

# School Improvement Plan SY 2018-19

# **PINELLAS PARK HIGH SCHOOL**

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# **Continuous Improvement**

A school does not achieve its goals by good fortune or hard work alone, but by prioritizing efforts. Improvements are made by focusing intensely on the priorities, while maintaining high service levels for ongoing work. The School Improvement Plan (SIP) is based on the Plan, Do, Study, Act (PDSA) process, which manages and supports effective and efficient planning, implementation, monitoring, revising, and oversight.

A fully developed SIP places the management of priorities and strategies in the context of planning, accountability and support at the school level. School SIP teams ensure these priorities are supported through:

- clearly defined priorities and strategies that are aligned to district strategic goals,
- oversight throughout the planning, implementation and monitoring process, and
- reflection and adjustment to meet school, department and student needs.

Plans succeed because they are well developed, implemented and monitored, and align with the overall goals and objectives of the school and district. The benefits of a good SIP process include achievement of the desired results that positively impact staff growth and student achievement.

# A. Vision and Direction

# **School Profile**

Principal:	Brett Patterson	SAC Chair:	April Powers
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School Vision	100% Student Success
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School Mission	To educate and prepare each student for college, career, and life.
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# **School Data**

Total School	Ethnic Breakdown:									
Enrollment	Asian	Black	Hispanic	Multi-Racial	White	Other				
1938	172	257	513	72	917	7				

School Grade	2018:	2017:	2016:	Title I	NO	
	В	С	С	Title I	NO	

Proficiency	EL	ELA		Math		Science		Social Studies		Accel. Rate		Rate
_	2018	2017	2018	2017	2018	2017	2018	2017	2017	2016	2017	2016
Rates	%	%	%	%	%	%	%	%	%	%	%	%
Proficiency All	47	37	44	40	55	49	70	71	39	38	92	87
Learning Gains All	54	45	47	45								
Learning Gains L25%	50	44	40	37								

	School Leadership Team									
Position/Role	First Name	Last Name	FT/PT	Years at Current School						
Principal	Brett	Patterson	FT	4-10 years						
Equity Champion	Tamara	Beard	FT	1-3 years						
ESE	Cynthia	Zangara	FT	Less than 1 year						
ELL	Amanda	Sliby		1-3 years						
Climate and Culture	Cassandra	Bogatz	FT	4-10 years						
Assistant Principal	James	Adams	FT	11-20 years						
Assistant Principal	Kim	Leitold	FT	4-10 years						
Assistant Principal	Paul	Peppers	FT	4-10 years						
Total Instructional Sta	Total Instructional Staff: 83 Total Support Staff: 73									



# **B.** Improvement Priorities

Choose three priorities for improvement ("Big Rocks") that you will focus on for the school year. Following the priority, complete the theory of action statement using your current data and results from your problem solving process.

**EXAMPLE THEORY OF ACTION:** If we effectively implement high-leverage strategies which support standards-based instruction, then the percent of all students achieving proficiency will increase from 77% to 89%.

# 1. Priority 1: Standards-based instruction

Priority 1 Theory of Action: If we effectively implement high-leverage strategies which support standards-based instruction, then the percent of all students achieving proficiency will increase from 46% to 51%.

# 2. Priority 2: Conditions for learning

Priority 2 Theory of Action: If we effectively implement high-leverage strategies which support conditions for learning, then the number of all students successfully passing their courses will increase from 64% to 75%

# **3. Priority 3**: Student-Centered with Rigor

Priority 3 Theory of Action: If we effectively implement high-leverage strategies which support student-centered with rigor, then the percent of all students engaged in learning will increase from 35% to 50%

# **C. Monitoring and Achieving Improvement Priorities**

School Improvement is best achieved when a school—in its totality—works together to achieve the school's common goals. The table below is the framework for planning how everyone in your school will be an active, engaged participant in the achievement of your school's improvement priorities.

How do you plan to implement and monitor the progress of your improvement priorities as a school-wide system? Complete the table below for each schoolbased team listed, use the blank rows and add rows for additional teams, as needed.

	School-based	Priority	Why	How	Who	Who	When	Evidence
	Team	Alignment	are you doing it?	are you executing?	facilitate s?	participates?	does it occur?	that it is occurring
	The teams responsible for implementation and monitoring	Identify the priorities above for which each team is responsible	The problem you are trying to solve	Major actions taken to execute the improvement with fidelity	List the title of who is leading the work of each team	List the titles of those who participate on each team for implementation and monitoring	State how often you are monitoring	Describe what it looks like and what artifacts are available when this is implemented with fidelity
1.	SBLT (using MTSS Framework)	All Priorities	Monitor implementation of standards based instruction, increased conditions for learning, and student-centered with rigor	<ul> <li>Training on Lesson Planning</li> <li>Preconference,</li> <li>Pre-post conferences</li> <li>PLC's</li> </ul>	Principal Assistant Principal s	Assistant Principals	Weekly	<ul> <li>Lesson plans aligned to standards</li> <li>Observation data</li> <li>Cycle assessment data</li> </ul>
2.	Tier 3 Problem- solving Team	Priority 2	Decrease number of failing grades at quarter and semester intervals	Training and support in Restorative Practice	Tamara Beard	Administration Teachers	Monthly	Reduction in course failures in all grade levels
3.	Equity Team	Priority 2	Decrease number of failing grades at quarter and semester intervals	Training and support in Restorative Practice	Tamara Beard	Administration Teachers	Monthly	Reduction in course failures in all grade levels
4.	Child Study Team	Priority 2	Decrease number of failing grades at quarter and semester intervals	Monitoring     attendance of all     students and     communicating with     students and families     to increase     attendance	James Adams	Administration Social Worker Behavior Specialist Guidance	Every 2 weeks	Increase in attendance



# Continuous Improvement

	School-based Team	Priority Alignment	Why are you doing it?		<b>How</b> are you executing?	Who facilitate s?	Who participates?	When does it occur?		Evidence that it is occurring
5.	Subject Area / Grade Level Leaders (enter as many rows as needed)	All Priorities	Monitor implementation of standards based instruction, increased conditions for learning, and student-centered with rigor	•	Classroom observations Leadership meetings	Brett Patterso n	Administration team Department Heads	Observatio ns weekly, Meeting monthly	•	Increase success on assessments as indicated through student data
6.	Literacy Leadership Team (if this is the same as SBLT, please note as this does not need to be duplicated).	Priority 2	Decrease number of failing grades at quarter and semester intervals	•	Providing relevant and material to increase interest and engagement	Janet Canfield	Assistant Principal Teacher team members	Monthly	•	Student success increases in engagement reflected in student data, attendance increases and measured through attendance data
7.	PBIS Team	Priority 2	Decrease number of failing grades at quarter and semester intervals	•	Providing training on celebrating success through restorative practice	Tamara Beard	Admin team Teachers School Psychologist Behavior Specialist	Monthly	•	Student success increases in engagement reflected in student data, attendance increases and measured through attendance data
8.	Family Engagement Team	Priority 2	Decrease number of failing grades at quarter and semester intervals	•	Providing training on celebrating success through restorative practice	Tamara Beard	Admin team Teachers School Psychologist Behavior Specialist Guidance	Weekly	•	Student success increases in engagement reflected in student data, attendance increases and measured through attendance data

# **Conditions for Learning**

Climate and Culture

DATA SOURCES TO REVIEW: Percentage of Implementation of Restorative practices and data provided in School Dashboard.

# **REFLECTION (4-Step Problem-Solving):**

- 1. Our current level of performance in school-wide behavior is Trending in a positive direction. We expect our performance level to be reflective of our Restorative Practice efforts by a decrease of overall behavioral infractions.
- 2. The problem/gap in behavior performance is occurring between black and non-black students despite the fact that our graduation rate for black students surpasses that of our non-black students. The further implementation of the Restorative Practice process will better support our black students to ensure success.
- **3.** If more efficient culturally relevant practices) would occur, the problem would be reduced by increasing engagement in the classrooms by a reduction in behavioral infractions. Classrooms that incorporate culturally relevant practices exhibit a decrease in behavioral infractions by more than 50% compared to classrooms that have not implemented appropriate practices.
- **4.** We will analyze and review our data for effective implementation of our strategies by monitoring the number and distribution of referrals.
- **5. SMART GOAL:** The referral rate per capita of all students will decrease from 1.25 per student to 1.0 per student, as measured by Referrals per student.

## 6. STRATEGIES:

List the specific strategies your school uses to implement a seamless multi-tiered system of supports (MTSS) that is focused on an integration of behavioral and academic supports to meet the needs of all students.

- ☑ Strengthen the ability of all staff to establish and maintain positive relationships with all students.
- ☑ Strengthen the implementation of research-based practices that communicate high expectations for each student.
- ☑ Support the implementation engagement strategies that support the development of social and instructional teaching practices.

Action Steps to implement these strategies	WHO is leading each strategy?	WHEN is it occurring?
Attend district-led, two-day team training for Restorative Approaches and SEL	<ul> <li>Brett Patterson</li> <li>Cassandra Bogatz</li> <li>Paul Peppers</li> <li>Tamara Beard</li> </ul>	• June 27, 28 2018
Ensure at least one staff member attend and becomes is a certified Trainer of RP	Tamara Beard	• June, 2018
Develop school-wide roll-out and development plan of RP/SEL.	<ul><li>Brett Patterson</li><li>Cassandra Bogatz</li><li>Paul Peppers</li><li>Tamara Beard</li></ul>	• August, 9, 10 2018
Conduct learning opportunities.	Tamara Beard	Throughout the year
Monitor and support staff for implementation with fidelity.	Administration Team	Throughout the year

Review student and teacher data for trends and next steps.	•	Administration Team	•	Throughout the
	•	Tamara Beard		year
Update school-wide plan on a monthly basis.	•	Administration Team	•	Throughout the
Celebrate areas of growth	•	Tamara Beard		year
<ul> <li>Update strategies for areas of improvement</li> </ul>				

8.	. MONITORING:	
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These are being	monitored as part of the l	Monitoring and Achieving	Improvement Priorities plan for	the selected improvement
Priority:	☐ Priority 1	☑ Priority 2	☐ Priority 3	

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Initial implementation during pre-school of Restorative Practices processes.	lead facilitator-Tamara Beard (Social worker)     support facilitators- Admin Team     instructional staff	☐ Priority 1 ☑ Priority 2 ☐ Priority 3
Continuation of Restorative Practice Process during PLC meeting times between the dates of August 13 and October 15.	1 lead facilitator-Tamara Beard (Social worker)     5 support facilitators- Admin Team     90 instructional staff	☐ Priority 1 ☑ Priority 2 ☐ Priority 3
Completion of Restorative Practice training on October 15, 2018.	lead facilitator-Tamara Beard (Social worker)     support facilitators- Admin Team     instructional staff	☐ Priority 1 ☑ Priority 2 ☐ Priority 3

# **B. Conditions for Learning: Attendance**

# **REFLECTION (4-Step Problem-Solving):**

- 1. Our current attendance rate is 34% of students missing 10% or more of school. We expect our performance level to Increase by 4% to 30%.
- 2. The problem/gap in attendance is occurring because we need to increase culturally relevant teaching practices in the classroom and better support restorative practices for students not attending.
- 3. If more engaging and relevant teaching practices) would occur, the problem would be reduced by .5%.
- **4.** We will analyze and review our data for effective implementation of our strategies by reviewing the impact improved attendance has on your academic success.
- **5. SMART GOAL:** The percent of all students missing more than 10% of school will decrease from 34% to 30%, as measured by attendance dashboard data.
- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen the attendance problem-solving process to address and support the needs of students across all Tiers on an ongoing basis.
- ☑ Strengthen the implementation of Tier I interventions to address and support the needs of students.

# 7. ACTION STEPS:

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Review attendance taking process and school-wide strategies for positive attendance with all staff.	Admin team	Pre-school and daily reminders by DMT
Asset map the attendance resources, interventions and incentives at our school to support increased attendance for each Tier.	Admin team	Weekly
Develop and implement attendance incentive programs and competitions.	PBIS team	Weekly
Engage students and families in attendance related activities to ensure they are knowledgeable of the data and aware of the importance of attendance.	PBIS and CST	Weekly
Review data and effectiveness of school-wide attendance strategies on a biweekly basis.	Admin team	Bi-weekly
Implement Tier 2 and 3 plans for student specific needs and review barriers and effectiveness on a bi-weekly basis.	PBIS and CST	Bi-weekly
Ensure attendance is accurately taken and recorded on a daily basis and reflects the appropriate entry codes (e.g. Pending entries cleared).	DMT monitors attendance is taking daily	Daily

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These are being	monitored as part of the I	Monitoring and Achieving	Improvement Priorities plan for the selected Improvement
Priority:	☐ Priority 1	☑ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Pre-school discussion of attendance process and	5 Administrators	☐ Priority 1
expectation	2 DMT's	⊠ Priority 2
	1 Behavioral Specialist	☐ Priority 3
	4 School Counselors	
	90 Teachers	

# **Academic Goals**

# Instructions

Refer to your plan for Monitoring and Achieving Improvement Priorities as a school-wide system (above). In the sections below, identify specific academic goals and strategies that you will implement in support of achieving those priorities.

These goals, strategies and professional development should align directly to the Monitoring and Achieving Improvement Priorities table in the Continuous Improvement section above. The table above describes how you are monitoring the implementation of these strategies, as well as the progress of these goals.

**REFLECTION:** Review your data, and work though the problem-solving and gap analysis processes.

**SMART GOALS:** Use the optional Goal Calculator to determine your targets. Write your goals as SMART goals (Specific, Measureable, Actionable, Realistic, and Timely).

**STRATEGIES:** Identify the high-leverage strategies your school will employ to support improvement. You may choose from the drop-down menu provided by your level content specialists or write your own.

**ACTION STEPS:** Articulate what your school is doing to implement these strategies and achieve the goals. Identify who is responsible and when is it occurring.

MONITORING: Monitoring should be included in the Monitoring and Achieving table at the beginning of the document.

**PROFESSIONAL LEARNING:** List the professional learning your staff needs to effectively implement the strategies and progress toward the goal.

# A. ELA/Reading Goal

**DATA SOURCES TO REVIEW:** FSA, walk-through observations, formative assessments, PLC and Collaborative Planning documents

# **REFLECTION (4 Step Problem-Solving:**

- 1. Our current level of performance is 47%, as evidenced in Spring 2018 FSA ELA. In the classrooms, we are seeing teacher led instruction with little student centered activities, tasks or learning opportunities.
- 2. We expect our performance level to be 53% by Spring 2019 FSA ELA.
- **3.** The problem/gap is occurring because learning targets and tasks are not providing students with the opportunity to own their learning and meet the full depth/rigor of the standards.
- **4.** If more student-centered thinking/learning would occur, the problem would be reduced and student performance would increase by 6% points.
- **5. SMART GOAL:** The percent of all students achieving ELA proficiency will increase from 47% to 53%, as measured by Spring 2019 FSA ELA.

# 6. STRATEGIES:

- ☑ Strengthen staff's ability to engage students in complex tasks.
- ☑ Enhance staff's capacity to identify critical content from the Standards in alignment with district resources.
- Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
ELA and reading teacher receive professional development	ELA Department Chair-Cindy Freed	Pre-school and
around close reading, instructional shifts, standards,	Lead Reading Teacher-Susan	monthly
assessment, and instructional methods.	Comerford	
	AP-Kim Leitold	
	(with support from staff	
	developer and content specialists)	
Teachers meet in PLCs at least once per month to review	ELA Department Chair-Cindy Freed	Monthly
student work in order to effectively implement remediation	Lead Reading Teacher-Susan	
through text-dependent questions, close reading activities, and	Comerford	
deliberate grouping during core instruction to improve	AP-Kim Leitold	
comprehension of complex texts.	(with support from staff	
	developer and content specialists)	
Using culturally relevant supplemental texts, teachers regularly	ELA Department Chair-Cindy Freed	Monthly
include shorter, challenging passages that elicit close reading	Lead Reading Teacher-Susan	
and rereading to formatively assess, monitor, and inform	Comerford	
instruction.	AP-Kim Leitold	
	(with support from staff	
	developer and content specialists)	

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Improvement Priorities:

$\nabla$	Priority 1	☐ Priority 2	□ Priority 3
IXI.	Priority I	Priority 2	IXI Priority 3

# 9. PROFESSIONAL LEARNING:

Professional Learning Description	Participants	Priority Alignment
Professional Learning Description	(number and job titles)	
Pre-school training coupled with monthly review through PLC's	ELA and reading teachers AP	☑ Priority 1
and department meetings	over ELA/Reading	☐ Priority 2
and department meetings	Over ELA/Reduing	☑ Priority 3
District based PD and ELA	ELA and reading teachers AP	☑ Priority 1
	over ELA/Reading	☐ Priority 2
	Over LLAy Reading	☑ Priority 3

# B. Mathematics Goal

**DATA SOURCES TO REVIEW:** FSA/EOC, formative assessments, walk-through observations, PLC and Collaborative planning documents and discussions.

# **REFLECTION (4 Step Problem-Solving):**

- Our current level of performance is 44%, as evidenced in our school mathematics achievement data on FSA
  Mathematics End of Course Assessments. In the classrooms, we are seeing some positive shifts of high impact
  instructional practices in walk-throughs of FSA EOC courses
  We expect our performance level to be 51% by June 2019.
- 2. The problem/gap is occurring because there has been insufficient emphasis on engaging students in complex tasks that are aligned to the state standards and state test item specifications.
- **3.** If an increased level of standards-based instruction at an increased level of rigor and relevance would occur, the problem would be reduced we would see an increase in our overall math achievement levels.
- **4. SMART GOALS:** The percent of all students achieving Math proficiency will increase from 44% to 51%, as measured by FSA.
- **5. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen staff's ability to engage students in complex tasks.
- ☑ Enhance staff's capacity to identify critical content from the Standards in alignment with district resources.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Teachers intentionally plan in Professional Learning Community	Math department and	Weekly
(PLC) groups for students to engage in complex tasks that are	administration	
aligned to the content standards through the mathematics		
practice standards and by incorporating AVID's WICOR learning		
support strategies.		
Teachers conduct frequent data chats with students to offer	Math department and	Monthly
support for student achievement and individualized goal setting.	administration	
Administrators monitor implementation of the district scope and	Math department and	Daily
sequence, district pacing and district adopted curricular materials.	administration	
Administrators monitor classrooms, provide constructive feedback	Math department and	Weekly
to teachers and collaborate to determine next steps.	administration	

7.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Improvement Priorities:

 $\boxtimes$  Priority 1  $\square$  Priority 2  $\boxtimes$  Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Mathematics teachers and school-level administration will be active participants in monthly facilitated planning sessions offered by the High School Mathematics Specialist that are focused on the comprehension of the Florida mathematics standards and implementation of high-yield learning strategies to differentiate instruction and enhance achievement.	All Mathematics Teachers, including those ESE Teachers who support mathematics classrooms School Administrator assigned to support the Mathematics	<ul><li>☑ Priority 1</li><li>☐ Priority 2</li><li>☑ Priority 3</li></ul>
Mathematics teachers and school-level administration will actively participate in weekly course-specific PLCs with a strong emphasis to be placed on planning for students to engage in complex tasks that are aligned to the content standards, incorporating AVID's WICOR learning support strategies, and formative strategies (that extend beyond traditional tests and quizzes).	Department  All Mathematics Teachers, including those ESE Teachers who support mathematics classrooms School  Administrator assigned to support the Mathematics  Department	<ul><li>☑ Priority 1</li><li>☐ Priority 2</li><li>☑ Priority 3</li></ul>

# C. Science Goal

**DATA SOURCES TO REVIEW:** Biology EOC, formative assessments, walk-through observations, PLC and Collaborative planning documents

# **REFLECTION (4 Step Problem-Solving):**

- 1. Our current level of performance is 55% proficient, as evidenced in 17-18 Biology EOC. In science classrooms, we are seeing a low level of rigor in tasks students are being asked to perform.
- 2. We expect our performance level to be 70% by May 2019.
- **3.** The problem/gap is occurring because we did not effectively incorporate standards-based instruction at the appropriate level of complexity across all classrooms .
- **4.** If all classrooms incorporated standards-based instruction at the appropriate level of complexity, the problem would be reduced and student achievement would increase by 15% as reflected in the Biology EOC data.
- **5. SMART GOALS:** The percent of all students achieve Science proficiency will increase from 55% to 70%, as measured by Biology EOC.
- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen staff ability to engage students in complex tasks.
- ☑ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Teachers intentionally plan in Professional Learning	Biology and Earth	Common Planning on first and third
Community (PLC) groups for students to engage in complex	Space teachers	Thursdays of the month
tasks that are aligned to science standards and incorporate	Administration	
AVID's WICOR learning support strategies.		
Teachers regularly incorporate checks for understanding	Biology and Earth	Daily instruction
through formative assessments and use the collected data	Space teachers	
to gauge student progress toward mastery of the course	Administration	
content.		
Administrators monitor implementation of the district	Biology and Earth	Each teacher will be observed
scope and sequence, district pacing and district adopted	Space teachers	monthly and weekly lesson plans
curricular materials.	Administration	will be reviewed each week.
Teachers engage in professional learning around	Biology and Earth	Fall and Spring District Wide
instructional shifts, course standards, common student	Space teachers	Training and 9-12 Science District
misconceptions, tracking student data, and remediating	Administration	PLCs
based on needs identified through progress monitoring		
assessments.		
Teachers plan for and incorporate specific local flora, fauna,	Biology and Earth	Daily instruction
topographic and geographic features and phenomena as	Space teachers	
the context for the standards-aligned instruction.	Administration	
Administrators help organize strategy walks or	Biology and Earth	Strategy walks/ demonstration
demonstration days for science teachers to view and reflect	Space teachers	days will replace 2 Science
on the effective implementation of AVID WICOR and	Administration	Department PLCs in Semester 1
culturally responsive instructional practices		

		and 2 Science Department PLCs in Semester 2
Teachers attend professional development on the use of progress monitoring and teacher generated data to plan interventions, monitor and celebrate learning gains of individual students.	Biology and Earth Space teachers Administration	Ongoing AAR/Unify Trainings, Fall and Spring District Wide Training and 9-12 Science District PLCs
Teachers use student data when planning small group instruction and station rotations.	Biology and Earth Space teachers Administration	Data-driven small group instruction and station rotations occur at least once per unit. Teachers collaboratively plan during common planning.
Administrators monitor and support the use of data as teachers develop lessons and plan for small group instruction and station rotations.	Biology and Earth Space teachers Administration	Attend teacher collaborative planning and observe datadriven small group instruction and station rotations as they occur once per unit.

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Improvement Priorities:

 $\boxtimes$  Priority 1  $\square$  Priority 2  $\boxtimes$  Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Using Data to Intentionally Plan and Differentiate Lessons with Complex Tasks	Science Department and Administration	<ul><li>☑ Priority 1</li><li>☐ Priority 2</li><li>☑ Priority 3</li></ul>
Literacy in the Content Area	Science Department and Administration	<ul><li>☑ Priority 1</li><li>☐ Priority 2</li><li>☑ Priority 3</li></ul>
Assessing Students to Monitor for Learning	Science Department and Administration	<ul><li>☑ Priority 1</li><li>☐ Priority 2</li><li>☑ Priority 3</li></ul>

# D. Social Studies Goal

**DATA SOURCES TO REVIEW:** EOC assessments, formative assessments and progress monitoring, PLC and Collaborative planning documents and student data chats

# **REFLECTION (4 Step Problem-Solving):**

- Our current level of performance is 70% 3 and above in US History, as evidenced in the results from the NGSSS US
  History End-of-Course Exam. In the classrooms, we are seeing some positive shifts in the implementation of high
  impact instructional practices evident in the cycle assessment results used for progress monitoring throughout the
  school year
- 2. We expect our performance level to be 75% 3 and above by the end of the 2018-2019 school year based on the results from the Spring administration of the US History EOC.
- **3.** The problem/gap is occurring because the use of high impact strategies, high quality resources, and a focus on standards based instruction are being implemented in pockets throughout units and the year
- 4. If school-level administrative monitoring and feedback to teachers on their practices of intentionally planning in course specific Professional Learning Community (PLC) groups for students to engage in complex tasks that are aligned to the content standards, incorporating AVID's WICOR learning support strategies would occur, the problem would be reduced and the percent of student with learning gains would increase by 10% points.
- **5. SMART GOALS:** The percent of all students achieving US History proficiency will increase from 70% 3 and above to 75% 3 and above, as measured by State of Florida US History End-of-Course Exam.
- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- ☑ Strengthen staff ability to engage students in complex tasks.
- Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Teachers work in Professional Learning Community (PLC) groups	US History teacher	Ongoing throughout
with facilitated planning support to incorporate AVID's WICOR	leader; AP over Social	the year based on PLC
learning support strategies and create instructional materials	Studies (with support	meeting schedule
(including learning goals and scales) aligned to the rigor of content	available from staff	
benchmarks.	developer and content	
	specialist)	
Administrators help organize strategy walks or demonstration	AP over social studies	1 time quarterly
days for social studies teachers to view and reflect on the effective		
implementation of AVID WICOR and culturally responsive		
instructional practices		
Social studies teachers will continue to integrate LAFS for Literacy	Social Studies Teachers	Ongoing (each unit of
into the social studies content via Document Based Question	(with support available	study) based on
(DBQ) Project materials, deep-dive documents, and SHEG lessons.	from staff developer and	availability of
	content specialist)	resources described in
		the strategy

Teachers receive professional development around inclusion of	AP over Social Studies	See PD calendar for
movement, collaboration and accountable talk strategies that can	(with support available	dates of trainings; PLC
be implemented and modified to meet the needs of diverse	from staff developer and	menu for site based
learners	content specialist)	offerings
Teachers conduct frequent data chats with students to offer	Social Studies Teacher	At minimum-
support for student achievement and individualized goal setting.		quarterly based on
		cycle data

8.	MONITORING:	These are being	g monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Impro	vement Prioriti	es:
	☑ Priority 1	☐ Priority 2	☑ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Pre-school district wide training supported by relevant trainings	Social Studies Teachers; AP	☑ Priority 1
held throughout the year	over social studies	☐ Priority 2
neid throughout the year	over social studies	☑ Priority 3

# E. Healthy Schools Goal

DATA SOURCES TO REVIEW: Schools.healthiergeneration.org

# **REFLECTION (4 Step Problem-Solving):**

- 1. Our current level of performance is 3 out of 6 modules in bronze, as evidenced in the Alliance for a Healthier Generation, Healthy Schools Program Framework.
- 2. We expect our performance level to be 4 out of 6 modules eligible for bronze by April 2019.
- **3.** The problem/gap is occurring because Fundraising options, lack of physical activity beyond recommended # of minutes, food sold in the cafeteria does not adhere to smart snack guidelines etc.
- **4.** If our healthy school team can monitor the implementation of administrative guidelines for wellness, our school would have a greater opportunity to be eligible for recognition
- **5. SMART GOALS:** The number of Healthier Generation Assessment modules completed for national recognition will increase from 3 to 4.

# 6. ACTION STEPS:

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Assemble a Healthy School Team made up of a minimum of four	Principal	August 2018
(4) individuals including, but not limited to: PE Teacher/Health		
Teacher, Classroom Teacher, Wellness Champion, Administrator,		
Cafeteria Manager, Parent, and Student.		
Attend district-supported professional development	Healthy School Team	August 2018 – April
		2019
Complete Healthy Schools Program Assessment	Healthy School Team	August 2018 –
		September 2018
Complete the SMART Snacks in School Documentation	Cafeteria Manager	September 2018
Develop and Implement Healthy School Program Action Plan	Healthy School Team	October 2018 – April
		2019
Update Healthy Schools Program Assessment and Apply for	Healthy School Team	Complete by April 1,
Recognition (if applicable)		2019

7.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the		
	selected Impro	vement Priority	:
	$\square$ Priority 1	☑ Priority 2	☐ Priority 3 🗵 Other

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Healthy Schools Program Training Component #19545	Healthy School Team Members	☐ Other Priority
Healthy School Team A: Assessment Component #19534	Healthy School Team Members	☐ Other Priority
Healthy School Team C: Developing and Implementing	Healthy School Team Members	☐ Other Priority
Action Plan Component #20528		
Healthy School Team D: Celebrations Component	Healthy School Team Members	☐ Other Priority
#20530		

# F. Academic Intervention Goal

# DATA SOURCES TO REVIEW: FSA, formative assessments

# **REFLECTION (4 Step Problem-Solving):**

- 1. Our current level of performance is 65% passing core classes throughout all grade levels, as evidenced Focus gradebook data.
- 2. We expect our performance level to be 75% by May 2019.
- 3. The problem/gap is occurring because all classrooms do not provide multi-tier support for all students.
- **4.** If appropriate support and SEL would occur, the problem would be reduced, and student learning gains would increase by 10%.
- **5. SMART GOALS:** The percent of all students passing core courses will increase from 65% to 75%, as measured by Focus gradebook data.
- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.) 

  ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

## 7. ACTION STEPS:

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Implement SEL and Restorative Practices process in all classrooms	Admin team	Pre-school
		Throughout year
Extend one period per month to incorporate established	Admin team	Monthly
SEL/Restorative Practice processes into the classroom way or work	Teachers	
	AVID Site team	

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Improvement Priority(ies):

 $\boxtimes$  Priority 1  $\boxtimes$  Priority 2  $\boxtimes$  Priority 3

**9. PROFESSIONAL LEARNING:** (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
SEL and Restorative Practices processes pre-school and throughout year	5 Admin team 1 Social Worker 90 Teachers	<ul><li>☑ Priority 1</li><li>☑ Priority 2</li><li>☑ Priority 3</li></ul>

# G. Career- and College -Readiness

DATA SOURCES TO REVIEW: Cohort report with accelerated cell data

# **REFLECTION (4 Step Problem-Solving):**

- 1. Our current level of performance is 55%, as evidenced in cohort report with accelerated cell data.
- 2. We expect our performance level to be 75% by May 2019.
- **3.** The problem/gap is occurring because we are building our ability to provide industry certifications applicable to the accelerated cell data.
- **4.** If 100% of students participated in AP, Dual Enrollment and or industry certification opportunities, the problem would be reduced by 45%.
- **5. SMART GOALS:** The percent of all students completing a college and career pathway will increase from 55% to 75%, as measured by Focus data points.
- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen stakeholders' understanding of the Pathways to Graduation (HS) and Advanced Course Pathways (MS).
- ☑ Strengthen stakeholders' understanding of purpose and value of the SAT Suite of Assessments and resulting data.
- ☑ Strengthen teacher implementation of rigorous instructional practices.

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
The Instructional Leadership Team has counselor and AVID Site	Admin team	Pre-school
Team representation so that decisions made regarding course	Guidance	Throughout year
offerings and professional learning include input from the	AVID Site team	
stakeholders whose main objective is college and career		
readiness		
Counselors assist students and their parents with incorporating	Admin team	Pre-school
an appropriate level of rigor in their schedules, not allowing	Guidance	Throughout year
them to take it easy but also not scheduling them above their		
capacity to be successful		
Increase participation in pre-collegiate exams (PSAT/SAT) to at	Admin team	During PSAT/SAT
least 70% of students at appropriate grade levels 9-12	Guidance	registration/administration
	Teachers	
Utilize AP potential and the Acceleration Targeting report as	Admin team	Throughout year
data elements that inform the course registration process	Guidance	During course registration
	Teachers	process
Teachers monitor the extent to which their students	Teachers	Daily
demonstrate deeper levels of understanding in rigorous tasks	Admin team	
and adjust academic support structures as needed.	Guidance	
Teachers of college level courses attend Districtwide PLC	Teachers	Pre-school DWT
meetings	Admin team	As scheduled

8.	MONITORING:	These are being	g monitored as part of the <i>Monitoring and Achieving Improvement Priorities</i> plan for the
	selected Improv	ement Priority	:
	☐ Priority 1	☑ Priority 2	□ Priority 3

# H. Graduation Goal

# DATA SOURCES TO REVIEW: Focus Cohort Report

# **REFLECTION (4 Step Problem-Solving):**

- 1. Our current level of performance is 92%, as evidenced in Graduation rate data.
- 2. We expect our performance level to be 95% by May 2019.
- **3.** The problem/gap is occurring because of drop-out rate in 10/11 grades.
- **4.** If we increased student success in the 9<sup>th</sup> and 10<sup>th</sup> grade, the problem would be reduced by 3%.
- **5. SMART GOALS:** The percent of all students likelihood of graduation will increase from 92% to 95%, as measured by graduation rate data.
- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Intensify graduation committee focus on data to plan interventions and supports for individual students.
- ☑ Strengthen staff practice to communicate and engage students and families in planning when students are not on-track to graduate.
- ☑ Strengthen staff ability to engage students for on-track promotion throughout high school.

# 7. ACTION STEPS:

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Increase awareness for students and families the impact of	Admin team and guidance	Pre-school, Freshman
graduation		nights, Back-to-School
		Nights, Weekly updates
Increase student engagement through culturally relevant teaching	Admin team	Daily
practices in 9/10 grades	Teachers	
Increase monitoring processes for all students	Admin team	Daily
	Guidance	

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the		
	selected Improvement Priority:		
	☐ Priority 1	☑ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Participating in district monthly meetings	Principal	☐ Priority 1
	Assistant Principals	☑ Priority 2
	Assistant i inicipals	☐ Priority 3



# Subgroups

A. Bridging the Gap with Equity for All: Black Students

**DATA SOURCES TO REVIEW:** FSA/EOC, formative assessments, walk-through observations, PLC and Collaborative planning documents and discussions.

## REFLECTION:

- 1. Our current level of performance is 30.5% for level 3 or higher, as evidenced in Algebra 1 FSA.
- 2. We expect our performance level to be 35% by May 2019.
- **3.** The problem/gap is occurring because of our need to increase culturally relevant teaching processes.
- **4.** If culturally relevant teaching through the support of SEL and Restorative practice would occur, the problem would be reduced .
- **5. SMART GOALS:** The percent of black students scoring 3 or higher on the Algebra 1 FSA will increase from 30.5% to 35%, as measured by May 2019.

# 6. STRATEGIES:

BTG Area	Strategies	Expected Impact and Results	
Graduation Rate	☑ Set up parent conferences with all black students who are not- on-track to graduate to review personalized learning plans.	Reaching goal of 100% graduation of black students	
Student Achievement	☑ Ensure staff has access to real-time data specific to black students in order to have effective data chats and targeted support for improved learning.	Increasing access and knowledge of data points will positively impact targeted instruction for black students to reach established goals in academic areas	
Advanced Coursework	☑ Provide training for teachers of accelerated courses that is specific to culturally relevant instruction to ensure engagement of black learners.	Increase success on AP exams and Dual Enrollment classes for black students by 10%	
Student Discipline	☑ Provide training for strategies on Social Emotional Learning (SEL) and programs to help students develop specific social and emotional competencies.	Decrease in referral rate to meet 1 per student-this will eliminate high risk ratio experienced by black students	
ESE Identification	☑ Utilize supports from district office to ensure interventions are in place and being implemented for black students who receive consent for evaluation.	Increase in student success as reflected in Algebra 1 and ELA goals	
Minority Hiring	☑ Utilize supports from district office to support the recruitment and retention of black applicants.	Achieve faculty representation reflective of student population to better support SEL	

**7. MONITORING**: These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the selected Improvement Priority(ies): ⊠ Priority 1 ⊠ Priority 2 ⊠ Priority 3



# **ACTION STEPS:**

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Increase individual student oversight to maintain 0 gap in graduation	Kim Leitold	Daily
rate	Guidance team	
Provide training to all staff on methods of attaining student data	Wendy Hedeed	Preschool
Work with teacher and PCSB Office of Advanced Studies to continue	Kim Leitold	Pre-school monthly
effective teaching practices		trainings
Provide ongoing training for implementation and practice of SEL and	Tamara Bear	Pre-school
Restorative Practices	Admin team	Throughout year
Work with district office to ensure all ESE students are properly	Cynthia Zangara	Monthly
supported		
Strive to recruit and retain black applicants of faculty positions	Brett Patterson	Pre-school
		Throughout the year

# **9. PROFESSIONAL LEARNING:** (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
DWT, PLC's, Department meetings	90 teachers	<ul><li>☑ Priority 1</li><li>☐ Priority 2</li><li>☐ Priority 3</li></ul>
Restorative Practices Processes, SEL	90 teachers	☐ Priority 1 ☑ Priority 2 ☐ Priority 3
DWT, PLC's, Department meetings	90 teachers	☐ Priority 1 ☐ Priority 2 ☑ Priority 3



# C. ELL (Optional, based on school data)

**DATA SOURCES TO REVIEW:** ACCESS 2.0 language proficiency for students who have recently arrived and long-term English learners.

# **REFLECTION (4 Step Problem-Solving):**

- 1. Our current level of performance is 7.6%, as evidenced in FSA ELA.
- 2. We expect our performance level to be 25% by Spring 2019 FSA ELA.
- 3. The problem/gap is occurring because an increase in individual support is needed.
- 4. If an increase in student support would occur, the problem would be reduced by 17.4%.

5.	SM	ART	GOA	LS:
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EXAMPLE: The percent of ELL students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of ELL students achieving ELA proficiency will increase from 7.6% to 25%, as measured by FSA.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for English learners and are in addition to the strategies and actions articulated with the content specific goals.)
- ☑ Enhance staff capacity to strategically plan and implement lessons which meet the needs of English learners.
- ☐ Choose Strategy
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN	
are you doing to implement these strategies?	is leading this step?	is it occurring?	
Increasing support in ELL and content classrooms.	Amanda Sliby/Kim Leitold	Dailey	

# 8. MONITORING:

These are being	monitored as part of Mon	itoring and Achieving Imp	rovement Priorities plan for the selected Improvement
Priority(ies):	☑ Priority 1	☑ Priority 2	☑ Priority 3

**9. PROFESSIONAL LEARNING:** (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Restorative Circles	4, ELL teacher and bilingual	☐ Priority 1
	assistants	☑ Priority 2
	455.544.1145	☐ Priority 3
Bilingual Assistants participating in content PLC's	3, Bilingual Assistants	☑ Priority 1
		☑ Priority 2
		☑ Priority 3
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3

# Family and Community Engagement

# **Family and Community Engagement**

# **STRATEGIES AND ACTION STEPS:**

List the specific strategies your school uses to build relationships with families and the community.

	<b>Engagement Strategy Area</b>		Specific Actions		WHO		WHEN
			to implement these strategies	i	is leading each strategy?		is it occurring?
1.	Effectively communicate with families about their students' progress and school processes/practices.	•	Conduct regular data chats with parents/students to discuss student progress (FSA scale score), MAP, Grade-level standards). Utilize social media to increase communication with parents; PCS family Engagement APP; Facebook, Twitter, etc. Parent/family meetings/webinars to communicate school and classroom processes and procedures.	•	Admin team Guidance	•	Pre-school, Freshman nights, Back-to- School Nights, weekly updates
2.	Provide academic tools to families in support of their students' achievement at home.	•	Streamline family engagement efforts that are result-oriented (linked to learning), by confirming families practice new tips or tools; learn new tips to support their child a home; share knowledge about their child with teacher.  Provide academic workshops (Face-to-Face; Webinars) for parents to increase student support at home.  Provide families/parents with academic tools/ resources on a regular basis.	•	Admin team Guidance	•	Pre-school, Freshman nights, Back-to- School Nights, weekly updates
3.	Purposefully involve families with opportunities for them to advocate for their students.	•	Provide parents/families opportunity to attend workshops and trainings, join webinars, and organizations that promote parent advocacy. Utilize student services to provide families/parents, and students with resources, tools, triage support, outside agencies referrals.	•	Admin team Guidance	•	Pre-school, Freshman nights, Back-to- School Nights, weekly updates



# Family and Community Engagement

**School Improvement Plan** 2018-19

relationships with families activities to build respect and • G	Admin team Guidance Gocial worker	<ul> <li>Pre-school,         Freshman         nights, Back-to-         School Nights,         weekly updates     </li> </ul>
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5.	MON	IITO	RINC	3
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These are being	monitored as part of the	Monitoring and Achieving	Improvement Priorities plan for the selected Improvement
Priority(ies):	☐ Priority 1	☑ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Implementation of SEL and Restorative Practices	Admin team, Social Worker	☐ Priority 1
nrococcoc	,	☑ Priority 2
processes		☐ Priority 3



# Budget and Other Requirements

# **SAC Membership**

First Name	Last Name	Race	Stakeholder Group
Brett	Patterson	White	Principal
Monica	Falter	White	Support Employee
April	Powers	White	Parent
Dawn	Baltz	White	Parent
Lafrance	Clarke	Black	Teacher
Melissa	Velasquez	Hispanic	Support Employee
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.

		Sciecc	
SAC COMPLIANCE			
Is your school in compliance w	ith Section 1001.452, F.S. regard	ling the make-up a	and duties of SAC?
$oxtimes$ Yes $\oxtimes$ No, the steps being tal	ken to meet compliance are (des	scribe below):	
Did your school SAC committee re	eview, provide feedback and for	mally vote to appr	ove your School Improvement Plan?
	e: 7/20/2018 🔲 No		

# BUDGET / SIP FUNDS

Describe the projected use of school improvement funds and include the amount allocated to each resource. Budgeted amounts are approximations.

	Budget Categories	Amount
1.	Academic Support	\$ 3,000.00
	Learning Success Lab	\$1,000.00
	Tutoring prep for EOC/FSA	\$2,000.00
2.	Behavioral Support	\$ 3,500.00
	PBIS celebration items	\$500.00
	Items for Restorative Practice/SEL needs	\$3,000.00
3.	Materials and Supplies	\$ 1,000.00
	Items for Learning Success Lab	\$500.00
	Items for EOC/FSA test prep	\$500.00
4.	Employee Expenses (i.e., travel, registration fees, etc.)	\$ 500.00
	Registration for conferences	\$250.00
	Travel expenses for conferences	\$250.00
5.	Professional Learning and Training (not employee expenses. Categories could include TDE, stipends, etc.)	\$ 500.00
	TDE	\$250.00
	Stipend	\$250.00
6.	Other (please list below)	\$ [Insert amount for category]
	[Describe each on a separate row]	[Insert Amount]
	[Describe each on a separate row]	[Insert Amount]
то	TAL \$ [8,500.00]	