PROTECTING PATIENTS BY

Providing Information

& **EMPOWERING**

CHOICE

\$ Healthcare Bluebook



WE'VE BEEN AN INDEPENDENT SOURCE OF TRANSPARENCY SINCE 2007











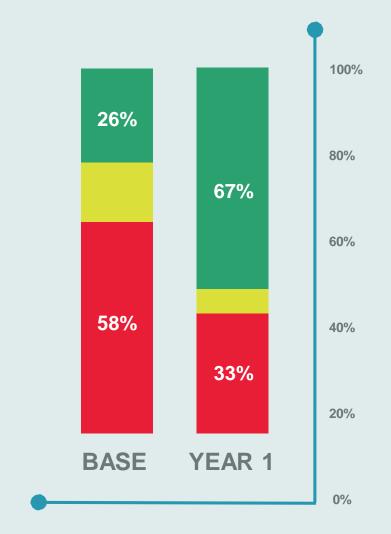






OUR STRATEGIC DIFFERENCE

- 1 Simple
- 2 Practical
- 3 Outcomes-Driven

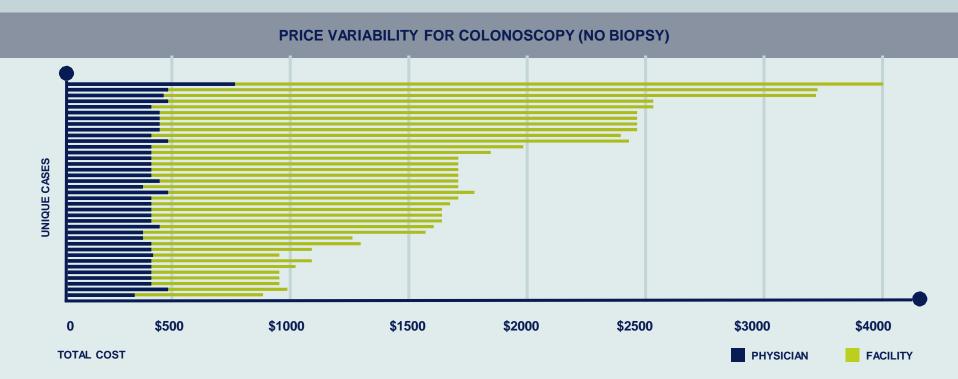


Transparency Tools

ADDRESS HUGE **VARIATIONS** IN PRICE AND

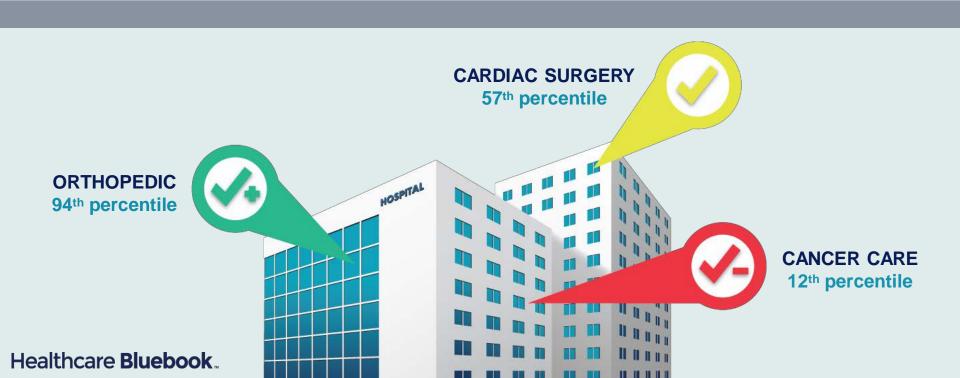


It's not the *physician*, it's the *facility*...



Healthcare Bluebook

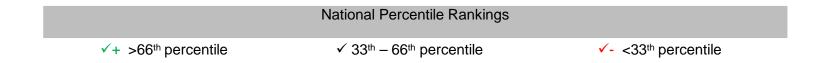
Hospitals may do everything, but they are not *great* at everything...



The Quality Problem

Joint Replacement | Tampa

Area Rank	Hospital	City	Rating	Score	National Rank
1	А	Brandon	√+	93.1	227
2	В	Largo	√+	93.0	337
3	С	Trinity	√+	89.8	358
4	D	Saint Petersburg	√ +	78.4	754
5	E	Tarpon Springs	√+	76.3	829
6	F	Sun City Center	√+	76.2	831



Economic Opportunity Analysis



QUANTIFY

Savings Opportunities

VISUALIZE

Price Variability Across Markets

STRATEGIZE

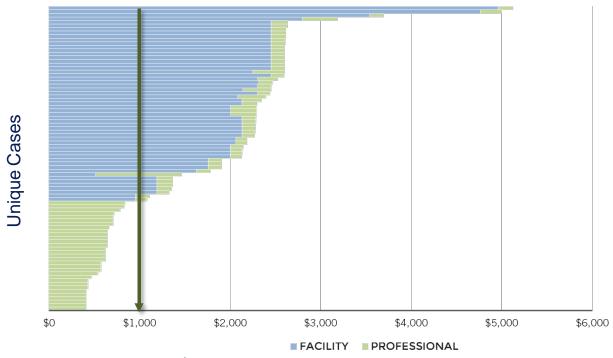
The Right Program and Incentives

ShopSmart services account for 24% of total medical spend.

Category	Total Procedures	Total Spend	Opportunities to Save	Potential Savings	Savings Percent
GeneralDiagnostics	2,860	\$3,575,941	1,197	\$1,170,822	33%
IP /OP Surgery & Procedures	376	\$1,938,559	140	\$767,963	40%
Women's Health	4,775	\$2,710,882	1,229	\$600,561	22%
Bone & Joint	254	\$3,002,332	132	\$753,188	25%
CT Im aging	1,041	\$911,777	224	\$578,899	63%
MRIIm aging	1,438	\$1,112,784	276	\$455,185	41%
U linasound	3 ,266	\$577,188	506	\$138,188	24%
Xray Im aging	6,020	\$314,667	1,196	\$130,932	42%
Labs (Top 30)	59,842	\$1,030,161	13,119	\$217,190	21%
Total	79,872	\$15,174,291	18,019	\$4,812,930	32%

32% of the spend on ShopSmart services could be saved using lower-cost in-network providers.

Sleep Study



Fair Price: \$900



ECONOMIC OPPORTUNITY ANALYSIS HELPS SHAPE PROGRAM DESIGN

Communication Strategies

Integration with Existing Programs

Messaging

Rewards

Healthcare Bluebook

Engagement Strategy

Posters

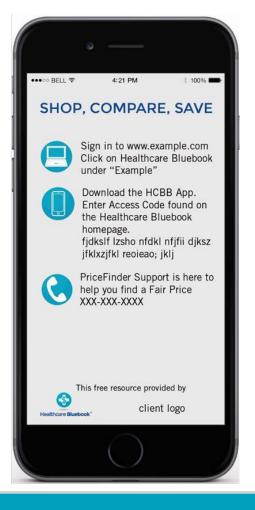




Engagement Strategy

Mobile Cards





Engagement Strategy

Search by Procedure



Never overpay for healthcare again.



Same Procedure. Different Price.

When prices for the same in-network procedure vary by up to 500%, chances are you're paying way more than you have to.

Healthcare Bluebook.



"Go Green to Get Green"TM



8313

Dear David,

Attached is a reward check for \$100 for a procedure received on 5/25/14. This is part of a program for participating ABC Company's health plan members that rewards members when they choose Fair Price providers for certain healthcare procedures. You are receiving this reward because you or a member of your family recently received care from a Healthcare Bluebook approved Fair Price provider.

The program is being administered for ABC Company by Healthcare Bluebook (CareOperative) to ensure that all information is kept confidential; personal information about the participants or their health information will not be shared with ABC Company. If you have questions about your reward or feedback about the program, please contact Healthcare Bluebook at: rewards@healthcarebluebook.com.

To access Healthcare Bluebook or to learn more about the rewards program, please visit ABC Company's web portal, log in and then click on the link to Healthcare Bluebook. Healthcare Bluebook can help you understand the Fair Price for care, compare local providers and save hundreds or even thousands of dollars on healthcare procedures.

Pinellas County Schools ROI Model

Global Assumptions and Savings Opportunity		
Total Medical Spend		\$64,273,671
ivumber of Covered Employees		11,000
% of Medical Spend on ShopSmart Procedures	This was the total me	edical we evaluated in the 24%
Total Addressable Costs (ShopSmart Services)	EOA	\$15,174,291
Total Potential Savings		\$4,812,930
ntial Savings as % of Total Medical Spend		8%
PEPM Rate		\$1.25

Estimated Savings		(Savings capture is	driven by commu	nication, benefit de	esign, incentives, a	and integration.)
Potential Savings as % of Total Medical Spend	0.5%	1.0%	1.5%	2.0%	2.5%	3.0%
Potential Savings Amount	\$321,368	\$642,737	\$964,105	\$1,285,473	\$1,606,842	\$1,928,210
ROI (Savings/Costs) with Rewards	1.10	2.17	3.22	4.24	5.23	6.20

Estimated Costs				
		Monthly		Annually
Reoccuring Costs				
HCBB Fees	\$	13,750	\$	165,000
Rewards Cost (Estimate)	\$	5,541	\$	66,495
Total Reoccuring Costs	\$	19,291	\$	231,495
Non-Reoccuring Costs				
Implementation Fee (First Year Only)			\$	27,500
Total Year 1 Costs			\$	258,995

WHY Healthcare Bluebook

Healthcare Price Transparency

- Bluebook provides detailed cost information on procedures covering over 90% of an employer's medical spend
- Bluebook has advanced consumerism tools, including provider information and color-coded price rankings, on over 800 of the most "shop-able" procedures

Healthcare Quality Transparency

- National/regional/local rankings based on outcomes (mortality, complications, patient safety), process and patient satisfaction
- Data is fully risk-adjusted, statistically significant, composite-scored nationally and provided in 35 clinical categories



