

School Improvement Plan SY 2018-19

Pinellas Secondary School

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Pinellas Secondary School 1

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Continuous Improvement

A school does not achieve its goals by good fortune or hard work alone, but by prioritizing efforts. Improvements are made by focusing intensely on the priorities, while maintaining high service levels for ongoing work. The School Improvement Plan (SIP) is based on the Plan, Do, Study, Act (PDSA) process, which manages and supports effective and efficient planning, implementation, monitoring, revising, and oversight.

A fully developed SIP places the management of priorities and strategies in the context of planning, accountability and support at the school level. School SIP teams ensure these priorities are supported through:

- clearly defined priorities and strategies that are aligned to district strategic goals,
- oversight throughout the planning, implementation and monitoring process, and
- reflection and adjustment to meet school, department and student needs.

Plans succeed because they are well developed, implemented and monitored, and align with the overall goals and objectives of the school and district. The benefits of a good SIP process include achievement of the desired results that positively impact staff growth and student achievement.



A. Vision and Direction

School Profile

Principal:	Mr. Darren Hammond		SAC Chair:	Mrs. Sharon Fahey	
School Visio	n	100% student success. Students	meet the requ	irements of the Transition Rubric.	
School Mission Educate and prepare each student for college/career and life.					

School Data

Total School			Ethnic Bro	eakdown:				
Enrollment	Asian Black Hispanic Multi-Racial White Other							
240	0	134 28 11 66 1						

School Grade	2018:	2017:	2016:	Title I
School Grade	No Grade	No Grade	No Grade	The

Proficiency	EL	A	Ma	ath	Scie	ence	Social S	Studies	Accel	Rate	Grad	Rate
Rates	2018	2017	2018	2017	2018	2017	2018	2017	2017	2016	2017%	2016
Rates	%	%	%	%	%	%	%	%	%	%	2017/0	%
Proficiency												
All												
Learning												
Gains All												
Learning												
Gains L25%												

		School Leadership Team		
Position/Role	First Name	Last Name	FT/PT	Years at Current School
Principal	Darren	Hammond	FT	20+ years
Equity Champion	Cory	Cromartie	FT	4-10 years
ESE	Taffy	Quaglieri	FT	4-10 years
ELL	Donna	Richardson	FT	1-3 years
Climate and Culture	Darren	Hammond	FT	4-10 years
Assistant Principal	Etje	Ramdohr	FT	20+ years
Social Worker	Suzanne	Johnson	FT	
Behavior Specialist	Yvette	Corbin	FT	11-20 years
Behavior Specialist	Paige	Campbell	FT	11-20 years
Behavior Specialist	Ronald	Wrazen	FT	4-10 years
Behavior Specialist	LaFara	Williams	FT	4-10 years
VE Specialist	Taffy	Quaglieri	FT	4-10 years
School Psychologist	Jamie	Donnelly	FT	11-20 years
HPO	Edward	Henderson	FT	4-10 years
Counselor	Amanda	Dallas	FT	4-10 years



Counselor	Donna	Richardson	FT	1-3 years
Other	Daniel	Sosa-Jones	FT	1-3 years
Total Instructional Stat	ff: 15	Total Support Staff:	1	

B. Improvement Priorities

Choose three priorities for improvement ("Big Rocks") that you will focus on for the school year. Following the priority, complete the theory of action statement using your current data and results from your problem solving process.

EXAMPLE THEORY OF ACTION: If we effectively implement high-leverage strategies which support <u>standards-based</u> instruction, then the <u>percent</u> of <u>all</u> students <u>achieving proficiency</u> will <u>increase</u> from <u>77%</u> to <u>89%</u>.

1. Priority 1: Standards-based planning

Priority 1 Theory of Action: If we effectively implement high-leverage strategies which support standards-based planning, then the percent of all students achieving proficiency will increase from 30% to 40%

2. Priority 2: Standards-based instruction

Priority 2 Theory of Action: If we effectively implement high-leverage strategies which support standards-based instruction, then the percent of all students achieving proficiency will increase from 30% to 40%

3. Priority 3: Student-Centered with Rigor

Priority 3 Theory of Action: If we effectively implement high-leverage strategies which support student-centered with rigor, then the percent of all students achieving proficiency will increase from 30% to 40%



C. Monitoring and Achieving Improvement Priorities

School Improvement is best achieved when a school—in its totality—works together to achieve the school's common goals. The table below is the framework for planning how everyone in your school will be an active, engaged participant in the achievement of your school's improvement priorities.

How do you plan to implement and monitor the progress of your improvement priorities as a school-wide system? Complete the table below for each schoolbased team listed, use the blank rows and add rows for additional teams, as needed.

	School-based Team	Priority Alignmen t	Why are you doing it?	How are you executing?	Who facilitates?	Who participate s?	When does it occur?	Evidence that it is occurring
	The teams responsible for implementation and monitoring	Identify the priorities above	The problem you are trying to solve	Major actions taken to execute the improvement with fidelity	List the title of who is leading the work	List the titles	State how often you are monitoring	Describe what it looks like and what artifacts are available
1.	SBLT (using MTSS Framework)	All Priorities	Monitor instructional implementati on of grade- level standards to increase student FSA proficiency	 Training and Lesson planning resources. Preconference, Weekly instructional reports, agendas 	Principal Assistant Principal	Leadership Team	Bi-Weekly	 Lesson plans aligned to standards, with targets and performance scales, Planned and completed student work requiring practice with complex text and its academic language
2.	Tier 3 Problem- solving Team	All Priorities	To increase academic proficiency	 Review and monitor the Rubric using restorative practices 	Behavior Specialist	All Staff	On-going	 More students are achieving the 32points and transition back to their zoned school Decrease in referrals
3.	Equity Team	All Priorities	To ensure anti- discrimination	 By attending, developing, and disseminating information to create a culturally diverse environment. 	Behavior Spec. Technology Department Chair	All Staff	On-going	 Decrease referrals dealing with disrespect Number of bullying incidents will decrease Decrease the number of harassment referrals



	School-based	Priority	Why	How	Who	Who	When	Evidence
	Team	Alignmen	are you doing	are you executing?	facilitates?	participate	does it	that it is occurring
		t	it?			s?	occur?	
4.	Child Study Team	All Priorities	By May 2019 the attendance specialist will decrease the number of students absent from school by 10%.	Bi-monthly child study teams, including all required members that address students that have missed 10% or more of school and look for trends of why students are not attending school. Completion of the PSW for attendance quarterly to assist with problem solving to determine the most common reasons/barriers students miss school Review school profiles the reasons absence report and develop interventions that target trends of why the students are absent. Utilize the new attendance letters that include graphs to compare the absences of peers. Ensure families are aware of the importance of attendance and engage them in attendance related activities. Develop attendance incentive programs and competitions.	Social Work Counselor Behavior Spec. Admin	All Staff	On-going	 Child Study Minutes and PSW worksheets Completion of attendance letters Parent night sign in sheets
5.	Subject Area / Grade Level Leaders (enter as many rows as needed)	All Priorities	Increase instructional implementati on of grade- level standards to increase	 Review data from student assessments, behavior calls, technological needs, and teacher lesson planning. 	Department Chair Persons	All Staff	Monthly	 Increase in student FSA scores. Increase in student achievement



	School-based Team	Priority Alignmen t	Why are you doing it?	How are you executing?	Who facilitates?	Who participate s?	When does it occur?	Evidence that it is occurring
			student FSA proficiency					
7.	PBIS Team	All Priorities	To provide a safe, healthy, and secure learning environment.	Pinellas Secondary School's school- wide values are respect, responsibility, and civility creating a safe environment for students and staff. We deliver this theme consistently throughout our entire school using career and character development. Our students strive to live within these boundaries and become more confident, build inner strength, and make better decisions. School-wide expectations are reinforced on a daily basis between staff and students. School leadership meets at the end of each day to review student discipline and monitor equitable interventions.	Behavior Spec. Admin	All Staff	Daily	 Decrease the number of safety concerns throughout the school year. Improve the efficiency of school safety procedures.
8.	Family Engagement Team	All Priorities	To increase parent involvement and awareness	 Parent Meetings, ConnectED New Letters Intake Conferences 	Admin Behavior Spec Social Worker	All Staff/Paren ts	On-Going	 Increase the number of parents that attend parent night and open house. Increase the number of parents completing Surveys throughout the year

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Conditions for Learning

Conditions for Learning

Climate and Culture

DATA SOURCES TO REVIEW:

REFLECTION (4-Step Problem-Solving):

- 1. Our current level of performance in school-wide behavior is 2143 referrals received by 353 students. We expect our performance level to be improved through a 30% reduction of the discipline referrals by the end of 2018 2019 school year.
- 2. The problem/gap in behavior performance is occurring because limited connection of students to the school community. If the ability to send students to tele-school who continue to create an unsafe environment would occur, the problem would be reduced by 75%, as evidenced by the Roaring Back Rubric. (include data to validate your hypothesis.)
- **3.** If fidelity in the implementation of restorative practices would occur, the problem would be reduced by the creation of a positive school climate as evidenced by restorative research from IIRP.
- 4. We will analyze and review our data for effective implementation of our strategies by meeting weekly to analyze data, identify progress and areas in need of improvement.

5. SMART GOAL:

EXAMPLE: The referral risk (percentage of students receiving ODRs) of all students receiving referrals will decrease from 31% to 25%, as evidenced by the end of the year ODR data from the School Profile Dashboard. (*include data or research to validate your hypothesis*.)

The referral rate per capita of all students receiving referrals will decrease.from 3.73 to 2.6, as measured by the end of the year ODR data from the School Profile Dashboard

6. STRATEGIES:

List the specific strategies your school uses to implement a seamless multi-tiered system of supports (MTSS) that is focused on an integration of behavioral and academic supports to meet the needs of all students.

- Strengthen the ability of all staff to establish and maintain positive relationships with all students.
- Strengthen the implementation of research-based practices that communicate high expectations for each student.
- Support the development and/or implementation of school-wide ownership of equitable practices that engage students in acknowledging and adhering to processes and procedures.
- **7. ACTION STEPS:** (Complete the action steps to the needs of your school to meet this goal for each area. District-wide actions have been inserted for ease of completion; adapt and tailor to meet your school needs.)

Action Steps	WHO	WHEN
to implement these strategies	is leading each strategy?	is it occurring?
Attend district-led, two-day team training for Restorative	Mrs. Quaglieri/Ms.	Whenever Training is
Approaches and SEL	Johnson/Admin/Guidance	available.
Ensure at least one staff member attend and becomes is a certified Trainer of RP	Mrs. Quaglieri/Ms. Johnson/Admin/Guidance	1 st Tuesday of each month after the initial 9 weeks will be on restorative approaches.

Develop school-wide roll-out and development plan of RP/SEL.	Mrs. Quaglieri/Ms.	1 st Wednesday of
	Johnson/Admin/Guidance	each month after the
		initial 9 weeks will be
		used for
		development.
Conduct learning opportunities.	All	Any Thursday before
	Teachers/Admin/Guidance	students arrive will be
		available for teacher
		led learning
		opportunities.
Monitor and support staff for implementation with fidelity.	Mrs. Quaglieri/Ms.	^{2nd} Tuesday of each
	Johnson/Admin/Guidance	month will be used to
		monitor and support
		staff implementation
		with fidelity.
Review student and teacher data for trends and next steps.	BS's/Admin/Guidance/Social	Once a month data
	Worker	will be reviewed.
Update school-wide plan on a monthly basis.	Admin	3 rd Wednesday of
Celebrate areas of growth		each month will be
 Update strategies for areas of improvement 		used for monthly
		celebrating growth.
Increase positive approaches to student behavior as opposed to	Admin/Guidance/All Staff	1 st Monday of the
punitive.		month will be used to
		discuss student
		behavior.
Incorporating the 4 A's into teaching Bell to Bell	All staff/Admin	Each month we will
		hold a teacher led
		training to showcase
		what bell to bell
		instructions look like.

8. MONITORING:

These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the selected ImprovementPriority(ies):ImprovementImpro

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Marzano Essentials	30	⊠ Priority 1, 2, 3
Restorative Practice	35	🛛 Priority 1, 2, 3
Equity and Excellence	20	🛛 Priority 1, 2, 3
Classroom Management – why is it important?	35	🛛 Priority 1, 2, 3
• Setting Boundaries/ Limits; Incorporating the 4 A's into your teaching bell to bell	60	⊠ Priority 1, 2, 3

B. Conditions for Learning: Attendance

REFLECTION (4-Step Problem-Solving):

- 1. Our current attendance rate is 49%. We expect our performance level to be 85% by May 2019.
- 2. The problem/gap in attendance is occurring because student are pulled into FOCUS and tracked before they enroll.
- 3. If student where not pulled into FOCUS before they were enrolled, the problem would be reduced by 36%.
- 4. We will analyze and review our data for effective implementation of our strategies by implementing reward systems for attendance.

5. SMART GOAL:

2

EXAMPLE: The percent of all students missing more than 10% of school will decrease from 31% to 25%, as evidenced by attendance dashboard data.

The percent of all students missing more than 10% of school will decrease from 88% to 50%, as measured by school profiles data.

- 6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- Strengthen the attendance problem-solving process to address and support the needs of students across all Tiers on an ongoing basis.
- Strengthen the implementation of Tier I interventions to address and support the needs of students.
- □ Choose Attendance Strategy
- 7. ACTION STEPS: (Adapt and tailor the action steps to meet the needs of your school to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Review attendance taking process and school-wide strategies for positive	Social Worker/Child Study	Monthly Child Study
attendance with all staff.	Team	Meetings
Asset map the attendance resources, interventions and incentives at our school to	Social Worker/Child Study	Monthly Child Study
support increased attendance for each Tier.	Team	Meetings
Develop and implement attendance incentive programs and competitions.	Social Worker/Child Study	Monthly Child Study
	Team	Meetings
Engage students and families in attendance related activities to ensure they are	Social Worker/Child Study	Monthly Child Study
knowledgeable of the data and aware of the importance of attendance.	Team	Meetings
Review data and effectiveness of school-wide attendance strategies on a bi-	Social Worker/Child Study	Monthly Child Study
weekly basis.	Team	Meetings
Implement Tier 2 and 3 plans for student specific needs and review barriers and	Social Worker/Child Study	Monthly Child Study
effectiveness on a bi-weekly basis.	Team	Meetings
Ensure attendance is accurately taken and recorded on a daily basis and reflects	Social Worker/Child Study	Monthly Child Study
the appropriate entry codes (e.g. Pending entries cleared).	Team	Meetings

8. MONITORING:

These are being	monitored as part of the	Monitoring and Achieving	Improvement Priorities plan for the selected Improvement
Priority(ies):	🗌 Priority 1	Priority 2	Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Child Study Training	Staff	🛛 Priority 1
		🖾 Priority 2
		🛛 Priority 3

<u>Academic Goals</u>

Academic Goals

Instructions

3

Refer to your plan for Monitoring and Achieving Improvement Priorities as a school-wide system (above). In the sections below, identify specific academic goals and strategies that you will implement in support of achieving those priorities.

These goals, strategies and professional development should align directly to the Monitoring and Achieving Improvement Priorities table in the Continuous Improvement section above. The table above describes how you are monitoring the implementation of these strategies, as well as the progress of these goals.

REFLECTION: Review your data, and work though the problem-solving and gap analysis processes.

SMART GOALS: Use the optional Goal Calculator to determine your targets. Write your goals as SMART goals (Specific, Measureable, Actionable, Realistic, and Timely).

STRATEGIES: Identify the high-leverage strategies your school will employ to support improvement. You may choose from the drop-down menu provided by your level content specialists or write your own.

ACTION STEPS: Articulate what your school is doing to implement these strategies and achieve the goals. Identify who is responsible and when is it occurring.

MONITORING: Monitoring should be included in the Monitoring and Achieving table at the beginning of the document.

PROFESSIONAL LEARNING: List the professional learning your staff needs to effectively implement the strategies and progress toward the goal.

A. ELA/Reading Goal

3

DATA SOURCES TO REVIEW: FSA, walk-through observations, formative assessments, PLC and Collaborative Planning documents

REFLECTION (4 Step Problem-Solving:

- 1. Our current level of performance is 77%, as evidenced in Spring 2018 FSA ELA.
- 2. We expect our performance level to be 89% by Spring 2019 FSA ELA.

Academic Goals

- **3.** The problem/gap is occurring because learning targets and tasks are not providing students with the opportunity to own their learning and meet the full depth/rigor of the standards..
- **4.** If more student-centered thinking/learning would occur, the problem would be reduced and student performance would increase by 12% points.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students achieving ELA proficiency will increase from 77% to 89%, as measured by Spring 2019 FSA ELA.

- 6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support.) ⊠ Strengthen staff ability to engage students in complex tasks.
- Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
 Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds

instruction to meet the needs of each student.

7.	ACTION STEPS:	(Add as many rows a	s needed to thoroughly outline	e the steps to meet this goal.)
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WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
ELA and reading teacher receive professional	ELA department chair and lead	Ongoing (See PD
development around close reading, instructional	reading teacher; AP over	calendars for training
shifts, standards, assessment, and instructional	ELA/Reading (with support from staff	options/dates/locations)
methods.	developer and content specialists)	
Teachers meet in PLCs at least once per month to	ELA department chair and lead	Monthly
review student work in order to effectively	reading teacher; AP over	
implement remediation through text-dependent	ELA/Reading (with support from staff	
questions, close reading activities, and deliberate	developer and content specialists)	
grouping during core instruction to improve		
comprehension of complex texts.		
Using culturally relevant supplemental texts,	ELA department chair and lead	Monthly
teachers regularly include shorter, challenging	reading teacher; AP over	
passages that elicit close reading and rereading	ELA/Reading (with support from staff	
to formatively assess, monitor, and inform	developer and content specialists)	
instruction.		

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies): ⊠ Priority 1 ⊠ Priority 2 □ Priority 3

Professional Learning Description	Participants	Priority Alignment
See PD menus for ELA and Reading	ELA and reading teachers AP over ELA/Reading	🛛 Priority 1, 2, 3

B. Mathematics Goal

3

DATA SOURCES TO REVIEW: FSA/EOC, formative assessments, walk-through observations, PLC and Collaborative planning documents and discussions.

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 54%, as evidenced in our school mathematics learning gains on FSA Mathematics End of Course Assessments. In the classrooms, we are seeing some positive shifts of high impact instructional practices in walk-throughs of FSA EOC courses..
- 2. We expect our performance level to be <u>64%</u> by the conclusion of the 2018-19 school year.
- **3.** The problem/gap is occurring because there has been insufficient emphasis on engaging students in complex tasks that are aligned to the state standards and state test item specifications.
- 4. If school-level administrative monitoring and feedback to teachers on their practices of intentionally planning in course specific Professional Learning Community (PLC) groups for students to engage in complex tasks that are aligned to the content standards, incorporating AVID's WICOR learning support strategies would occur, the problem would be reduced and student learning gains would increase by students with learning gains would increase by 10% points..
- 5. SMART GOALS: The percent of all students achieving mathematics learning gains will increase from 54% to 64%, as measured by FSA Mathematics End of Course Examinations.

EXAMPLE: The percent of all students achieving Math proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students achieving mathematics learning gains will increase from 54% to 64%, as measured by FSA Mathematics End of Course Examinations.

- 6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support.) ⊠ Strengthen staff ability to engage students in complex tasks.
- Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Teachers intentionally plan in Professional Learning Community	School Administrator	Weekly
(PLC) groups for students to engage in complex tasks that are	assigned to support the	
aligned to the content standards through the mathematics	Mathematics	
practice standards and by incorporating AVID's WICOR learning	Department and	
support strategies.	Mathematics	
	Department	
Teachers conduct frequent data chats with students to offer	School Administrator	Monthly
support for student achievement and individualized goal setting	assigned to support the	
	Mathematics	
	Department and	
	Mathematics	
	Department	

3

Administrators monitor implementation of the district scope and sequence, district pacing and district adopted curricular materials.	School Administrator assigned to support the Mathematics Department	Daily
Administrators monitor classrooms, provide constructive feedback to teachers and collaborate to determine next steps.	School Administrator assigned to support the Mathematics Department	Weekly

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Mathematics teachers and school-level administration will be active participants in monthly facilitated planning sessions offered by the High School Mathematics Specialist that are focused on the comprehension of the Florida mathematics standards and implementation of high-yield learning strategies to differentiate instruction and enhance achievement.	All Mathematics Teachers, including those ESE Teachers who support mathematics classrooms School Administrator assigned to support the Mathematics Department	 ☑ Priority 1 ☑ Priority 2 ☑ Priority 3
Mathematics teachers and school-level administration will actively participate in weekly course-specific PLCs with a strong emphasis to be placed on planning for students to engage in complex tasks that are aligned to the content standards, incorporating AVID's WICOR learning support strategies, and formative strategies (that extend beyond traditional tests and quizzes).	All Mathematics Teachers, including those ESE Teachers who support mathematics classrooms School Administrator assigned to support the Mathematics Department	 ☑ Priority 1 ☑ Priority 2 ☑ Priority 3

C. Science Goal

3

DATA SOURCES TO REVIEW: Biology EOC, formative assessments, walk-through observations, PLC and Collaborative planning documents

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 55% proficient, as evidenced in 17-18 Biology EOC In science classrooms, we are seeing a low level of rigor in tasks students are being asked to perform.
- 2. We expect our performance level to be 65% proficient by May 2019.
- **3.** The problem/gap is occurring because grade 10 Biology rigor is low and grades 9 and 10 Biology classrooms are teacher centered.
- 4. If grade 10 rigor increased and grades 9 and 10 shift towards student-centered instruction would occur, the problem would be reduced and student achievement would increase by 10% points.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving Science proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students achieving Biology proficiency will increase from 55% to 65%, as measured by Biology EOC.

6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support.) ⊠ Strengthen staff ability to engage students in complex tasks.

Enhance staff capacity to identify critical content from the Standards in alignment with district resources.

Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Teachers intentionally plan in Professional Learning Community	Teachers	Common Planning on
(PLC) groups for students to engage in complex tasks that are		first and third
aligned to science standards and incorporate AVID's WICOR		Thursdays of the
learning support strategies.		month
Teachers regularly incorporate checks for understanding through	Teachers	Daily instruction
formative assessments and use the collected data to gauge		
student progress toward mastery of the course content.		
Administrators monitor implementation of the district scope and	Administrators	Each teacher will be
sequence, district pacing and district adopted curricular materials.		observed monthly and
		weekly lesson plans
		will be reviewed each
		week.
Teachers engage in professional learning around instructional	Teachers	Fall and Spring District
shifts, course standards, common student misconceptions,		Wide Training and 9-
tracking student data, and remediating based on needs identified		12 Science District
through progress monitoring assessments.		PLCs
Teachers plan for and incorporate specific local flora, fauna,	Teachers	Daily instruction
topographic and geographic features and phenomena as the		
context for the standards-aligned instruction.		



Administrators help organize strategy walks or demonstration days for science teachers to view and reflect on the effective implementation of AVID WICOR and culturally responsive instructional practices	Administrators	Strategy walks/ demonstration days will replace 2 Science Department PLCs in Semester
		1 and 2 Science Department PLCs in Semester 2
Teachers attend professional development on the use of progress monitoring and teacher generated data to plan interventions, monitor and celebrate learning gains of individual students.	Teachers	Ongoing AAR/Unify Trainings, Fall and Spring District Wide Training and 9-12 Science District PLCs
Teachers use student data when planning small group instruction and station rotations.	Teachers	Data-driven small group instruction and station rotations occur at least once per unit. Teachers collaboratively plan during common planning.
Administrators monitor and support the use of data as teachers develop lessons and plan for small group instruction and station rotations.	Administrators	Attend teacher collaborative planning and observe data driven small group instruction and station rotations as they occur once per unit.

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

9. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Using Data to Intentionally Plan and Differentiate Lessons with	All Science Faculty	🛛 Priority 1
Complex Tasks		🖾 Priority 2
		Priority 3
Literacy in the Content Area	All Science Faculty	🛛 Priority 1
		Priority 2
		Priority 3
Assessing Students to Monitor for Learning	All Science Faculty	🛛 Priority 1
		Priority 2
		🛛 Priority 3

3

D. Social Studies Goal

3

DATA SOURCES TO REVIEW: EOC assessments, formative assessments and progress monitoring, PLC and Collaborative planning documents and student data chats.

REFLECTION (4 Step Problem-Solving):

- Our current level of performance is 60% 3 and above in US History, as evidenced in the results from the NGSSS US
 History End-of-Course Exam. In the classrooms, we are seeing some positive shifts in the implementation of high
 impact instructional practices evident in the cycle assessment results used for progress monitoring throughout the
 school year.
- 2. We expect our performance level to be <u>70% 3 and above</u> by the end of the 2018-2019 school year based on the results from the Spring administration of the US History EOC.
- **3.** The problem/gap is occurring because the use of high impact strategies, high quality resources, and a focus on standards based instruction are being implemented in pockets throughout units and the year..
- 4. If school-level administrative monitoring and feedback to teachers on their practices of intentionally planning in course specific Professional Learning Community (PLC) groups for students to engage in complex tasks that are aligned to the content standards, incorporating AVID's WICOR learning support strategies would occur, the problem would be reduced and student learning gains would increase by 10% points.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving Social Studies proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students achieving US History proficiency will increase from 60% 3 and above to 70% 3 and above, as measured by State of Florida US History End-of-Course Exam.

- 6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- Strengthen staff ability to engage students in complex tasks.
- Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Teachers work in Professional Learning Community (PLC) groups with facilitated planning support to incorporate AVID's WICOR learning support strategies and create instructional materials (including learning goals and scales) aligned to the rigor of content benchmarks.	US History teacher leader; AP over Social Studies (with support available from staff developer and content	Ongoing throughout the year based on PLC meeting schedule
Administrators help organize strategy walks or demonstration days for social studies teachers to view and reflect on the effective implementation of AVID WICOR and culturally responsive instructional practices.	specialist) AP over social studies	1 time quarterly
Social studies teachers will continue to integrate LAFS for Literacy into the social studies content via Document Based Question (DBQ) Project materials, deep-dive documents, and SHEG lessons.	Social Studies Teachers (with support available	Ongoing (each unit of study) based on availability of

3

	from staff developer and	resources described in
	content specialist)	the strategy
Teachers receive professional development around inclusion of	AP over Social Studies	See PD calendar for
movement, collaboration and accountable talk strategies that can	(with support available	dates of trainings; PLC
be implemented and modified to meet the needs of diverse	from staff developer and	menu for site based
learners.	content specialist)	offerings
Teachers conduct frequent data chats with students to offer	Social Studies Teacher	At minimum-
support for student achievement and individualized goal setting.		quarterly based on
		cycle data

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
See PLC Menu for Social Studies for school based sessions that	Social Studies Teachers; AP	🛛 Priority 1
can be brought to a social studies team	over social studies	🛛 Priority 2
		🛛 Priority 3
		🗆 Priority 1
		🗆 Priority 2
		Priority 3
		🗆 Priority 1
		🗆 Priority 2
		🗆 Priority 3



E. Healthy Schools Goal

DATA SOURCES TO REVIEW: Future plans assessment.

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 80% proficiency, as evidenced in Future Plans and Healthy Schools.
- 2. We expect our performance level to be 90% by Spring 2019.
- **3.** The problem/gap is occurring because constant ever changing population.
- **4.** If 11th and 12th grade students were introduced to Secondary Education earlier in their high school careers, the graduation and success rate of these students would increase.

5. SMART GOALS:

EXAMPLE: The number of Healthier Generation Assessment modules completed for national recognition will increase from 4 to 6.

The number of Healthier Generation Assessment modules completed for national will increase from 5 to 6. The total number of 11th Grade and 12TH Grade students participating in Future Plans will in increase from 45% to 65% participation.

- 6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support.) ⊠ Strengthen staff ability to engage students in complex tasks.
- Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
By April 1, 2019, the Healthy School Team will edit the school's	Mrs. Dallas/Coach Orr	On-going
Healthy Schools Program Assessment in the action plan item(s) to		
document improvement/achievement of one module that is now		
eligible for national recognition		
By the end of Semester 2 2018 2019 11 th and 12 th grade students will	Mrs. Dallas/Coach Orr	On-going
have participated in multiple future plans testing and will have		
developed a path towards their next steps. Either in a tradition		
college track or some form of secondary study.		

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
See PLC Menu for Future Plans and Healthy Schools for school	Healthy Schools Team	🛛 Priority 1
based sessions that can be brought to a Healthy Schools team.	Admin	☑ Priority 2☑ Priority 3
	Department Chair persons	

G. Career- and College -Readiness

DATA SOURCES TO REVIEW: NA

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is Click or tap here to enter text., as evidenced in Click or tap here to enter text.
- 2. We expect our performance level to be <u>Click or tap here to enter text.</u> by <u>Click or tap here to enter text.</u>
- 3. The problem/gap is occurring because Click or tap here to enter text.
- 4. If Click or tap here to enter text. would occur, the problem would be reduced by Click or tap here to enter text.

5. SMART GOALS:

3

EXAMPLE: The <u>percent</u> of <u>all</u> students <u>successfully completing an acceleration/advanced course</u> will <u>increase</u> from <u>77%</u> to <u>89%</u>, as measured by <u>course completion and industry certification data.</u>

The <mark>Choose an item.</mark> of <mark>Choose an item.</mark> students <u>Click or tap here to enter text.</u> will Choose an item. from <u>Click or tap here to</u> enter text. to <u>Click or tap here to enter text.</u>, as measured by <u>Click or tap here to enter text.</u>.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)

- □ Choose Strategy
- □ Choose Strategy
- □ Choose Strategy
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Strengthen stakeholders' understanding of the Pathways to	All Staff	On-going
Graduation (HS) and Advanced Course Pathways (MS)		
Strengthen stakeholders' understanding of purpose and value of	All Staff	On-going
the SAT Suite of Assessments and resulting data		
Strengthen teacher implementation of rigorous instructional	All Staff	On-going
practices.		

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

□ Priority 1 □ Priority 2 □ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
		Priority 1
		Priority 2
		Priority 3
		🗆 Priority 1
		Priority 2
		Priority 3
		🗆 Priority 1
		Priority 2
		Priority 3



H. Graduation Goal

3

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is Click or tap here to enter text., as evidenced in Click or tap here to enter text.
- 2. We expect our performance level to be <u>Click or tap here to enter text.</u> by <u>Click or tap here to enter text.</u>
- 3. The problem/gap is occurring because Click or tap here to enter text.
- 4. If Click or tap here to enter text. would occur, the problem would be reduced by Click or tap here to enter text.

5. SMART GOALS:

EXAMPLE: The <u>percent</u> of <u>all</u> students <u>graduating on-time with their cohort</u> will <u>increase</u> from <u>85%</u> to <u>88%</u>, as measured by <u>FLDOE final graduation file</u>.

The <mark>Choose an item.</mark> of <mark>Choose an item.</mark> students <u>Click or tap here to enter text.</u> will Choose an item. from <u>Click or tap here to</u> enter text. to <u>Click or tap here to enter text.</u>, as measured by <u>Click or tap here to enter text.</u>.

- 6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- Intensify graduation committee focus on data to plan interventions and supports for individual students.
- Strengthen staff practice to communicate and engage students and families in planning when students are not on-track to graduate.
- Strengthen staff ability to engage students for on-track promotion throughout high school.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

□ Priority 1 □ Priority 2 □ Priority 3

Professional Learning Description	Participants	Priority Alignment
	(number and job titles)	
		Priority 1
		Priority 2
		Priority 3
		🗆 Priority 1
		Priority 2
		Priority 3
		🗆 Priority 1
		🗆 Priority 2
		Priority 3

Subgroup Goals

Subgroups

A. Bridging the Gap with Equity for All: Black Students DATA SOURCES TO REVIEW:

REFLECTION:

- 1. Our current level of performance is Click or tap here to enter text., as evidenced in Click or tap here to enter text.
- 2. We expect our performance level to be <u>Click or tap here to enter text.</u> by <u>Click or tap here to enter text.</u>.
- 3. The problem/gap is occurring because Click or tap here to enter text.
- 4. If Click or tap here to enter text. would occur, the problem would be reduced by Click or tap here to enter text.

5. SMART GOALS:

EXAMPLE: The percent of black students graduating from high school with their cohort will increase from 75% to 83%, as measured by FLDOE end of year graduation file.

The <mark>Choose an item.</mark> of <mark>Choose an item.</mark> students <u>Click or tap here to enter text.</u> will Choose an item. from <u>Click or tap here to</u> enter text. to <u>Click or tap here to enter text.</u>, as measured by <u>Click or tap here to enter text.</u>.

6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for black learners and are in addition to the strategies and actions articulated with the content specific goals.)

BTG Area	Strategies	Expected Impact and Results
Graduation	Choose Strategy	•
Rate	□ Choose Strategy	
	□ Choose Strategy	
Student	□ Choose Strategy	•
Achievement	□ Choose Strategy	
	□ Choose Strategy	
Advanced	□ Choose Strategy	•
Coursework	□ Choose Strategy	
	□ Choose Strategy	
Student	□ Choose Strategy	•
Discipline	□ Choose Strategy	
	□ Choose Strategy	
ESE	□ Choose Strategy	•
Identification	□ Choose Strategy	
	□ Choose Strategy	
Minority Hiring	□ Choose Strategy	•
	□ Choose Strategy	
	Choose Strategy	

7. MONITORING: These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the selected Improvement Priority(ies): Priority 1 Priority 2 Priority 3



8. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

is leading this step? Il Staff	is it occurring? On-going
ll Staff	On-going

Professional Learning Description	Participants (number and job titles)	Priority Alignment
		Priority 1
		Priority 2
		Priority 3
		Priority 1
		🗌 Priority 2
		🗌 Priority 3
		🗌 Priority 1
		🗌 Priority 2
		🗌 Priority 3

Subgroup Goals

B. ESE (Optional, based on school data)

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem Solving):

- 1. Our current level of performance is Click or tap here to enter text., as evidenced in Click or tap here to enter text.
- 2. We expect our performance level to be <u>Click or tap here to enter text.</u> by <u>Click or tap here to enter text.</u>.
- 3. The problem/gap is occurring because Click or tap here to enter text.
- 4. If Click or tap here to enter text. would occur, the problem would be reduced by Click or tap here to enter text.

5. SMART GOALS:

EXAMPLE: The percent of ESE students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The <mark>Choose an item.</mark> of <mark>Choose an item.</mark> students <u>Click or tap here to enter text.</u> will Choose an item. from <u>Click or tap here to</u> enter text. to <u>Click or tap here to enter text.</u>, as measured by <u>Click or tap here to enter text.</u>.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for ESE learners and are in addition to the strategies and actions articulated with the content specific goals.)
- □ Choose Strategy
- □ Choose Strategy
- □ Choose Strategy

1. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Students requiring ESE services work towards mastery of meaningful Individualized Education Plan (IEP) goals while learning the foundational skills they need to engage in rigorous, grade-level content in the Least Restrictive Environment (LRE).	All Staff	On-going
Ensure that students requiring ESE services receive instruction designed to teach students to advocate for their academic, social and emotional needs	All Staff	On-going

2. MONITORING:

These are being	monitored as part of Mon	nitoring and Achieving Imp	rovement Priorities plan for the selected Improvement
Priority(ies):	🛛 Priority 1	🛛 Priority 2	🛛 Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
		Priority 1
		🗆 Priority 2
		🗆 Priority 3
		🗌 Priority 1
		🗆 Priority 2
		🗆 Priority 3



🗆 Priority 1	
Priority 2	
Priority 3	



C. ELL (Optional, based on school data)

DATA SOURCES TO REVIEW: ACCESS 2.0 language proficiency for students who have recently arrived and long-term English learners.

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is Click or tap here to enter text., as evidenced in Click or tap here to enter text.
- 2. We expect our performance level to be Click or tap here to enter text. by Click or tap here to enter text.
- 3. The problem/gap is occurring because Click or tap here to enter text.
- 4. If Click or tap here to enter text. would occur, the problem would be reduced by Click or tap here to enter text.

5. SMART GOALS:

EXAMPLE: The percent of ELL students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The <mark>Choose an item.</mark> of <mark>Choose an item.</mark> students <u>Click or tap here to enter text.</u> will Choose an item. from <u>Click or tap here to</u> enter text. to <u>Click or tap here to enter text.</u>, as measured by <u>Click or tap here to enter text.</u>.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for English learners and are in addition to the strategies and actions articulated with the content specific goals.)

□ Choose Strategy

□ Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?

8. MONITORING:

These are being	monitored as part of Mor	nitoring and Achieving Imp	rovement Priorities plan for the selected Improvement
Priority(ies):	🗆 Priority 1	Priority 2	Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
		🗆 Priority 1
		Priority 2
		Priority 3
		Priority 1
		Priority 2
		Priority 3
		Priority 1
		Priority 2
		Priority 3

Family and Community Engagement

STRATEGIES AND ACTION STEPS:

5

List the specific strategies your school uses to build relationships with families and the community.

	Engagement Strategy Area	Specific Actions	WHO	WHEN
		to implement these strategies	is leading each strategy?	is it occurring?
1.	Effectively communicate with families about their students' progress and school processes/practices.	 Conduct regular data chats with parents/students to discuss student progress (FSA scale score), MAP, Grade-level standards). Utilize social media to increase communication with parents; PCS family Engagement APP; Facebook, Twitter, etc. Parent/family meetings/webinars to communicate school and classroom processes 	MTSS Coordinator	• On-Going
2.	Provide academic tools to families in support of their students' achievement at home.	 Streamline family engagement efforts that are result-oriented (linked to learning), by confirming families practice new tips or tools; learn new tips to support their child a home; share knowledge about their child with teacher. • Provide academic workshops (Face-to-Face; Webinars) for parents to increase student support at home. • Provide families/parents with academic tools/ resources on a regular basis 	MTSS Coordinator	On-Going
3.	Encourage Professional training	 Collaborating Success, High Impact Classroom, Family Friendly Training, Dual Capacity Training for Engagement Teams 	MTSS Coordinator/All Staff	On-Going
4.	Intentionally build positive relationships with families and community partners.	 Develop and implement activities to build respect and trust between home and school • Conduct home visit to increase relationships between teacher and family/parent • Increase positive interaction with 	MTSS Coordinator	• On-Going



parents/families on a regular basis. • Utilize focus groups to	
gather parents and family input for development of	
school improvement.	

5. MONITORING:

These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the selected ImprovementPriority(ies):ImprovementImpro

6. **PROFESSIONAL LEARNING:**

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Equity in Education	Staff	 ☑ Priority 1 ☑ Priority 2 ☑ Priority 3
Drop Out Prevention Conferences	School Based Leadership	 Priority 1 Priority 2 Priority 3

SAC Membership

First Name	Last Name	Race	Stakeholder Group
Sharon	Fahey	Other	Choose an item.
Darren	Hammond	Black	Choose an item.
Etje	Ramdohr	White	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.

SAC COMPLIANCE

Is your school in compliance with Section 1001.452, F.S. regarding the make-up and duties of SAC?

 \boxtimes Yes \square No, the steps being taken to meet compliance are (describe below):

Did your school SAC committee review, provide feedback and formally vote to approve your School Improvement Plan? Xes, Committee Approval Date: Click or tap to enter a date.
No

BUDGET / SIP FUNDS

Describe the projected use of school improvement funds and include the amount allocated to each resource. *Budgeted amounts are approximations.*

Budget Categories		Amount
1.	Academic Support	\$ [Insert amount for category]
	CTEA Field Trip	100
	[Describe each support on a separate row]	[Insert Amount]
2.	Behavioral Support	\$ [Insert amount for category]
	[Describe each support on a separate row]	[Insert Amount]
	[Describe each support on a separate row]	[Insert Amount]
3.	Materials and Supplies	\$ [Insert amount for category]
	[Insert materials on a separate row]	[Insert Amount]
	[Insert materials on a separate row]	[Insert Amount]
4.	Employee Expenses (i.e., travel, registration fees, etc.)	\$ [Insert amount for category]
	[Describe each type on a separate row]	[Insert Amount]
	[Describe each type on a separate row]	[Insert Amount]
5.	Professional Learning and Training (not employee expenses. Categories could include TDE, stipends, etc.)	\$ [Insert amount for category]
	[Describe categories on a separate row]	[Insert Amount]
	[Describe categories on a separate row]	[Insert Amount]
6.	Other (please list below)	\$ [Insert amount for category]
	[Describe each on a separate row]	[Insert Amount]

Budget and Other Requirements

	[Describe each on a separate row]	[Insert Amount]	
TOTAL \$ [Insert total estimated SIP Budget]			