administrator: | Lisa Austin |
|----------------|---|
| | |
| School Vision | 100% student success. |
| | |
| School Mission | To provide a quality learning environment which enables adults to become literate, economically self-sufficient, and productive members of society. |

School Data

| | Age Breakdown: | | | | | | |
|----------------------------|----------------|-------|-------|-------|-----|--|--|
| Total School Enrollment | 16-18 | 19-24 | 25-44 | 45-59 | 60+ | | |
| 1,801 | | | | | | | |

| Adult Ed | 2024 | 2023 | 2022 | 2021 |
|-------------------|------------|------------|------------|------------|
| State Targets Met | 🛛 Yes 🗌 No | ⊠ Yes □ No | ☐ Yes ⊠ No | 🛛 Yes 🗌 No |

| Proficiency | Al | BE | GI | D | ES | OL | Al | HS . | Co-En | rolled | AS | В |
|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|-------|-------|
| - | 23-24 | 22-23 | 23-24 | 22-23 | 23-24 | 22-23 | 23-24 | 22-23 | 23-24 | 22-23 | 23-24 | 22-23 |
| Rates | % | % | % | % | % | % | % | % | % | % | % | % |
| | 41% | 58% | 32% | 70% | 78% | 42% | 128% | 86% | 101% | 91% | 20% | |
| Students earning 1 or more LCP's | 147 | 229 | 118 | 346 | 69 | 22 | 59 | 72 | 904 | 767 | 8 | 0 |

| School Leadership | | | | | |
|--|------------|-----------------|-------------------------|--|--|
| Position/Role | First Name | Last Name | Years at Current School | | |
| Administrator | Lisa | Austin | Less than 1 year | | |
| Coordinator | Toni | Molinaro | 1-3 years | | |
| Lead Teacher ABE/GED | Diana | Keller | 4-10 years | | |
| Lead Teacher ABE/GED | Mark | Haverfield | Less than 1 year | | |
| Adult HS Liaison | Patrick | Jennings | 20+ years | | |
| 504 Liaison | Diana | Keller | 4-10 years | | |
| Lead Teacher ESOL | Regi | Zanardini-Rojas | 4-10 years | | |
| Total Instructional Staff: FT: 10 PT: 41 | | | | | |

| Total Instructional Staff: | FT: | 10 | PT: | 41 | |
|----------------------------|-----|----|-----|----|--|
| Counselor: | FT: | 0 | PT: | 1 | |
| Total Support Staff: | FT: | 2 | PT: | 0 | |

Choose three priorities for improvement ("Big Rocks") that you will focus on for the school year. Following the priority, complete the theory of action statement using your current data and results from your problem-solving process.

EXAMPLE THEORY OF ACTION: If we effectively implement high-leverage strategies which support standards-based instruction, then the percent of all students achieving gains will increase from 63% to 65%.

1. Priority 1: Frameworks-based instruction

Priority 1 Theory of Action: If we effectively implement high-leverage strategies which support Frameworks-based instruction, then the percent of all Adult Basic Education (ABE) and Academic Skills Building (ASB) students achieving measurable skill gains (MSGs) at Lakewood Community School (LCS) will increase by 4% for the 2024-25 school year.

2. Priority 2: Frameworks-based instruction

Priority 2 Theory of Action: If we effectively implement high-leverage strategies which support Frameworks-based instruction, then the percent of all English Language Learners (ELL) students achieving measurable skill gains (MSGs) will increase by 10% for the 2024-25 school year.

3. Priority 3: Frameworks-based instruction

Priority 3 Theory of Action: If we effectively implement high-leverage strategies which support Frameworks-based instruction, then the percent of Co-Enrolled students achieving measurable skill gains (MSGs) will increase by 5% for the 2024-25 school year.

C. Monitoring and Achieving Improvement Priorities

School Improvement is best achieved when a school—in its totality—works together to achieve the school's common goals. The table below is the framework for planning how everyone in your school will be an active, engaged participant in the achievement of your school's improvement priorities.

How do you plan to implement and monitor the progress of your improvement priorities as a school-wide system? Complete the table below for each school-based team listed, use the blank rows and add rows for additional teams, as needed.

| School-based Team | Priority | Why | How | Who | Who | When | Evidence |
|---|---|---|--|---|--|--|--|
| | Alignment | are you doing it? | are you executing? | facilitates? | participates? | does it occur? | that it is occurring |
| The teams responsible for implementation and monitoring | Identify the priorities above for which each team is responsibl e | The problem you are trying to solve | Major actions taken to execute the improvement with fidelity | List the title of who is leading the work of each team | List the titles of those who participate on each team for implementati on and monitoring | State how often you are monitori ng | Describe what it looks like and what artifacts are available when this is implemented with fidelity |
| EXAMPLE: Leadership Team | All Priorities | Monitor instructional implementation of grade-level standards to increase student FSA proficiency | Training on Lesson Planning Resources, Preconference, Weekly instructional reports, Prep PLC agendas | Principal | Assistant Principal(s) | Weekly on Tuesday s | Lesson plans aligned to standards, with targets and performance scales, Planned and completed student work requiring practice with complex text and its academic language |



| | School-based Team | Priority Alignment | Why are you doing it? | How are you executing? | Who facilitates? | Who participates? | When does it occur? | Evidence that it is occurring |
|----|---|-----------------------|---|--|---|--|------------------------------------|---|
| 1. | Leadership Team | All Priorities | Monitor instructional implementation of Adult Ed ABE and ESL frameworks to increase student eCASAS proficiency. | Share new Instructional standards Walk-throughs, observations and feedback. | Administrator Coordinator | Administrator Coordinator Leadership Team | Bi- weekly | Lessons aligned to frameworks FOCUS reports TopsPro reports |
| 2. | Co-Enrolled & Adult High School Instructional Staff | Priority 3 | Maximize student success and increase MSGs for 2024-25 school year. | Transcripts evaluated by leadership team Provide targeted instruction Begin credit recovery in August 2024 | AHS Lead Leadership team Coordinator | Administrator Coordinator Teachers | As needed | Instruction delivery is aligned with best practices FOCUS reports Edmentum reports |
| 3. | ESL, ABE, ASB, GED Instructional Staff | Priorities 1 & 2 | Maximize student success and increase the number of MSGs for 2024-25 school year. | Alignment of instruction to frameworks. PLC Coordination and planning. Walk-throughs and informal feedback. Tracking of student hours and post-tests Increase direct instruction | Administrator Coordinator Lead Teachers | Administrator Coordinator Lead Teachers All Teachers | Monthly | Walk-throughs are aligned with expectations Lessons aligned to frameworks FOCUS reports of MSGs Focus attendance reports FOCUS Under 10 Reports |
| 4. | 504 Team | All Priorities | Maximize student success by implementing strategies to help students succeed that are in line with 504 plans. | 504 Meetings Through intake and orientation Reach out to partner services Train teachers | 504 Liaison | Administrator Coordinator DMT 504 Liaison Teachers | Monthly reports As needed | Lesson Plans use 504 plan accommodations 504 FOCUS reports 504 Meetings |

Conditions for Learning

Climate and Culture

DATA SOURCES TO REVIEW: Student Climate Survey- Relevance

REFLECTION (4-Step Problem-Solving):

- 1. In the survey, 10% of the students couldn't identify the relevance of their studies with their career pathway.
- 2. The problem in student responses may be due to a lack of opportunity for students to explore technical and college career opportunities.
- 3. If staff initiates a robust intake/orientation process where they can help students explore career goals and provide a success plan, students may be able to connect what they are studying in school and how it relates to their future.
- **4.** Administration will analyze tools such as Florida Ready to Work reports and continue PLC trainings regarding orientation best practices to monitor implementations of strategies.

5. Strategic Priority 1: Academic Excellence through Innovation

6. GOAL: Lakewood Community's goal is to increase the percentage of student who can identify the relevance of their studies with their career pathway by 7%, as evidenced by AdvanceEd.

7. STRATEGIES:

List the specific strategies your school uses to implement a seamless multi-tiered system of supports (MTSS) that is focused on academic supports to meet the needs of all students.

- ☑ Provide effective intake/orientation for all students.
- ☑ Provide opportunities to go to Meet and Greets to discuss career pathway options.
- **7. ACTION STEPS:** (Complete the action steps to the needs of your school to meet this goal for each area. District-wide actions have been inserted for ease of completion; adapt and tailor to meet your school needs.)

| 3 1 1 | , , | |
|---|---------------------------|-----------------------------|
| Action Steps | WHO | WHEN |
| to implement these strategies | is leading each strategy? | is it occurring? |
| Teachers utilize their ACP and FRW resources to document career goals. | Teachers | Monthly |
| Identify and promote activities for students that provide opportunity to learn about careers using a Florida Ready to Work or Meet and Greets at Pinellas Technical Colleges. | All Staff | • Quarterly |
| | | |

8. MONITORING:

These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the selected Improvement Priorities: \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

| Professional Learning Description | Participants (number and job titles) | Priority Alignment |
|---|--|--|
| Monthly faculty and PLC meetings will provide career information and PTC event information. | All faculty, staff and administrators | ☑ Priority 1☑ Priority 2☑ Priority 3 |
| Provide orientation, Career Pathways, and Florida Ready to Work trainings to all staff. | Coordinator, Leadership Team, all teachers | ✓ Priority 1✓ Priority 2✓ Priority 3 |

B. Conditions for Learning: Attendance and Post testing Rate

DATA SOURCES TO REVIEW: District Posttest Rate Report

REFLECTION (4-Step Problem-Solving):

- 1. The overall district posttest rate was 57% in 2023-24 school year.
- 2. The problem/gap is to remove testing apprehension and barriers as well as reduce student attrition.
- **3.** If administrators and staff monitor and analyze monthly attendance reports and implement procedures for retention, this will stabilize attendance and increase our post-test rate from 57% to 60% in the 2024-25 school year.
- **4.** Administration and staff will analyze and review data utilizing FOCUS attendance and monthly posttest reports to help increase posttest rate.
- 5. Strategic Priority 3: Equity with Excellence for All.
- **6. GOAL:** The posttest rate will increase 3% in the 2024-25 school year.
- **7. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Provide an engaging student experience to reduce student attrition prior to academic goal achievement.
- ☑ Strengthen the implementation of interventions to address and support the needs of students who miss more than 3 days.

8. ACTION STEPS: (Adapt and tailor the action steps to meet the needs of your school to meet this goal.)

| WHAT | WHO | WHEN | | |
|---|--|-------------------------------|--|--|
| are you doing to implement these strategies? | is leading this step? | is it occurring? | | |
| Review attendance process and school-wide strategies to encourage attendance. | Administrator/Coordinator | Monthly | | |
| Implement strategies to decrease student attrition. | Administrator/Coordinator Leadership Team ABE/ASB/ESL Teachers | Monthly | | |
| Engage students with data chats to inform them of attendance and testing goals. | ABE/ASB/ESL Teachers | Quarterly | | |
| Ensure teachers use progress monitoring tools to track student | Administrator/Coordinator | Monthly | | |
| achievement and posttest opportunities. | ABE/ASB/ESL Teachers | As needed | | |
| | | | | |

9. MONITORING:

These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priorities: ⊠ Priority 1 ⊠ Priority 2 ⊠ Priority 3

| Professional Learning Description | Participants (number and job titles) | Priority Alignment |
|--|---|--|
| Monthly Faculty Meetings | All faculty & Staff & Administrators | ☑ Priority 1☑ Priority 2☑ Priority 3 |
| Orientation and Career Pathways Training | Administrator/Coordinator & Teachers | ⊠ Priority |

Academic Goals

Instructions

Refer to your plan for Monitoring and Achieving Improvement Priorities as a school-wide system (above). In the sections below, identify specific academic goals and strategies that you will implement in support of achieving those priorities.

These goals, strategies and professional development should align directly to the Monitoring and Achieving Improvement Priorities table in the Continuous Improvement section above. The table above describes how you are monitoring the implementation of these strategies, as well as the progress of these goals.

REFLECTION: Review your data, and work though the problem-solving and gap analysis processes.

GOALS: Write your goals as goals to be Specific, Measurable, Actionable, Realistic, and Timely.

STRATEGIES: Identify the high-leverage strategies your school will employ to support improvement. You may choose from the drop-down menu provided by your level content specialists or write your own.

ACTION STEPS: Articulate what your school is doing to implement these strategies and achieve the goals. Identify who is responsible and when is it occurring.

MONITORING: Monitoring should be included in the Monitoring and Achieving table at the beginning of the document.

PROFESSIONAL LEARNING: List the professional learning your staff needs to effectively implement the strategies and progress toward the goal.

A. ABE Goal

DATA SOURCES TO REVIEW: Focus Reports (WDIS003)

REFLECTION (4 Step Problem-Solving):

- 1. Lakewood Community ABE students achieved a 47% measurable skill gain rate in 2023-24.
- 2. The problem is that many students who enter the program are far below the GED functioning level.
- **3.** If teachers incorporate effective educational strategies based on curriculum frameworks, the ABE students will increase the percent of measurable skill gains earned.
- **4.** Administration and staff will analyze the post-testing data and MSGs earned monthly, in hopes to increase measurable skill gains by 3%.
- 5. Strategic Priority 3: Equity with Excellence for All.
- **6. GOAL:** The number of ABE students earning measurable skills gains will increase 3% in 2024-25.

STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)

- ☑ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- ☑ Strengthen staff ability to engage students in mini-lessons.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

| WHAT | WHO | WHEN |
|--|---------------------------|-----------------------------|
| are you doing to implement these strategies? | is leading this step? | is it occurring? |
| Administration will discuss performance levels, provide training in | Administrator/Coordinator | Monthly |
| orientation and student progress monitoring strategies. | | |
| Leadership will provide support to all FT and PT instructors in the | Lead Teacher | Weekly |
| effective use of new resources. | Administrator/Coordinator | · |
| | Leadership team members | |
| Teachers will monitor and track student performance as it relates to | Administrator/Coordinator | Monthly |
| the incorporation of the new resources and testing performance. | Teachers | |

| 8. | MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the |
|----|---|
| | selected Improvement Priorities: |

| ☑ Priority 1 | ✓ Priority 2 | Priority 3 |
|--------------|--------------|------------|
|--------------|--------------|------------|

| Professional Learning Description | Participants (number and job titles) | Priority Alignment |
|---|--|--|
| PLC meetings: Administration will meet with teachers to analyze data reports and provide trainings about effective teaching strategies. | Administrator/Coordinator Leadership Team ABE/GED teachers | ☑ Priority 1☐ Priority 2☐ Priority 3 |
| Leadership Meetings: Administration will meet with leadership team to problem solve issues and help teachers increase measurable skill gains. | Administrator/Coordinator Leadership Team | ☑ Priority 1☐ Priority 2☐ Priority 3 |

B. GED Goal

DATA SOURCES TO REVIEW: PTC local date provided by PTC Occupational Specialist

REFLECTION (4 Step Problem-Solving):

- In 2023-24, 32% students enrolled obtained their GED.
- 2. The problem is that students are not attending class consistently.
- 3. If teachers and staff utilize strategies to prevent attrition then performance level and GED completions will increase by
- 4. We will achieve a higher rate of students completing their GED if we create a tracking process and conduct monthly data chats at PLCs.
- 5. Strategic Priority 3: Equity with Excellence for All

GOALS: 6.

Increase the percentage of student earning their GED by 3% in the 2024-25 school year.

- 7. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Encourage teachers to make a soft 'hand-off' by scheduling meet and greets when students are close to obtaining their academic goals.
- ☑ Support staff to utilize orientation procedures that outline career interests and set career pathways.
- 8. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

| WHAT | WHO | WHEN |
|---|-----------------------|------------------|
| are you doing to implement these strategies? | is leading this step? | is it occurring? |
| Encourage teachers to create an informal data tracker | GED teachers | Quarterly |
| Support teachers to utilize retention strategies | Administation | monthly |

| 9. | MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the |
|----|---|
| | selected Improvement Priority(ies): |

 □ Priority 1 □ Priority 2 □ Priority 3

| Professional Learning Description | Participants (number and job titles) | Priority Alignment |
|--|--------------------------------------|--|
| Monthly teacher/peer Collaboration (PLC) | GED Teachers | ☑ Priority 1☐ Priority 2☐ Priority 3 |
| Attend CTAE professional development | Administrator/Coordinator All Staff | ☑ Priority 1☑ Priority 2☐ Priority 3 |

C. ESOL Goal

DATA SOURCES TO REVIEW: Focus Report (WDIS003)

- 1. In 2023-24, 89 ESL students were enrolled in Lakewood Community School
- 2. The problem is that there was a lack of space to offer ESOL classes at LCS.
- 3. If the ESOL program is promoted effectively in the community, the ESL enrollment will increase in the 2024-2025 school year.
- 4. Administration will track ESL enrollment monthly and adjust program promotions accordingly.
- 5. Strategic Priority 5: Strong Connections and Communication
- **6. GOALS:** Increase the ESL enrollment by 10% in the 2024-25 School year.
- 7. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Utilize data to track ESL enrollment monthly.
- ☑ Analyze current promotion practices and make necessary adjustments.
- ☑ Support staff in utilizing data to differentiate/scaffold instruction to meet the needs of each student.
- **8. ACTION STEPS:** (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

| WHAT | WHO | WHEN |
|---|---------------------------|---------------------------|
| are you doing to implement these strategies? | is leading this step? | is it occurring? |
| Provide trainings and PLCs to support instructional differentiation | Coordinator | monthly |
| strategies | ESOL Lead | |
| | ESOL Teachers | |
| Meet with various community organizations to promote program | Administrator/Coordinator | monthly |
| offerings and locations | ESOL Teachers | |
| Collaborate with other Adult Education providers on enrollment | Administrator/Coordinator | monthly |
| strategies | | |

| 9. | MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the | | g monitored as part of the Monitoring and Achieving Improvement Priorities plan for the |
|----|---|--|---|
| | selected Improvement Priority(ies): | | |
| | ☐ Priority 1 | | |

| Professional Learning Description | Participants (number and job titles) | Priority Alignment |
|--|--------------------------------------|--|
| Provide professional development on data collection and effective differentiation strategies | ESOL Teachers | ☐ Priority 1 ☑ Priority 2 ☐ Priority 3 |

D. AHS Goal

DATA SOURCES TO REVIEW: Focus Report (WDIS003)

REFLECTION (4 Step Problem-Solving):

- 1. In 2023-24 35% of AHS students graduated with a high school diploma.
- 2. The problem/gap is student attrition before course completion occurs.
- **3.** If students meet with a teacher and develop a plan of action and a timeline, we hope to increase completion rate.
- **4.** We expect the number of AHS students earning a high school diploma to increase by 6% for the 2024-25 school year.
- 5. Strategic Priority 3: Equity with Excellence for All
- **6. GOALS:** The amount of AHS students earning a high school diploma will increase by 6% for the 2024-25 school year.
- 7. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Prior to enrolling in the program, students will meet with an administrator to discuss classes and tests needed to graduate.
- ☐ Teachers will build a rapport with students, help build their confidence and map out the progress of their plan through informal data chats.

8. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

| WHAT are you doing to implement these strategies? | WHO is leading this step? | WHEN is it occurring? |
|---|--|---------------------------------------|
| Use Graduation Checklists to efficiently and effectively determine student needs and best placement. | Administrator/Coordinator AHS Lead Teacher | Upon Enrollment |
| Discuss how to create a success plan outlining all courses needed, develop a timeline and action plan for success at monthly PLC meetings | Administrator/Coordinator AHS teachers | • monthly |
| Improve implementation of ACT Test Prep, as well as EOC review | Coordinator | • Fall |
| prep. | AHS Teachers | Spring |

| 9. | MONITORING | : These are bein | g monitored as part of the <i>Monitoring and Achieving Improvement Priorities</i> plan for the |
|----|----------------|------------------|--|
| | selected Impro | vement Priority | v(ies): |
| | □ Priority 1 | ☐ Priority 2 | ⊠ Priority 3 |

| Professional Learning Description | Participants (number and job titles) | Priority Alignment |
|---|---|--|
| Reach out to non-graduates within zip code area. Implement Action plans including, if needed, Intensive Reading course to earn concordant scores for Certificate of Completion students. | Administrator Counselors AHS Teachers | ☑ Priority 1☐ Priority 2☑ Priority 3 |

E. Co-Enrolled Goal

DATA SOURCES TO REVIEW: Focus report (advanced report) **REFLECTION (4 Step Problem-Solving):**

- 1. Lakewood Community Co-Enrolled students achieved a 101% measurable skill gain completion rate in 2024-25.
- 2. We expect to improve MSG rate by 3% in 2024-25.
- 3. If we utilize the communication tool in Edmentum then more students will be reminded to complete their goal.
- 4. Administration will do progress monitoring for all students in co-enrolled programs.
- Strategic Priority 1: Academic Excellence through Innovation
- GOALS: The measurable skill gain completion rate of co-enrolled students increase by 3% for the 2024-25 school year.
- 7. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☐ Build upon cooperative relationships with partner schools to maximize effective resource allocation aimed at building achievement.
- ☑ Effectively leverage the tools of the Edmentum platform to generate increased student engagement, commitment, and success.

ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

| WHAT | WHO | WHEN |
|--|-------------------------|--------------------------------|
| are you doing to implement these strategies? | is leading this step? | is it occurring? |
| Collaborate with local high schools to implement Co-enrolled | Administrator/ | August and |
| programs starting in the fall | Coordinator | September |
| | Administration at HS | 2024 |
| Implement procedures for: | Coordinator | Monthly |
| Attendance and sign in sheets | HS APC's and Counselors | |
| 2. Weekly monitoring of student progress | DMT | |
| 3. Monitor completions | | |

| MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the |
|---|
| selected Improvement Priorities: |

| ☐ Priority 1 | ☐ Priority 2 | □ Priority 3 |
|--------------|--------------|--------------|
|--------------|--------------|--------------|

| Professional Learning Description | Participants (number and job titles) | Priority Alignment |
|--|--------------------------------------|--------------------|
| Edmentum trainings as needed | HS Instructional Staff | ☐ Priority 1 |
| | Coordinator | ☐ Priority 2 |
| | Coordinator | ☑ Priority 3 |
| Collaborative meetings with high school partners | Coordinator | ☐ Priority 1 |
| | HS APC's and Counselors | ☐ Priority 2 |
| | 115 / II e s and counsciors | ☑ Priority 3 |

F. IET Goal

DATA SOURCES TO REVIEW: Faculty Meeting Sign In Sheets

REFLECTION (4 Step Problem-Solving):

- 1. The 2024-25 School year will provide baseline data for the development of an IET program Lakewood Community.
- 2. The problem is that there was a lack of space to offer an IET program at LCS.
- 3. If an IET program is developed, then an enrollment baseline will be established.
- Administration will collaborate with other Adult Education providers to create an IET program.
- Strategic Priority 4: Positive Staff Experiences
- GOALS: To develop and offer an IET program by the end of the 2024-25 school year.
- 7. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.) ☑ LCS will collaborate with other Adult Education providers to develop an effective IET program
- **8. ACTION STEPS:** (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

| WHAT | WHO | WHEN |
|--|-------------------------|-----------------------------|
| are you doing to implement these strategies? | is leading this step? | is it occurring? |
| Collaborate with sites that have successfully developed an IET | | Monthly |
| program | Administration | |
| Develop timeline for implementation | Administration | • Fall |
| Attend training focused on integrating curriculum | Administration/Teachers | Monthly |

| 9. | MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the |
|----|---|
| | selected Improvement Priority: |

☑ Priority 1 □ Priority 2 □ Priority 3

| Professional Learning Description | Participants (number and job titles) | Priority Alignment |
|--|--------------------------------------|---|
| Attend ACE Conference in October | Administrator | ☑ Priority 1☑ Priority 2 |
| | | ☑ Priority 3 |
| District or site training for curriculum integration | Administration/Teachers | ☑ Priority 1 |
| | | ☑ Priority 2 |
| | | ☑ Priority 3 |

G. Healthy Schools Goal

DATA SOURCES TO REVIEW: Faculty Meeting Sign In Sheets

REFLECTION (4 Step Problem-Solving):

- 1. In 2023-24 Lakewood Community School held two main wellness activities.
- 2. The problem is that due to high participation rates LCS needs to increase the number of interactive activities.
- If we increase a variety of wellness activities, then the participation will increase by 5%.
- 4. The Wellness Chair and administration will provide opportunities for all staff to participate, and this will be tracked in faculty monthly meetings.
- 5. Strategic Priority 4: Positive Staff Experiences
- **GOALS:** The percent of staff attending a wellness event will increase by 5% for the 2024-25 school year.
- 7. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.) ☑ LCS will have seminars and workshops to promote our Healthy School Goals
- 8. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

| WHAT | WHO | WHEN |
|---|---------------------------|-----------------------------|
| are you doing to implement these strategies? | is leading this step? | is it occurring? |
| Promoting wellness activities at staff meetings | Wellness Champion | Monthly |
| | Administrator/Coordinator | |
| Highlight incentive program | Wellness Champion | Monthly |
| Promoting wellness activities in updates | Wellness Champion | • Monthly |
| | | |

| 9. | MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the |
|----|---|
| | selected Improvement Priority: |

 □ Priority 1 □ Priority 2 □ Priority 3

| Professional Learning Description | Participants (number and job titles) | Priority Alignment |
|---|--------------------------------------|--|
| District wellness personnel will conduct Information Sessions | All staff | ☑ Priority 1☑ Priority 2☑ Priority 3 |
| Outside agency training | All staff | ☑ Priority 1☑ Priority 2☑ Priority 3 |

Subgroups

A. 504 Goal

DATA SOURCES TO REVIEW: Advanced 504 Report

REFLECTION (4 Step Problem Solving):

- 1. The 2024-25 school year will provide baseline data for the number students self-reporting 504 plans.
- **2.** The problem is occurring because students are not aware of the self-reporting process or the benefits of self-reporting.
- 3. We expect the number of students self-reporting to increase by the end of the year.
- **4.** If staff and teachers provide support strategies around test taking, then students might acknowledge their needs and self-report.
- 5. Strategic Priority 1: Academic Excellence through Innovation
- 6. GOALS: Students with 504 plans will utilize accommodations to improve assessment performance.

6. STRATEGIES:

☑ The 504 team will meet monthly to review data to track measurable skill gains of students with 504 plans.

1. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

| WHAT | WHO | WHEN |
|---|---|------------------|
| are you doing to implement these strategies? | is leading this step? | |
| | | is it occurring? |
| Utilize orientation/intake procedures to help identify issues and accommodations needed for student academic success. | Administrators/Coordinator Teachers 504 Liaison | • quarterly |
| Monthly meetings and tracking sheet of all 504 students to work out any issues. | 504 Liaison Administrators/Coordinator DMT | • Monthly |
| Discuss academic progress in PLC meetings, monitoring FOCUS reports for MSGs and Attendance. | Teachers | • Monthly |
| Work with the 504 liaison and GED Testing centers to ensure proper accommodations are provided. | 504 Liaison DMT Teachers | • weekly |

School Improvement Plan 2023-2024

2. **MONITORING:**

These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the selected Improvement ☑ Priority 1 ☑ Priority 2 ☑ Priority 3 Priority(ies):

| Professional Learning Description | Participants (number and job titles) | Priority Alignment |
|---|--|--|
| Attend 504 related Professional Development offered at all district workshops, such as Summer Symposium, District Wide Training, etc. | Administrator/Coordinator 504 Liaison Teachers | ☑ Priority 1☑ Priority 2☑ Priority 3 |
| | | |