

School Improvement Plan SY 2018-19

CLEARWATER FUNDAMENTAL MIDDLE SCHOOL

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Continuous Improvement

A school does not achieve its goals by good fortune or hard work alone, but by prioritizing efforts. Improvements are made by focusing intensely on the priorities, while maintaining high service levels for ongoing work. The School Improvement Plan (SIP) is based on the Plan, Do, Study, Act (PDSA) process, which manages and supports effective and efficient planning, implementation, monitoring, revising, and oversight.

A fully developed SIP places the management of priorities and strategies in the context of planning, accountability and support at the school level. School SIP teams ensure these priorities are supported through:

- clearly defined priorities and strategies that are aligned to district strategic goals,
- oversight throughout the planning, implementation and monitoring process, and
- reflection and adjustment to meet school, department and student needs.

Plans succeed because they are well developed, implemented and monitored, and align with the overall goals and objectives of the school and district. The benefits of a good SIP process include achievement of the desired results that positively impact staff growth and student achievement.

A. Vision and Direction

School Profile

Principal:	Stephanie Joyner	SAC Chair:	Eric Smith
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School Vision	100% Student Success
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School Mission	The mission of the Clearwater Fundamental community is to promote highest student achievement
SCHOOL MISSION	through cooperative efforts and a challenging curriculum.

School Data

Total School	Ethnic Breakdown:									
Enrollment	Asian	Black	Hispanic	Multi-Racial	White	Other				
797	22	35	148	37	555	0				

School Grade	2018	2017	2016	Title I	NO	
School Grade	Α	Α	Α	Title i	NO	

Proficiency	EL	Α.	Ma	ath	Scie	nce	Social S	Studies	Accel	. Rate	Grad	Rate
-	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2017	2016
Rates	%	%	%	%	%	%	%	%	%	%	%	%
Proficiency All	82	84	90	88	78	77	96	90	78	81		
Learning Gains All	66	67	72	70								
Learning Gains L25%	59	64	75	68								

School Leadership Team									
Position/Role	First Name		Last Name	FT/PT	Years at Current School				
Principal	Stephanie	Joyner		FT	Less than 1 year				
Team Leader grade 6	Pam	Hawthorn	e	FT	4-10 years				
ESE	Carol	Zaffiri		FT	11-20 years				
ELL/Guidance	Allison	Gulino		FT	1-3 years				
Team Leader grade 7	Bridget	Bohnet		FT	20+ years				
ELA/Rdg Dept Head	Cristy	Binder		FT	4-10 years				
Math Dept Head	Angela	Ciresi		FT	4-10 years				
Sci. Dept Head	Elaine	Rubaii		FT	11-20 years				
SS Dept Head	Johnston	Kinnan		FT	1-3 years				
Elective Dept Head	Matthew	Roose		FT	1-3 years				
AVID Coordinator	Debbie	Cascone		FT	1-3 years				
Team Leader Grade 8	Jennifer	Gray		FT	11-20 years				
Total Instructional Sta	ff: 11		Total Support Staff:	0					





B. Improvement Priorities

Choose three priorities for improvement ("Big Rocks") that you will focus on for the school year. Following the priority, complete the theory of action statement using your current data and results from your problem solving process.

EXAMPLE THEORY OF ACTION: If we effectively implement high-leverage strategies which support standards-based instruction, then the percent of all students achieving proficiency will increase from 77% to 89%.

1. Priority 1: Standards-based planning

Priority 1 Theory of Action: If we effectively implement high-leverage strategies which support standards-based instruction, then the percent of all students making ELA learning gains will increase from 66% to 76%.

2. Priority 2: Standards-based planning

Priority 2 Theory of Action: If we effectively implement high-leverage strategies which support student-centered with rigor, then the percent of all students receiving middle school acceleration points will increase from 78% to 88%.

3. Priority 3: Climate and Culture

Priority 3 Theory of Action: If we effectively implement high-leverage strategies which support conditions for learning then the percent of all students receiving restorative practice lessons will increase from 0% to 80%.

C. Monitoring and Achieving Improvement Priorities

School Improvement is best achieved when a school—in its totality—works together to achieve the school's common goals. The table below is the framework for planning how everyone in your school will be an active, engaged participant in the achievement of your school's improvement priorities.

How do you plan to implement and monitor the progress of your improvement priorities as a school-wide system? Complete the table below for each school-based team listed, use the blank rows and add rows for additional teams, as needed.

	School-based Team	Priority	Why		How	Who	Who	When	Evidence
		Alignment	are you doing it?	are	you executing?	facilitates?	participates?	does it	that it is occurring
								occur?	
	The teams responsible	Identify the	The problem you	Maj	or actions	List the title of	List the titles	State how	Describe what it looks
	for implementation and	priorities	are trying to solve		en to execute	who is leading	of those who	often you	like and what artifacts
	monitoring	above for			improvement	the work of	participate on	are	are available when this
		which each		with	n fidelity	each team	each team for	monitoring	is implemented with
		team is					implementati		fidelity
		responsible					on and		
							monitoring		
1.	SBLT	All	Monitor the		Biweekly	Principal	Principal	biweekly	Lesson plans aligned
	(using MTSS Framework)	Priorities	instructional		reports	•	AP		to standards.
			implementation of		PLC agendas		AVID		Examples of
			grade level standards to		SBLT agenda		coordinator		completed student
			increase FSA		Training on RP		Dept Head Team leaders		work.
			proficiency.		and lesson		realliteauers		SBLT minutes
_	T: 20 II I:	A.I.	· · · · · · · · · · · · · · · · · · ·		planning.	5	6 1 16 11	1. 11	PLC minutes
2.	Tier 3 Problem-solving	All	Monitor data		Meetings	Principal	School Social	biweekly	Minutes regarding
	Team	Priorities	regarding success		biweekly		worker		student success and
			of Tier 3 students.				ESE Teacher School Pysch.		next steps.
							Guidance		
							team		
							AP/Principal		
3.	Equity Team	Priority 2	Monitor students	•	Monthly	Principal	Principal	monthly	Minutes from
	1/	, -	enrolled and		meeting	- 1	AP		meeting
			adv/accel. Classes				AVID		Minutes from PLCs
			to see who has				coordinator		
			access to them				Dept Head		



	School-based Team	Priority	Why		How	Who	Who	When		Evidence
		Alignment	are you doing it?	are	you executing?	facilitates?	participates?	does it		that it is occurring
								occur?		
							Team leaders			
4.	Child Study Team	All Priorities	Monitoring data for attendance	•	Meetings biweekly	School Social worker	DMT School Social worker ESE Teacher School Pysch. Guidance team AP/Principal	biweekly	•	Minutes regarding student's attendance and next steps.
5.	Subject Area / Grade Level Leaders (enter as many rows as needed)	All Priorities	Monitoring student and teacher academic success. Sharing of strategies between teachers.	•	Sharing information at biweekly meetings. Classroom observations	Team leaders Dept Heads	Teachers	biweekly	•	Minutes of meetings Walkthrough data.
6.	Literacy Leadership Team (if this is the same as SBLT, please note as this does not need to be duplicated).	Priority 1	Same as SBLT	•					•	
7.	PBIS Team	Priority 3	Monitoring number of positive referrals and teachers issuing those referrals,	•	Weekly celebrations	АР	Principal AP Guidance Counselors Teachers	monthly	•	Minutes of meetings Positive referals
8.	Family Engagement Team	All Priorities	Monitor data for parents engaged at the school	•	PTA mtgs SAC mtgs ELL nights Open Houses Parent volunteers	Community Family Liasion	Teachers Parents Community Family Liasion	monthly	•	Minutes Objectives completed

Conditions for Learning

Climate and Culture

DATA SOURCES TO REVIEW:

REFLECTION (4-Step Problem-Solving):

- 1. Our current level of performance in school-wide behavior is 10% of the teachers are using RP strategies. We expect our performance level to be 70% by end of the 2019 school year.
- 2. The problem/gap in behavior performance is occurring because minimum staff was trained in RP.
- **3.** If an official program, as evidenced by number of RP conversations/strategies occurring. (*include data to validate your hypothesis*.)
- 4. We will analyze and review our data for effective implementation of our strategies by PLC and SBLT minutes.

5. SMART GOAL:

EXAMPLE: The referral risk (percentage of students receiving ODRs) of all students receiving referrals will decrease from 31% to 25%, as evidenced by the end of the year ODR data from the School Profile Dashboard. (*include data or research to validate your hypothesis*.)

The referral risk (percentage of students receiving ODRs) of all students receiving referrals will decrease from 1.1 to .8, as measured by referral risk per student on student profiles.

6. STRATEGIES:

List the specific strategies your school uses to implement a seamless multi-tiered system of supports (MTSS) that is focused on an integration of behavioral and academic supports to meet the needs of all students.

- ☑ Strengthen the ability of all staff to establish and maintain positive relationships with all students.
- ☑ Strengthen the implementation of research-based practices that communicate high expectations for each student.
- ☐ Choose Climate and Culture Strategy
- **7. ACTION STEPS:** (Complete the action steps to the needs of your school to meet this goal for each area. District-wide actions have been inserted for ease of completion; adapt and tailor to meet your school needs.)

Action Steps	WHO	WHEN
to implement these strategies	is leading each strategy?	is it occurring?
Attend district-led, two-day team training for Restorative Approaches and SEL	 Principal, Sharon Beckett, Debbie Cascone and Dina Kelley 	Preschool till end of October 2018
Ensure at least one staff member attend and becomes is a certified Trainer of RP	Principal	• June 4,5,6 2018
Develop school-wide roll-out and development plan of RP/SEL.	MTSS/ RP Team	• June 18, 19 2018
Conduct learning opportunities.	Principal	Preschool till end of October 2018
Monitor and support staff for implementation with fidelity.	Team leaders, MTSS/RP team, guidance and Administration	• monthly
Review student and teacher data for trends and next steps.	• CST	 Monthly

Monthly

☐ Priority 2 ☐ Priority 3

MTSS/RP team,

Update school-wide plan on a monthly basis.

 Celebrate areas of growth Update strategies for areas of improvement 	SBLT	
8. MONITORING: These are being monitored as part of the Monitoring and A	achieving Improvement Priorities plan for th	ne selected Improvement
Priority(ies): Priority 1 Priority 2	☑ Priority 3	ie selected improvement
9. PROFESSIONAL LEARNING: (Outline the school-based le	learning opportunities that support this goa	l. Add rows as needed.)
Professional Learning Description	Participants (number and job titles)	Priority Alignment
RP training	All teachers, AP, Principal	☐ Priority 1
		☐ Priority 2
		⊠ Priority 3
MTSS training	MTSS team, AP, Principal	☐ Priority 1
		☐ Priority 2
		☐ Priority 3
		☐ Priority 1

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B. Conditions for Learning: Attendance

REFLECTION (4-Step Problem-Solving):

- 1. Our current attendance rate is 96%. We expect our performance level to be 97% by May 2019.
- 2. The problem/gap in attendance is occurring because families do not understand the importance of being in classes.
- 3. If an IAC meeting was required after 15 days of absences would occur, the problem would be reduced by 1%.
- **4.** We will analyze and review our data for effective implementation of our strategies by number of IAC meetings schedule based on CST recommendations.

5. SMART GOAL:

EXAMPLE: The percent of all students missing more than 10% of school will decrease from 31% to 25%, as evidenced by attendance dashboard data.

The percent of all students missing more than 10% of school will decrease from 4% to 3%, as measured as measured by attendance dashboard.

6.	STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
\boxtimes	Strengthen the implementation of Tier 3 interventions to address and support the needs of students.
	Choose Attendance Strategy
	Choose Attendance Strategy

7. ACTION STEPS: (Adapt and tailor the action steps to meet the needs of your school to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Review attendance taking process and school-wide strategies for positive attendance with all staff.	Team Leaders	PLCs biweekly
Asset map the attendance resources, interventions and incentives at our school to support increased attendance for each Tier.	Social Worker	CST biweekly
Develop and implement attendance incentive programs and competitions.	Team Leaders	Quarterly
Engage students and families in attendance related activities to ensure they are knowledgeable of the data and aware of the importance of attendance.	Guidance Counselors	Ongoing-parent conferences
Review data and effectiveness of school-wide attendance strategies on a biweekly basis.	CST	Biweekly meetings
Implement Tier 2 and 3 plans for student specific needs and review barriers and effectiveness on a bi-weekly basis.	CST	Ongoing
Ensure attendance is accurately taken and recorded on a daily basis and reflects the appropriate entry codes (e.g. Pending entries cleared).	DMT	Biweekly at CST meetings

8. MONITORING:

These are being	monitored as part of the I	Monitoring and Achieving	Improvement i	Priorities plan for the selected Improvement
Priority(ies):	☑ Priority 1	☐ Priority 2	☐ Priority 3	

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Review of attendance procedures	All teachers	☑ Priority 1
		☐ Priority 2
		☐ Priority 3
Review of field trip procedures	All teachers	☑ Priority 1
		☐ Priority 2
		☐ Priority 3

Academic Goals

Instructions

Refer to your plan for Monitoring and Achieving Improvement Priorities as a school-wide system (above). In the sections below, identify specific academic goals and strategies that you will implement in support of achieving those priorities.

These goals, strategies and professional development should align directly to the Monitoring and Achieving Improvement Priorities table in the Continuous Improvement section above. The table above describes how you are monitoring the implementation of these strategies, as well as the progress of these goals.

REFLECTION: Review your data, and work though the problem-solving and gap analysis processes.

SMART GOALS: Use the optional Goal Calculator to determine your targets. Write your goals as SMART goals (Specific, Measureable, Actionable, Realistic, and Timely).

STRATEGIES: Identify the high-leverage strategies your school will employ to support improvement. You may choose from the drop-down menu provided by your level content specialists or write your own.

ACTION STEPS: Articulate what your school is doing to implement these strategies and achieve the goals. Identify who is responsible and when is it occurring.

MONITORING: Monitoring should be included in the Monitoring and Achieving table at the beginning of the document.

PROFESSIONAL LEARNING: List the professional learning your staff needs to effectively implement the strategies and progress toward the goal.

A. ELA/Reading Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving:

- 1. Our current level of performance is 66% of students making learning gains, as evidenced in FSA 2018.
- 2. We expect our performance level to be 77% by FSA 2019.
- **3.** The problem/gap is occurring because lack of questions for all students.
- **4.** If a defined planning process would occur, the problem would be reduced by 11%.

5.		GO	

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students achieving ELA learning gains will increase from 66% to 77%, as measured by FSA 2019.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen staff practice to utilize questions to help students elaborate on content.
- ☑ Enhance staff capacity to support students through purposeful activation and transfer strategies.
- ☐ Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
PLCs where teachers work on ways to utilize questions to help	ELA teachers	biweekly
students elaborate on content.		
Teachers work on developing a common unit calendar by grade level.	ELA Dept Head	biweekly
Teachers will use past core connection prompts for practice.	All ELA dept	Monthly
Teachers will use the elements of an analytic paragraph in response	All ELA dept	biweekly
to a text-dependent question.		
Teachers strengthen core instruction by increasing the amount of	All ELA dept	Weekly
time students are engaged in reading by closely and critically re-		
reading complex text, writing speaking and listening.		

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the				
	selected Improvement Priority(ies):				
	☑ Priority 1	☐ Priority 2	☐ Priority 3		

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Training on writing analytic paragraph in response to a text-	ELA teachers	☑ Priority 1☐ Priority 2
dependent question.		☐ Priority 3
Training on Elaborating techniques.	ELA teachers	☑ Priority 1
		☐ Priority 2
		☐ Priority 3

B. Mathematics Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 72% making learning gains, as evidenced in FSA Math.
- 2. We expect our performance level to be 80% students making learning gains by May 2019.
- **3.** The problem/gap is occurring because some students are dropping levels as the scale score moves up for the levels..
- 4. If learning gains would occur, the problem would be reduced by 8%.

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EXAMPLE: The percent of all students achieving math proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students earning learning gains will increase from 72% to 80%, as measured by FSA math.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen staff ability to engage students in complex tasks.
- ☑ Enhance staff capacity to support students through purposeful activation and transfer strategies.
- ☐ Choose Strategy
- **7. ACTION STEPS:** (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Teachers utilize systemic documents (adopted curriculum, pacing	Math Dept Head	biweekly
guides, etc.) to effectively plan for mathematics units that incorporate		
the Standards for Mathematical Practice and rigorous performance		
tasks aligned to Mathematics Florida Standards (MAFS).		
Encourage productive-struggle for students as they work through	Math Dept Head	biweekly
vocabulary and comprehension using appropriate strategies.		
Teachers monitor and provide feedback to students to support	Math Dept Head	daily
learning.		

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the				
	selected Improvement Priority(ies):				
	☐ Priority 1	⊠ Priority 2	☐ Priority 3		

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Training on block instructional guide	Block teachers	☐ Priority 1
		☑ Priority 2
		☐ Priority 3
Training on student engagement in the classroom.	Math teachers	☐ Priority 1
		☑ Priority 2
		☐ Priority 3
Training on providing feedback.	Math teachers	☐ Priority 1
		☑ Priority 2
		☐ Priority 3

C. Science Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 78% 8th graders scored at proficiency or above, as evidenced in SSA data.
- 2. We expect our performance level to be 82% by Spring 2019.
- **3.** The problem/gap is occurring because collaboration in Cognitively-complex tasks for students is not occurring in all classrooms.
- **4.** If collaboratively planned cognitively-complex tasks for students in all science classrooms would occur, the problem would be reduced by 4%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving science proficiency will increase from 77% to 89%, as measured by FSA.

The percent of 8th grade students scoring proficient or above in Science SSA data will increase from 78% to 82%, as measured by SSA Science Data.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen staff ability to engage students in complex tasks.
- ☑ Strengthen staff practice to utilize questions to help students elaborate on content.
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Training on lesson plan template offered by district	Sci. Dept Head	Preschool
Teachers work collaboratively to develop cognitively-complex tasks	Sci. Dept	Biweekly at PLCs
for students such as investigations that use focused note taking and		
techniques for student reflection and revision of work		
Teachers will attend trainings on new science materials to develop	Sci Dept	Summer and biweekly
cognitively-complex tasks for students.		at PLCs.
Teachers use the 5E model to support rigor in the classroom using the	Sci. Dept.	Biweekly at PLCs
new Discovery Education resources.		

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Improvement Priority(ies):

\boxtimes	Priority	<i>i</i> 1	\boxtimes	Priority	<i>1</i> 2		Priority	13
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Professional Learning Description	Participants (number and job titles)	Priority Alignment
Lesson plan template training	All teachers preschool	☑ Priority 1
		☑ Priority 2
		☐ Priority 3
Discovery Education resource follow up trainings in PLC	All science teachers	☑ Priority 1
		☑ Priority 2
		☐ Priority 3
Complex task training	All science teachers	☑ Priority 1
		☑ Priority 2
		☐ Priority 3

D. Social Studies Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 96% scoring at a level 3 or higher, as evidenced in the 2018 Civics EOC.
- 2. We expect our performance level to be between 90% and 96% scoring at a level 3 or higher by the 2019 Civics EOC.
- **3.** The problem/gap is occurring because students are lacking exposure to a variety of primary source documents at varying complexities throughout the year.
- **4.** If exposure to a variety of primary source documents would occur, the problem would be reduced by maintaining or exceeding a performance level of 96% scoring at a level 3 or higher.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving social studies proficiency will increase from 77% to 89%, as measured by FSA.

The percent of 7th grade students achieving social studies proficiency will increase from 96% to 98%, as measured by the 2019 Civics EOC.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen staff practice to utilize questions to help students elaborate on content.
- ☑ Enhance staff capacity to support students through purposeful activation and transfer strategies.
- ☑ Strengthen staff ability to engage students in complex tasks.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Use inquiry strategies as part of WICOR	SS dept	biweekly
Use the 5 phases of Focused Note Taking with students.	SS dept.	biweekly
Administrators will look for a variety of work on primary source	Admin.	biweekly
documents at varying complexities during walkthroughs.		
Provide students with exposure to a variety of primary source	SS dept	biweekly
documents at varying complexities throughout the year.		

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the				
	selected Improvement Priority(ies):				
	☑ Priority 1	☐ Priority 2	☐ Priority 3		

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Teachers will attend WICOR training	All social studies teachers.	☑ Priority 1☐ Priority 2
Teachers will attend training on Focused Note Taking.	All social studies teachers.	☐ Priority 3 ☐ Priority 1 ☐ Priority 2
Teachers will work in PLC to see what primary source documents at varying complexities looks like in the classrooms.	All social studies teachers.	☐ Priority 3 ☐ Priority 1 ☐ Priority 2 ☐ Priority 3

E. Healthy Schools Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 3 out of 6 modules, as evidenced in the Healthy Schools Program Framework.
- 2. We expect our performance level to be eligible for bronze or silver by April 2019.
- 3. The problem/gap is occurring because fundraising options and lack of physical activity outside required PE class..
- **4.** If our healthy school team can monitor the implementation of the administrative guidelines for wellness would occur, the problem would have a greater opportunity to qualify for recognition.

5.	SM	ART	GOA	LS:
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FYAMDI F. The	nercent of all stud	lents achieving ELA	nroficienc	u will increase f	rom 77% to 89%	ac meacured hy	FSΔ
	percent or an stat	ichts achieving LLA	proncició	y will illici case i	10111 / / /0 10 05/0	, as ilicasurca by	1 3/7.

6.	Our school will be eligible in 4 out of 6 modules for bronze/silver/gold recognition by April 2019 as evidenced by the
	Alliance for a Healthier Generation's Healthy Schools Program Framework

7.	☐ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
	Choose Strategy
	Choose Strategy

8. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
	Asst. Principal	Aug. 2018
Assemble a Healthy School Team made up of a minimum of four		
(4) individuals including, but not limited to: PE Teacher/Health		
Teacher, Classroom Teacher, Wellness Champion,		
Administrator, Cafeteria Manager and Parent.		
	Healthy School Team	Aug 2018-Sept. 2018
Complete Healthy Schools Program Assessment		
	Cafeteria Manager	Sept. 2018
Complete the SMART Snacks in School Documentation		

9.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the	
	selected Improvement Priority(ies):	
	☐ Priority 1 ☐ Priority 2 ☐ Priority 3	

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Healthy Schools Training plc	Healthy schools committee	☐ Priority 1
		☐ Priority 2
		☑ Priority 3

G. Career- and College -Readiness

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 78%, as evidenced in MS Acceleration cell.
- 2. We expect our performance level to be 85% by May 2019.
- 3. The problem/gap is occurring because not all level 3 students were scheduled into an algebra class.
- **4.** If we schedule the students into a block class the increase in participation would occur, the problem would be reduced by 7%.

5. SMART GOALS:

EXAMPLE: The percent of all students earning credit for acceleration coursework will increase from 77% to 89%, as measured by qualifying scores course credit scores and/or industry certifications earned.

The number of 8th grade students participating and scoring proficient in Alg 1 honors classes and Geometry classes in the acceleration cell will increase from 78% to 85%, as measured by school grade acceleration cell.

6.	STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
\boxtimes	Enhance access to opportunities for students to engage in advanced/acceleration coursework.
	Choose Strategy
	Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Level 3 students not going directly into Hn Alg will be placed into the	Administation, DMT and	August 2018
block of prealg and Hn Alg	Math dept	
ELP services will be restructured to assist students needing extra help.	Math dept	Ongoing
Teachers will attend training offered by the district regarding the	Math block teachers	August 2018, as
pacing of the block class of pre alg and HN Alg.		needed.

8.	MONITORING:	These are being	g monitored as part of the <i>Monitoring and Achieving Improvement Priorities</i> plan for the
	selected Improv	vement Priority	(ies):
☐ Priority 1 Priority 2 ☐ Priority 3		☐ Priority 3	

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Block training at DWT	Block math teachers	☐ Priority 1
		☑ Priority 2
		☐ Priority 3

H. STEM

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 55%, as evidenced in school data.
- 2. We expect our performance level to be 80% by May 2019.
- 3. The problem/gap is occurring because lack of understanding of how to incorporate STEM activities.
- 4. If understood STEM activities an increase would occur, the problem would be reduced by 35%.

5.		GO	

EXAMPLE: The percent of all students participating in STEM academy activities will increase from 77% to 89%, as measured by school based data.

The percent of all students participating in STEM activities will increase from 55% to 80%, as measured by school data.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.))
☑ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.	
□ Choose Strategy	
□ Choose Strategy	

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Maintain an after-school STEM academy to increase access to STEM	STEM Teacher	weekly
content for students.		
Ensure opportunities to practice, demonstrate and apply appropriate	All science, math, art and	weekly
domain-specific vocabulary when communicating science,	technology teachers.	
technology, engineering and mathematical content.		

8.	MONITORING:	These are being	g monitored as part of the <i>Monitoring and Achieving Improvement Priorities</i> plan for the
selected Improvement Priority(ies):			
	\square Priority 1	⊠ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Stem Academy training	Stem Teacher	☐ Priority 1 ☑ Priority 2
		☐ Priority 3
Lesson planning training on district template	All teachers and	☐ Priority 1
	administration	☑ Priority 2
	dammatidation	☐ Priority 3

I. Graduation Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is only 2 students had to attend summer bridge to be promoted, as evidenced in student final grades.
- 2. We expect our performance level to be 0 by May 2019.
- 3. The problem/gap is occurring because students needing to take ELP are not staying for the recovery classes.
- **4.** If more students attending would occur, the problem would be reduced to 2 students.

5. SMART GOALS:

EXAMPLE: The percent of all students promoted on-track with their cohort will increase from 87% to 92%, as measured by course completion data.

The number of all students needing course recovery will decrease from 2 to 0, as measured by student final grades.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Intensify focus on data to plan interventions and supports for individual students.
- ☑ Strengthen staff practice to communicate and engage students and families in planning when students are not on-track to be promoted with their cohort.
- ☑ Strengthen staff ability to engage students for on-track promotion throughout middle school.
- **7. ACTION STEPS:** (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Teachers will continue to offer ELP and enrichment classes for	Administration,	Daily
students needing extra help and/or level 1 / 2 students.	ELP/Enrichment teachers	

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the			
	selected Impro	vement Priority	r(ies):	
	☑ Priority 1	☑ Priority 2	☐ Priority 3	

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Software for recovery of classes.	ELP Teachers	☑ Priority 1
·		☑ Priority 2
		☐ Priority 3



Subgroups

A. Bridging the Gap with Equity for All: Black Students DATA SOURCES TO REVIEW:

REFLECTION:

- 1. Our current level of performance is 60% are proficient, as evidenced in FSA ELA proficiency scores.
- 2. We expect our performance level to be 70% by May 2019.
- 3. The problem/gap is occurring because lack of black students understanding their own data.
- **4.** If monthly data chats would occur, the problem would be reduced by 10%.
- 5. SMART GOALS:

EXAMPLE: The percent of black students graduating from high school with their cohort will increase from 75% to 83%, as measured by FLDOE end of year graduation file.

The percent of black students scoring as proficient in ELA will increase from 60% to 70%, as measured by FSA ELA proficiency data.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for black learners and are in addition to the strategies and actions articulated with the content specific goals.)

BTG Area	Strategies	Expected Impact and Results
Graduation Rate	 Implement culturally relevant instructional practices in classrooms such as cooperative and small group settings, music and movement, explicit vocabulary instruction, monitoring with feedback and deliberate use of cultural references in lesson plans. □ Choose Strategy □ Choose Strategy 	Activities documented in lesson plans.
Student Achievement	 ☑ Ensure staff has access to real-time data specific to black students in order to have effective data chats and targeted support for improved learning. ☐ Choose Strategy ☐ Choose Strategy 	 Data chats for reading/ELA classrooms. Increase in reading data results for black students.
Advanced Coursework	 ☑ Ensure staff has access to real-time data specific to black students in order to have effective data chats and targeted support for improved learning. ☐ Choose Strategy ☐ Choose Strategy 	Increased ELA proficiency
Student Discipline	☑ Implement Restorative Practices throughout the school.☐ Choose Strategy☐ Choose Strategy	Consistent expectations among teachers.
ESE Identification	 ☑ Ultilize supports from district office to ensure interventions are in place and being implemented for black students who receive consent for evaluation. ☐ Choose Strategy ☐ Choose Strategy 	Training for teachers on interventions.
Minority Hiring	☑ Ultilize supports from district office to support the recruitment and retention of black applicants.	Additional black applicants for open positions.

7.	. MONITORING: These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the			
	selected Improvement Priority(ies): $\ oxtimes$ Priority 1	☐ Priority 2	☐ Priority 3	

ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Data chats monthly with black students in reading classrooms.	Reading / ELA teachers	monthly

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Training on RI, iReady, Teen Engagement and Rd 180	Reading teachers	⊠ Priority 1
data		☐ Priority 2 ☐ Priority 3
Core connections	ELA/Reading teachers	☑ Priority 1
		☐ Priority 2
		☐ Priority 3
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3

B. ESE (As appropriate, based on school data)

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem Solving):

- 1. Our current level of performance is 44% of ESE students scoring a level 3 or higher, as evidenced in FSA Achievement Scores.
- 2. We expect our performance level to be 50% by May 2019.
- 3. The problem/gap is occurring because lack of student independence.
- 4. If students advocate for their academic needs, the problem would be reduced by 6%.

5.	SM	ART	GOA	LS:
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EXAMPLE: The percent of ESE students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of ESE students scoring level 3 or higher will increase from 44% to 50%, as measured by FSA proficiency scores.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for ESE learners and are in addition to the strategies and actions articulated with the content specific goals.)

Ensure that students requiring ESE services receive instruction designed to teach students to advocate for their acade	mic,
social and emotional needs.	

	Choose	Strategy
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☐ Choose Strategy

1. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Gradually fade supports to promote student independence.	VE Specialist	monthly

2. MONITORING:

These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the selected Improvement Priority(ies): ⊠ Priority 1 ⊠ Priority 2 ⊠ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Training for teachers to assist them how to gradually fade	All teachers	☑ Priority 1
support.		☑ Priority 2
Зарроги		☑ Priority 3



C. ELL (As appropriate, based on school data)

DATA SOURCES TO REVIEW: ACCESS 2.0 language proficiency for students who have recently arrived and long-term English learners.

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is this will be baseline data, as evidenced in lack of no data for Spanish family outreach meetings since this is a baseline year and new outreach for the school.
- 2. We expect our performance level to be 50% by May 2019.
- **3.** The problem/gap is occurring because never has been scheduled prior.
- 4. If parent meetings in Spanish would occur, the problem would be reduced by 50%.

	ART	
Э.		

EXAMPLE: The percent of ELL students achieving ELA proficiency will increase from 7	7% to 89%, as measured by FSA.
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The percent of hispanic students scoring at 3 or above on the FSA will increase from 28% to 40%, as measured by FSA proficiency data.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for English learners and are in addition to the strategies and actions articulated with the content specific goals.)

M	Strengthen school	processes for en	gaging ELL stude	ents and families t	hrough meanir	gful communication
~ `	Ju chiguren Jenoor	processes for en	Babilib FFF Staat	ziita aiia iaiiiiita t	.iii oagii iiicaiiii	Brai communication

☐ Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

The steps to meet this goally			
WHAT	WHO	WHEN	
are you doing to implement these strategies?	is leading this step?	is it occurring?	
Coordinate monthly parent meetings (Community outreach) in	Administration, Guidance,	Monthly	
Spanish.	District Community		
	Outreach for ELL.		
Communicate meetings to families.	Administrators	Monthly	
Explicitly teach, develop and model high-level English language and	All teachers	Ongoing daily	
content specific vocabulary throughout the school day by all staff.			

8. MONITORING:

These are being	monitored as part of Mo	nitoring and Achieving Im	provement Priorities plan for the selected Improvement
Priority(ies):	☑ Priority 1	☑ Priority 2	☑ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3

2018-19

E. Gifted (As appropriate, based on school data)

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 83%, as evidenced in FSA ELA.
- 2. We expect our performance level to be 90% by May 2019.
- **3.** The problem/gap is occurring because more real world problem solving that incorporate critical and creative thinking are needed..
- 4. If more real world problem solving strategies would occur, the problem would be reduced by 7%.

5. SMART GO

EXAMPLE: The percent of gifted students achieving level 4 or 5 will increase from 77% to 89%, as measured by FSA.

The percent of gifted students scoring a 4 or 5 on FSA ELA will increase from 83% to 90%, as measured by FSA ELA.

6.	STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.
	Keep in mind that these strategies are specific to gifted learners and are in addition to the strategies and actions
	articulated with the content specific goals.)
\boxtimes	Strengthen staff ability to engage students in complex tasks.

0	-,	0-0	
☐ Choose Strategy			
☐ Choose Strategy			

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
	Administration, DMT,	Aug. 2018
Cluster group gifted and talented students so that the process of differentiating is more effective for gifted learners.	Guidance	
Offer gifted learners opportunities for real world problem solving that incorporate critical and creative thinking	Gifted teachers, gifted teachers in science and gifted teachers in math	Ongoing, Aug. 2018- May 2019

8.	MON	ITO	RING:
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These are being	monitored as part of Mon	itoring and Achieving Imp	provement Priorities plan for the selected Improvement
Priority(ies):	☑ Priority 1	☑ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3





Family and Community Engagement

STRATEGIES AND ACTION STEPS:

List the specific strategies your school uses to build relationships with families and the community.

	Engagement Strategy Area	Specific Actions	WHO	WHEN
	g.g	to implement these strategies	is leading each strategy?	is it occurring?
1.	Effectively communicate with families about their students' progress and school processes/practices.	 Planner Progress reports for all students. Parent conferences. 	Team LeadersGuidance counselorsTeachers	Monthly or as needed.
2.	Provide academic tools to families in support of their students' achievement at home.	CleverPlanner in Spanish	Tech CoordinatorGuid	• monthly
3.	Purposefully involve families with opportunities for them to advocate for their students.	Parent conferencesSAC meetingsPTA Spanish meetings	Guidance Administraiton	Monthly or as needed
4.	Intentionally build positive relationships with families and community partners.	 Parent meetings Community and family liaison Parent volunteer time instead of PTA/SAC mtg. PTA Spanish meetings 	• CIA	• monthly

5. **MONITORING:**

These are being	monitored as part of the I	Monitoring and Achieving	Improvement Priorities plan for the selected Improvemen
Priority(ies):	☑ Priority 1	☑ Priority 2	☑ Priority 3

6. **PROFESSIONAL LEARNING:**

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Clavor Training		□ Priority 1
Clever Training	Teachers, guidance, parents, support staff	☑ Priority 1☑ Priority 2☑ Priority 3
Collaborating for Success Training	Select Teachers	☑ Priority 1☑ Priority 2☑ Priority 3

Budget and Other Requirements

SAC Membership

First Name	Last Name	Race	Stakeholder Group
Colleen	Chapman	White	Parent
Jeanne	Andrews	Black	Teacher
Nina	Fernandez	Hispanic	Teacher
Cynthia	Szirmai	Asian	Teacher
Amy	Sohoski	White	Support Employee
Robert	Urich	White	Parent
Maricela	Garcia	Hispanic	Parent
Susan	Gilbert	White	Parent
Stephanie	Joyner	White	Principal
Tameka	Baker	Black	Parent
Joshua	Squires	Hispanic	Parent
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.

		D.a.o.k	
Joshua	Squires	Hispanic	Parent
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
■ SAC COMPLIANCE Is your school in complian ☑ Yes □ No, the steps bei			ip and duties of SAC?
A new SAC committee is being ele	cted in August 2018, once the new	6 th grade families are on boar	d.
Did your school SAC commit ☐ Yes, Committee Approva	•		pprove your School Improvement Plan?

BUDGET / SIP FUNDS

Describe the projected use of school improvement funds and include the amount allocated to each resource. Budgeted amounts are approximations.

	Budget Categories		Amount
1.	Academic Support	\$	[Insert amount for category]
	SIP and curriculum writing		1000
	Marzanno materials		500
2.	Behavioral Support	\$	[Insert amount for category]
	RP materials		400
	[Describe each support on a separate row]		[Insert Amount]
3.	Materials and Supplies	\$	[Insert amount for category]
	[Insert materials on a separate row]		[Insert Amount]
	[Insert materials on a separate row]		[Insert Amount]
4.	Employee Expenses (i.e., travel, registration fees, etc.)	\$	[Insert amount for category]
	Travel for conferences/PD		1500
	[Describe each type on a separate row]		[Insert Amount]
5.	Professional Learning and Training (not employee expenses. Categories could include TDE, stipends, etc.)	\$	[Insert amount for category]
	TDEs for observations		400
	Stipends for trainings		600
6.	Other (please list below)	\$	[Insert amount for category]
	[Describe each on a separate row]		[Insert Amount]
	[Describe each on a separate row]		[Insert Amount]
то	TAL 4400	<u> </u>	