

School Improvement Plan SY 2018-19

LYNCH ELEMENTARY SCHOOL

Michael A. Grego, Ed.D. Superintendent **Pinellas County Schools**

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Continuous Improvement

A school does not achieve its goals by good fortune or hard work alone, but by prioritizing efforts. Improvements are made by focusing intensely on the priorities, while maintaining high service levels for ongoing work. The School Improvement Plan (SIP) is based on the Plan, Do, Study, Act (PDSA) process, which manages and supports effective and efficient planning, implementation, monitoring, revising, and oversight.

A fully developed SIP places the management of priorities and strategies in the context of planning, accountability and support at the school level. School SIP teams ensure these priorities are supported through:

- clearly defined priorities and strategies that are aligned to district strategic goals,
- oversight throughout the planning, implementation and monitoring process, and
- reflection and adjustment to meet school, department and student needs.

Plans succeed because they are well developed, implemented and monitored, and align with the overall goals and objectives of the school and district. The benefits of a good SIP process include achievement of the desired results that positively impact staff growth and student achievement.



A. Vision and Direction

School Profile

School Vision	100% Student Success
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School Mission	We will prepare every student for college, career and citizenship by providing quality educational experiences and integrating literacy through all disciplines.

School Data

Total School		Ethnic Breakdown:									
Enrollment	Asian	Asian Black Hispanic Multi-Racial White Other									
673	29	93	106	38	407	0					

School Grade	2018:	2017:	2016:	Title I	VEC	
School Grade	С	С	С	Title i	TES	

Proficiency	ELA		Math		Science		Social Studies		Accel. Rate		Grad Rate	
-	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017
Rates	%	%	%	%	%	%	%	%	%	%	%	%
Proficiency All	51	57	49	58	70	62						
Learning Gains All	48	53	53	48								
Learning Gains L25%	41	50	29	38								

School Leadership Team												
Position/Role	Position/Role First Name Last Name FT/PT Years at Current Scho											
Principal/Equity Champion	Cynthia	Kidd	FT	1-3 years								
Assistant Principal	Julie	Jones	FT	4-10 years								
ESE	Tiffany	Bell	FT	4-10 years								
ELL	Jennifer	Pierce	FT	4-10 years								
Diagnostician	Diane	Koplar	FT	1-3 years								
Math Coach	Katherine	Goodloe	FT	4-10 years								
Literacy Coach	Donna	Logan	FT	4-10 years								
MTSS Coach	Jennifer	Bigler	FT	4-10 years								
Guidance Counselor	Selina	Ryals	FT	1-3 years								
School Psychologist	Eileen	Bonilla	PT	1-3 years								
Behavior Specialist	Michael	Chapman	FT	4-10 years								
Social Worker/CST	Howard	Guten	FT	1-3 years								

School Improvement Plan 2018 - 19

Restorative/Trainer	Ruth	Arostegui		F	Т	4-10 years
Intermediate Teacher	Meghan	Massie		F	Т	4-10 years
Primary Teacher	Alexis	Roegiers-Jensen		F	Т	4-10 years
Total Instructional Staff	52		Total Support Staff:		28	

B. Improvement Priorities

Choose three priorities for improvement ("Big Rocks") that you will focus on for the school year. Following the priority, complete the theory of action statement using your current data and results from your problem solving process.

EXAMPLE THEORY OF ACTION: If we effectively implement high-leverage strategies which support standards-based instruction, then the percent of all students achieving proficiency will increase from 77% to 89%.

1. Priority 1: Equity

Priority 1 Theory of Action: If we effectively implement high-leverage strategies which support equity , then the percent of black students achieving proficiency will increase from 42% to 60%.

2. Priority 2: Standards-based planning

Priority 2 Theory of Action: If we effectively implement high-leverage strategies which support standards-based planning, then the percent of all students achieving proficiency will increase from 50% to 60%.

3. Priority 3: Formative Assessment

Priority 3 Theory of Action: If we effectively implement high-leverage strategies which support formative assessment, then the percent of all students achieving proficiency will increase from 50% to 60%.

C. Monitoring and Achieving Improvement Priorities

School Improvement is best achieved when a school—in its totality—works together to achieve the school's common goals. The table below is the framework for planning how everyone in your school will be an active, engaged participant in the achievement of your school's improvement priorities.

How do you plan to implement and monitor the progress of your improvement priorities as a school-wide system? Complete the table below for each schoolbased team listed, use the blank rows and add rows for additional teams, as needed.

	School-based Team	Priority Alignment	Why are you doing it?	How are you executing?	Who facilitates?	Who participates?	When does it occur?	Evidence that it is occurring
	The teams responsible for implementation and monitoring	Identify the priorities above for which each team is responsible	The problem you are trying to solve	Major actions taken to execute the improvement with fidelity	List the title of who is leading the work of each team	List the titles of those who participate on each team for implementat ion and monitoring	State how often you are monitoring	Describe what it looks like and what artifacts are available when this is implemented with fidelity
1.	SBLT (using MTSS Framework)	All Priorities	Monitor instructional implementation of grade-level standards to increase student FSA /MAP proficiency	 PD for lesson planning Prep PLCs, SBLT and Staff Meeting Agendas Implementing PD year-long calendar 	Principal/ MTSS Coach Assistant Principal	Leadership Team	Weekly on Wednesdays After school	 Lesson plans aligned to standards, with targets and performance scales, Planned and completed student work requiring practice with complex text and its academic language
2.	Tier 3 Problem- solving Team	Priority 3	Monitor of interventions implementation with fidelity	 Hourly Interventionist schedule for Tier 3 students Monitoring fidelity checks of CORE instruction 	MTSS Coach School Psychologist	 Teachers Academic Coaches Social Services Team 	Bi-weekly	 Data gathered and graphed Interventions modified based on data outcome Documented conferences with Team/Teacher/Parents



	School-based Team	Priority	Why	How	Who	Who	When	Evidence
		Alignment	are you doing it?	are you executing?	facilitates?	participates?	does it occur?	that it is occurring
3.	Equity Team	Priority 1	To close the achievement gap	Identify and provide additional culturally relevant books, resources and technology to supplement core instruction representing diverse perspectives as a way to increase student engagement.	Principal	Classroom Teachers Media Specialist Literacy Coach	Ongoing	 Minutes of professional development Weekly lesson plans Student Academic progress
4.	Child Study Team	Priority 1	Monitoring of school-wide attendance	Provide professional development for school leadership teams in using early warning data to help teachers provide quick support to students in need.	Social Worker Principal	Data Manager Technician Attendance Specialist Principal Guidance Counselor	Bi-weekly Wednesday	 Minutes of meeting Home visits Parent notification via letter Problem solving data worksheet Data on percentage of students absence 10% or more from schoolSchool profile
5.	PLC's —Professional Learning Committees	All Priorities	To increase teacher ownership of student data and teacher collaboration	 Pre-prep Agendas Data Chats Training aligned to standards 	Principal Literacy/Mat h Coaches Assistant Principal MTSS Coach	Instructional Staff (ESE/K- 5) ESE Associates Teacher Assistant	Weekly Wednesday	 Lesson Plans aligned to standards Increase in complexity of higher level thinking with rigor Vertical Articulation sessions Logs/Coaches
6.	Literacy Leadership Team	Priority 2	Alignment of standards to enhance student	Pre-PrepAgendas	Literacy Coach	Literacy Coach	Monthly Thursday	School-wide Calendar of Literacy Initiatives

	School-based Team	Priority	Why	How	Who	Who	When	Evidence
		Alignment	are you doing it?	are you executing?	facilitates?	participates?	does it	that it is occurring
			centered learning with rigor	Planning of home and school		Primary /Intermediate Teacher Assistant Principal	occur?	 Planned activities for parental engagement Minutes of monthly planning Literacy Clubs aligned to standards during ELP Student Led Conferences
7.	PBIS Team CIRCLES Team	Priority 1	Increase Student engagement for ALL students	 Pre –Prep Agendas Monthly Tier 1 Student Celebrations Bi-weekly celebrations Tier 2 and 3 	Behavior Coach	Behavior Coach CIRCLES Team	Bi Weekly Monday	 Input from student/staff/parent surveys Discipline Data/decrease Restorative/SEL training for staff Fidelity checks conducted by CIRCLES Team
8.	Family Engagement Team	All Priorities	Increase parental engagement	 Staff Training /Parental Engagement Pre prep of Yearly Calendar of Family Engagement Activities 	Community Liaison Principal	Teachers Community Liaison Parent Rep SAC/PTA Social Worker Guidance Counselor MTSS Coach	Monthly	 Parental Engagement Plan Yearlong Calendar of events and training School/Community Partnerships Log of volunteers/mentors PTA/SAC Minutes
9.	School Based Intervention Team (SBIT)	All Priorities	Monitor Tier 2/3 Early Warning Indicators	 Weekly meetings Pre-Prep Agendas Student Referral Support System 	MTSS Coach	School Psychologist Social Worker Guidance Counselor MTSS Coach Principal Staff(Invite)	Weekly	 Student Referral Log Monthly data articulation chats with SBLT Weekly agenda and PSW worksheets

	School-based Team	Priority Alignment	Why are you doing it?	How are you executing?	Who facilitates?	Who participates?	When does it occur?	Evidence that it is occurring
10.	Safety Committee	All Priorities	Provide a safe learning environment conducive to learning	 Monthly Meetings Staff Training Oversee School CRISIS Plan 	Principal	Principal Assistant Principal School Officer EBD Teacher PE Teachers School Secretary	Monthly	 Monthly Minutes from Meetings Daily Briefings Implementation of School safety Plan

Goals

Instructions

Refer to your plan for Monitoring and Achieving Improvement Priorities as a school-wide system (above). In the sections below, identify specific academic goals and strategies that you will implement in support of achieving those priorities.

These goals, strategies and professional development should align directly to the Monitoring and Achieving Improvement Priorities table in the Continuous Improvement section above. The table above describes how you are monitoring the implementation of these strategies, as well as the progress of these goals.

REFLECTION: Review your data, and work though the problem-solving and gap analysis processes.

SMART GOALS: Use the optional Goal Calculator to determine your targets. Write your goals as SMART goals (Specific, Measureable, Actionable, Realistic, and Timely).

STRATEGIES: Identify the high-leverage strategies your school will employ to support improvement. You may choose from the drop-down menu provided by your level content specialists or write your own.

ACTION STEPS: Articulate what your school is doing to implement these strategies and achieve the goals. Identify who is responsible and when is it occurring.

MONITORING: Monitoring should be included in the Monitoring and Achieving table at the beginning of the document.

PROFESSIONAL LEARNING: List the professional learning your staff needs to effectively implement the strategies and progress toward the goal.



Conditions for Learning

A. Climate and Culture

DATA SOURCES TO REVIEW:

REFLECTION (4-Step Problem-Solving):

- **1.** Our current level of performance in school-wide behavior is <u>174 referrals</u>. We expect our performance level to <u>decrease</u> by 30% by the end of the 2019 school year.
- **2.** The problem/gap in behavior performance is occurring because <u>Tier 2 interventions are not being implemented with fidelity</u>.
- **3.** If <u>(Tier 2 interventions</u> would occur, the problem would be reduced by <u>30%</u>, as evidenced by <u>school wide discipline</u> <u>referrals.</u>. (include data to validate your hypothesis.)
- **4.** We will analyze and review our data for effective implementation of our strategies by <u>meeting bi-weekly to discuss</u> strategies with PBIS/CIRCLES Team.

5. SMART GOAL:

EXAMPLE: The <u>percent</u> of <u>all</u> students <u>receiving referrals</u> will <u>decrease</u> from <u>31%</u> to <u>25%</u>, as evidenced by <u>restorative practices</u> research from IIRP. (*include data or research to validate your hypothesis*.)

The <u>number</u> of <u>all</u> referrals <u>received by students</u> will <u>decrease</u> from 174 referrals <u>to 122 referrals</u> as measured by <u>school –wide</u> discipline data.

6. STRATEGIES:

List the specific strategies your school uses to implement a seamless multi-tiered system of supports (MTSS) that is focused on an integration of behavioral and academic supports to meet the needs of all students.

- ☑ Strengthen the ability of all staff to establish and maintain positive relationships with all students.
- ☑ Support the development and/or implementation of school-wide ownership of equitable practices that engage students in acknowledging and adhering to processes and procedures.
- ☑ Strengthen the implementation of research-based practices that communicate high expectations for each student.
- **7. ACTION STEPS:** (Complete the action steps to the needs of your school to meet this goal for each area. District-wide actions have been inserted for ease of completion; adapt and tailor to meet your school needs.)

Action Steps	WHO	WHEN
to implement these strategies	is leading each strategy?	is it occurring?
Attend district-led, two-day team training for Restorative	 Principal 	• June 27 th and June
Approaches and SEL	 Assistant Principal 	28 th
	Guidance Counselor	
	MTSS Coach	
Ensure at least one staff member attend and becomes a certified	Ruth Arostegui	• July 19 th
Trainer of RP	Intermediate Teacher	
Develop school-wide roll-out and development plan of RP/SEL.	 Principal 	• July 24 ^{th thru} May
	 Assistant Principal 	2018
	Guidance Counselor	
	 Primary Teacher 	
	• Intermediate Teacher	
	Behavior Specialist	

Conduct learning opportunities trainings.	Behavior Specialist	 Preschool
	MTSS Coach	 1st Tuesday of
	• Intermediate Teacher	each Month
Monitor and support staff for implementation with fidelity.	• MTSS	• September 2018-
	 Principal 	May 2019
	Assistant Principal	
Review student and teacher data on weekly basis for trends and	• MTSS	 Weekly
next steps.	 Principal 	 Monthly –SBLT
	 Assistant Principal 	 Monthly-Faculty
	 Behavior Specialist 	Meeting
Update school-wide plan on a monthly basis.	CIRCLES Team	Bi-weekly meeting
 Celebrate areas of growth 		 Monthly
 Update strategies for areas of improvement 		celebrations

8. MONITORING:

These are being	monitored as part of the	Monitoring and Achieving	Improvement Priorities plan for the selected Improvement
Priority(ies):	☑ Priority 1	☐ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Pre-School Training Restorative	Instructional Staff (50)	☑ Priority 1
	MTSS Coach	☐ Priority 2
	Administrative Team	☐ Priority 3
	Math/Literacy Coach (2)	
	Instructional Staff (50)	☑ Priority 1
Monthly Restorative Training/SEL	MTSS Coach	☐ Priority 2
-	Administrative Team	☐ Priority 3
	Math/Literacy Coach (2)	
PBIS -Monthly	Instructional Staff (50)	☑ Priority 1
	MTSS Coach	☐ Priority 2
	Administrative Team	☐ Priority 3
	Math/Literacy Coach (2)	
Cultural Responsive Teaching(CRT)	Instructional Staff (50)	☑ Priority 1
	MTSS Coach	☑ Priority 2
	Administrative Team	☐ Priority 3
	Math/Literacy Coach (2)	
Equity Champions Training	Team leaders(ESE/K-5)	☑ Priority 1
· · · · · · · · · · · · · · · · · · ·	Assistant Principal	☑ Priority 2
	Principal .	☑ Priority 3

B. Conditions for Learning: Attendance

REFLECTION (4-Step Problem-Solving):

- 1. Our current attendance rate is 93.6%. We expect our performance level to be 95% by the end of each month.
- 2. The problem/gap in attendance is occurring because lack of attendance policies being implemented with fidelity. If the attendance process was monitored with fidelity the problem would be reduced by 10%.
- 3. We will analyze and review our data for effective implementation of our strategies by meeting bi-weekly to discuss strategies with Child Study Team.

4. SMART GOAL:

EXAMPLE: The percent of all students missing more than 10% of school will decrease from 31% to 25%, as evidenced by attendance dashboard data.

The <u>percent</u> of <u>all</u> students <u>missing more than 10%</u> will decrease from <u>21% to 10%</u> as evidenced by <u>the school's attendance</u> dashboard data.

- **5. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen the attendance problem-solving process to address and support the needs of students across all Tiers on an ongoing basis.
- ☑ Strengthen the implementation of Tier 2 interventions to address and support the needs of students.
- ☐ Choose Content Strategy

6. ACTION STEPS: (Adapt and tailor the action steps to meet the needs of your school to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Review attendance taking process and school-wide strategies for positive	Principal	Daily
attendance with all staff.	Data Manager	Ongoing
Create resourse map for teachers of attendance resources, interventions	Principal	Monthly SBLT
and incentives at our school to support increased attendance for each	Guidance Counselor	Weekly SBIT
Tier.	Social Worker	
Develop and implement attendance incentive programs and	CST Team	Monthly
competitions.		
Engage students and families in attendance related activities to ensure	CST Team	Weekly
they are knowledgeable of the data and aware of the importance of		
attendance.		
Review data and effectiveness of school-wide attendance strategies on a	CST Team	1 st and 3 rd Wednesday
bi-weekly basis.		
Implement Tier 2 and 3 plans for student specific needs and review	SBIT Team	Weekly
barriers and effectiveness on a bi-weekly basis.		
Ensure attendance is accurately taken and recorded on a daily basis and	Principal/Data Manager	Weekly
reflects the appropriate entry codes (e.g. Pending entries cleared).	Technician/Classroom	
	Teachers	

These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the selected Improvement Priority(ies): □ Priority 1 □ Priority 2 ☑ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
	, , , , , , , , , , , , , , , , , , , ,	

Problem Solving worksheet Training	Principal	☑ Priority 1
	Social Worker	☐ Priority 2
	Data Manager Technician	☐ Priority 3
	Guidance Counselor	
Marzano Focused Teacher Training Model	Instructional Staff (502)	☑ Priority 1
		☑ Priority 2
		⊠ Priority 3

A. ELA/Reading Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 51%, as evidenced in FSA.
- 2. We expect our performance level to be 60% by end of the school year 2019.
- **3.** The problem/gap is occurring because <u>lack of meeting the needs of ALL students.</u>
- If <u>differentiation</u> would occur, the problem would be reduced by <u>10%</u>.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students achieving ELA proficiency will increase from 51% to 60%, as measured by FSA.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen staff ability to engage students in complex tasks.
- ☑ Strengthen staff practice to utilize questions to help students elaborate on content.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Prepare and distribute weekly Pre-Planned Agendas for PLCs	Literacy Coach	All year
Provide Pre-Planned Rotation Cycles for Collaborative Work with Literacy Coach and Specialty Teams(ESE/ELL)	Literacy Coach	Ongoing
Schedule and Conduct Instructional Rounds for instructional Staff utilizing -Marzano Focused Model	MTSS Coach/Literacy Coach Principal Assistant Principal	Ongoing
Scheduled Quarterly Data Chats	Principal Assistant Principal Classroom Teachers/ELL/ESE	Quarterly MAP

8.	MONITORING: These are being monitored as part of the <i>Monitoring and Achieving Improvement Priorities</i> plan for the
	selected Improvement Priority(ies):

☐ Priority 1 □	☑ Priority 2	☑ Priority 3
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Professional Learning Description	Participants (number and job titles)	Priority Alignment
Standards Unpacking	Classroom ELA Teachers MTSS Coordinator Literacy Coach	☐ Priority 1 ☑ Priority 2 ☑ Priority 3
Utilizing Formative Assessment Data for Instruction	Classroom ELA Teachers MTSS Coordinator	☑ Priority 1☐ Priority 2

	Literacy Coach	☑ Priority 3
Professional Development on Interpreting MAP Data	Classroom Teachers Assistant Principal MTSS Coach Literacy Coach	☐ Priority 1 ☐ Priority 2 ☑ Priority 3
Differentiating Instruction	Classroom Teachers Literacy Coach	☑ Priority 1☐ Priority 2☑ Priority 3
Marzano Focused Model –Standards Based Planning	Classroom Teacher Literacy Coach Principal Assistant Principal	☑ Priority 1☐ Priority 2☑ Priority 3

B. Mathematics Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving

- 1. Our current level of performance is 49%, as evidenced in FSA.
- 2. We expect our performance level to be 60% by the end of the 2019 school year.
- **3.** The problem/gap is occurring because <u>lack of rich mathematical tasks aligned to the standards.</u>
- 4. If alignment of standards to curriculum would occur, the problem would be reduced by 10%...

5. SMART GOALS:

EXAMPLE: The percent of all students achieving math proficiency will increase from 77% to 89%, as measured by FSA.

The <u>percent</u> of <u>all</u> students <u>achieving math proficiency</u> will <u>increase</u> from <u>49%</u> to <u>60%</u>, as measured by <u>FSA</u>.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.
- ☑ Strengthen staff ability to engage students in complex tasks.
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Use of primary and intermediate math leaders to assist colleagues	Math Teachers leaders	Ongoing
with rich mathematical complex tasks.	Principal	
	Math Coach	
Provide additional support unpacking of standards to align with	Math Coach	August through
curriculum and instruction		December
Plan lessons with teachers to utilize ST Math to support small group	Math teachers	Ongoing
instruction		

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Improvement Priority(ies):

Dui	Dui - uit 2	Dui: t 2
Priority 1	□ Priority 2	☑ Priority 3

Professional Learning Description	Participants	Priority Alignment
Troicssional Learning Description	(number and job titles)	
Collaborative Planning with math coach	Math Coach	⊠ Priority 1
	Math Teachers	
PD on designing and implementation of bi-weekly formative	Math Teachers	☐ Priority 1
assessments	MTSS/Math Coach	☐ Priority 2
Lesson Planning to incorporate complex tasks into lessons	Math Coach	⊠ Priority 1
	Math Teachers	☑ Priority 2
		☐ Priority 3
Analysis of MAP Data	Math Teachers	⊠ Priority 1

MTSS Coach/Math Coach	☑ Priority 2
	☐ Priority 3

C. Science Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- **1.** Our current level of performance is <u>70%</u>, as evidenced in <u>FSA</u>.
- **2.** We expect our performance level to be <u>80%</u> by <u>end of the 2019 school year.</u>
- 3. The problem/gap is occurring because lack of pacing to ensure all content is taught in a timely manner.
- If pacing is consistent at ALL grade levels, the problem would be reduced by 10%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving science proficiency will increase from 77% to 89%, as measured by FSA.

The <u>percent</u> of <u>5th grade</u> students <u>achieving science proficiency</u> will <u>increase</u> from <u>70%</u> to <u>80%</u>, as measured by <u>FSA</u>.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.) ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

☑ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.

oxtimes Enhance staff capacity to support students through purposeful activation and transfer strategies.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Monitoring science lessons/assessments in science lab	Principal	August-ongoing
	Assistant Principal	
	Science lab teachers	
Implementation of journals and science vocabulary (school-wide)	Classroom Teachers	Ongoing
	Principal	
	Assistant Principal	
Implementation of Mad Science Club After school (K-5)	Science Teacher	September /February
Monitoring the fidelity of science curriculum being taught at all grade	Principal	Ongoing
levels	Assistant Principal	

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Improvement Priority(ies):

☑ Priority 1	☑ Priority 2	⊠ Priority 3
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Professional Learning Description	Participants (number and job titles)	Priority Alignment
Journaling to include SLAGS	Science Teachers	☐ Priority 1
		☑ Priority 2
		☑ Priority 3

Lab schedule and monitoring to include grades 2 nd -5th	Assistant Principal	☐ Priority 1
	,	☑ Priority 2
		☑ Priority 3
Incorporating of STEM lessons/Activities in lesson plans	Science Teachers	☐ Priority 1
	STEM Teachers	☑ Priority 2
	372W redeficis	☑ Priority 3

E. Healthy Schools Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- **1.** Our current level of performance is <u>5 out of 6 modules in Silver in the Alliance for a Healthier Generation, Healthy Schools Framework.</u>
- 2. <u>5 out of 6 Modules Silver Status</u>, as evidenced in <u>Alliance for Healthier Generation</u>, <u>Healthy Schools Framework</u>.
- **3.** We expect our performance level to be <u>6 out of 6 Modules for Gold</u> by <u>April 2019.</u>
- **4.** The problem/gap is occurring because lack of follow-through with Healthier Generation guidelines by all stakeholders.
- 5. If all stakeholders would uphold all quidelines established by Alliance for a Healthier Generation, Lynch Elementary will be able to obtain Gold status in April 2019.

6. SMART GOALS:

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

Our school will be eligible for 6 out of 6 modules for Gold recognition by April 2019 as evidenced by Alliance for a Healthier Generation, Healthy Schools Framework.

7. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support.)

☑ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.

☑ Enhance staff capacity to support students through purposeful activation and transfer strategies.

ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Monitoring of health education for all levels in weekly lesson plans	Principal Assistant Principal	August -April
Align lessons to standards at All grade levels	Wellness Team/Health Teachers	August-November
Monthly meetings for Wellness Team to support purposeful health education in all areas(Physical/Mental/Social/Emotional/Healthy Eating Habits)	Wellness Team	September - April

8.	. MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the		
	selected Improvement Priority(ies):		
	☑ Priority 1	☐ Priority 2	☑ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Healthy Schools Program Training	Wellness Team	☑ Priority 1☑ Priority 2
		☐ Priority 2
Healthy Schools Assessment	Wellness Team	☐ Priority 1 ☐ Priority 2 ☐ Priority 3
Learning opportunities provided by Wellness Team	Staff	☐ Priority 1 ☐ Priority 2 ☐ Priority 3

G. STEM Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 68%, as evidenced in School Data Report.
- **2.** We expect our participation level to be <u>80%</u> by <u>April of 2019.</u>
- **3.** The problem/gap is occurring because <u>lack of materials</u> and resources to teach STEM lessons.
- **4.** If <u>adequate material and resources are provided for STEM classes, performance</u> would increase, and the problem would be reduced by <u>30%</u>.

5. SMART GOALS:

EXAMPLE: The <u>percent</u> of <u>all</u> students <u>participating in STEM Academy activities</u> will <u>increase</u> from <u>77%</u> to <u>89%</u>, as measured by <u>school and district participation data</u>.

The <u>percent</u> of <u>all</u> students <u>participating in STEM Academy activities</u> will <u>increase</u> from <u>20%</u> to <u>70%</u>, as measured by <u>school</u> <u>and district participation data</u>.

6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support.) ⊠ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Establish STEM clubs for primary and intermediate students	Media Specialist	Before School Weekly
	Grade 5 th Teacher	Fridays
Apply STEM Content to construct creative and innovative ideas.	Media Specialist	September- April
	Grade 5 th Teacher	
Provide Opportunities for students to engage in critical reading and	Media Specialist	September- April
writing of technical information.	Grade 5 th Teacher	

8.	3. MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the		
	selected Improvement Priority(ies):		
	☐ Priority 1 Priority 2 Priority 3		

Professional Learning Description	Participants (number and job titles)	Priority Alignment
District Learning Opportunities for STEM	Media Specialist Grade 5 th Teacher	☐ Priority 1 ☐ Priority 2 ☐ Priority 3
		☐ Priority 1 ☐ Priority 2 ☐ Priority 3



Subgroups

A. Bridging the Gap with Equity for All: Black Students

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 40%, as evidenced on FSA.
- 2. We expect our performance level to be 60% by June 2019.
- **3.** The problem/gap is occurring because <u>lack of small group instruction aligned to complex tasks</u>.
- **4.** If <u>additional small groups</u> would occur, the problem would be reduced by <u>20%</u>.
- 5. SMART GOALS:

EXAMPLE: The <u>percent</u> of <u>black</u> students <u>graduating from high school with their cohort</u> will <u>increase</u> from <u>75%</u> to <u>83%</u>, as measured by <u>FLDOE end of year graduation file</u>.

The percent of black students achieving proficiency will increase from 40% to 60%, as measured by FSA.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for black learners and are in addition to the strategies and actions articulated with the content specific goals.)

BTG Area	Strategies	Expected Impact and Results
Graduation Rate	☐ Choose Strategy ☐ Choose Strategy	•
	☐ Choose Strategy	
Student Achievement	 ☑ Implement culturally relevant instructional practices in classrooms such as cooperative and small group settings, music and movement, explicit vocabulary instruction, monitoring with feedback and deliberate use of cultural references in lesson plans. ☑ Ensure black students are participating in extended learning opportunities before and after school and in extended school year programs through recruitment and targeted resources. 	 Increased in ELA Proficiency Rates Additional support for home Increase in ELP tutoring services Student Improvement in course work Increase in talented/Gifted Program Decrease in office referrals
Advanced Coursework	☐ Choose Strategy ☐ Choose Strategy ☐ Choose Strategy	•
Student Discipline	 ☑ Provide training for culturally relevant disciplinary practices and ensure strong implementation. ☑ Provide training for strategies on Social Emotional Learning (SEL) and programs to help students develop specific social and emotional competencies. ☑ Conduct monthly discipline disparity/restorative practices training with school administrators. 	 Relationship Building School-wide Decrease in ODR/OSS School Climate/Culture Improvement School -wide character building Increase Parental Engagement
ESE Identification	☐ Choose Strategy ☐ Choose Strategy ☐ Choose Strategy	•
Minority Hiring	 ☑ Utilize supports from district office to support the recruitment and retention of black applicants. ☐ Choose Strategy ☐ Choose Strategy 	 Increase school-wide diversity Staff population aligned to student population



7. MONITORING: These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the selected Improvement Priority(ies): \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority

8. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Design and set-up Before and After School ELP Support/On and Off Site	Assistant Principal	September-ongoing
Monitoring of Bi-weekly of identified standards taught in ELP	Assistant Principal	September
Conduct monthly learnings opportunities	Principal Assistant Principal	September-Ongoing
Monitoring of ongoing CRT through lesson plans	Assistant Principal Principal	September-Ongoing

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Cultural Responsive Teaching	All Staff	⊠ Priority 1
		☐ Priority 2☐ Priority 3
Restorative Practice/SEL Training	All Staff	☐ Priority 1
		☐ Priority 2
		☐ Priority 3
Equity Training	Instructional Staff	☑ Priority 1
		☐ Priority 2
		☐ Priority 3



B. ESE (As appropriate, based on school data)

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem Solving):

- **1.** Our current level of performance is 39%, as evidenced in FSA Data .
- **2.** We expect our performance level to be 60% by June 2019.
- 3. The problem/gap is occurring because lack of student centered tasks with rigor.
- **4.** If <u>exposure to student-centered tasks with rigor</u> would occur, the problem would be reduced by 20%.

5. SMART G	OALS:
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EXAMPLE: The percent of ESE students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of <u>ESE</u> students achieving proficiency will <u>increase</u> from 39% to 60%, as measured by FSA.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for ESE learners and are in addition to the strategies and actions articulated with the content specific goals.)
- ⊠ Students requiring ESE services work towards mastery of meaningful Individualized Education Plan (IEP) goals while learning the foundational skills they need to engage in rigorous, grade-level content in the Least Restrictive Environment (LRE).

☐ Choose S	Strategy
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☐ Choos	e Strategy
	e suategy

1. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Aligning of standards and identified tasks on IEP	Teachers	Ongoing
	ESE Team	Update of IEP's
Articulation of General Education and ESE Team	Assistant Principal	Ongoing
Conduct Learning Opportunities/Academics	District Team/Teaching and earning /ESE	Ongoing
~Behavior	Behavior Specialist	
	Assistant Principal	
	Principal	

2. MONITORING:

These are being	monitored as part of Mon	itoring and Achieving Imp	rovement Priorities plan for the selected Improvement
Priority(ies):	☑ Priority 1	☑ Priority 2	☑ Priority 3

Participants (number and job titles)	Priority Alignment
General Ed /ESE Teachers	☑ Priority 1
	☑ Priority 2
	☑ Priority 3
Literacy Coach	☐ Priority 1
General Education/ESE Teachers	☑ Priority 2
	☑ Priority 3
	(number and job titles) General Ed /ESE Teachers Literacy Coach

Alignment of Resources	Literacy Coach	☑ Priority 1
	General Ed/ESE Teachers	☐ Priority 2
		☐ Priority 3



C. ELL (As appropriate, based on school data)

DATA SOURCES TO REVIEW: ACCESS 2.0 language proficiency for students who have recently arrived and long-term English learners.

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 10% as evidenced by FSA data.
- 2. We expect our performance level to be 50% by June 2019.
- 3. The problem/gap is occurring because lack of differentiation and scaffolding to meet individual student needs...
- **4.** If <u>differentiation</u> would occur, the problem would be reduced by <u>40%</u>.

5. SMART GOALS:

EXAMPLE: The percent of ELL students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of ELL students achieving proficiency will increase from 10% to 50%, as measured by FSA Data.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for English learners and are in addition to the strategies and actions articulated with the content specific goals.)
- ☑ Enhance staff capacity to strategically plan and implement lessons which meet the needs of English learners.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Provide Training opportunities and support for Bilingual Assistants	ELL Instructional Teacher	August
Additional support of effective strategies for classroom teachers	ELL Instructional Teacher	August
Provide Ongoing Articulation PLCs	ELL Instructional Teacher	September-April

MONITORING:

These are being	g monitored as part of Mo	nitoring and Achieving Im	provement Priorities plan for the selected Improvement
Priority(ies):	☑ Priority 1	☑ Priority 2	☑ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Conduct Learning opportunities for Staff	All instructional staff	✓ Priority 1✓ Priority 2✓ Priority 3
Analysis of Data (MAP/CELLA/FSA) and data chats with ELL teacher and classroom teachers	All instructional staff	☐ Priority 1 ☑ Priority 2 ☑ Priority 3
Ongoing Vocabulary Instruction	All instructional staff	☐ Priority 1 ☑ Priority 2 ☐ Priority 3

D. Gender (As appropriate, based on school data)

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 42% ELA Male proficiency, as evidenced by FSA Data..
- 2. We expect our performance level to be 60% by June 2019.
- 3. The problem/gap is occurring because lack of providing instructional materials to meet the needs of male students.
- 4. If resources were utilized for male students, the problem would be reduced by 18%.

5. SMART GOALS:

EXAMPLE: The percent of male students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of male students achieving ELA proficiency will increase from 42% to 60%, as measured by FSA Data.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for gender learners and are in addition to the strategies and actions
- ☑ Invest in classroom libraries built with student interest in mind.
- ☑ Teachers utilize culturally relevant teaching.
- \square Explicitly address the socio-emotional development of boys.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Set up classroom library to include a variety of literature to interest		August
male students.	Literacy coach	
Revise and set-up 5000 Role Models and ALL Pro Dad Programs with	Principal	September -April
infused ELA Strategies		
Ongoing culturally relevant teaching PD	Equity Team	September -April

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5 .	17/11	NI I	I I IK	ING:

These are being	monitored as part of Mor	nitoring and Achieving Imp	provement Priorities plan for the selected Improvement
Priority(ies):	☑ Priority 1	☑ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Culturally Relevant Teaching PD	Teachers	☑ Priority 1
		☑ Priority 2
		☐ Priority 3
District Training Support for All Pro Dad/5000 Role Model	Dads/Parents	☐ Priority 1
	Male Students	☐ Priority 2
	Teachers	☐ Priority 3
	Community	
Training /Resources for Teaching	Literacy Coach	☐ Priority 1
Books /Technology/Magazines	Media Specialist	☑ Priority 2
		☑ Priority 3

Family and Community Engagement

Family and Community Engagement

STRATEGIES AND ACTION STEPS:

List the specific strategies your school uses to build relationships with families and the community.

Engagement Strategy Area	Specific Actions	WHO	WHEN
	to implement these strategies	is leading each strategy?	is it occurring?
Effectively communicate with families about their students' progress and school processes/practices.	Conduct regular data chats/student led conferences with parents/students to discuss student progress (FSA scales score), MAP, Grade-level standards). Opportunities to discuss school-wide behavior plan: restorative practice PBIS,SEL.	 Classroom Teachers Principal –Cynthia Kidd Assistant Principal-Julie Jones Literacy Coach-Donna Logan Math Coach-Katherine Goodloe MTSS Coach-Jennifer Bigler 	• July 2018 thru April 2019
	 Utilize social media to increase communication with parents; PCS family Engagement APP; Messenger, Class DOJO Facebook, School's web-site, Twitter, etc. 	Classroom Teachers Principal - Cynthia Kidd Assistant Principal - Julie Jones	July 2018 thru April 2019
	 Parent/family meetings/webinars to communicate school and classroom processes and procedures. 	Media Specialist - Sherri Magill	August 2018 thru April 2019
Provide academic tools to families in support of their students' achievement at home.	Streamline family engagement efforts that are result-oriented (linked to learning), by confirming families practice new tips or tools; learn new tips to support their child at home; share knowledge about their child with teacher.	Community Liaison Cheryl Hanneman Principal Cynthia Kidd Assistant Principal Julie Jones	August 2018 thru April 2019
	 Provide academic workshops (Face-to-Face; Webinars) for parents to increase student support at home. Provide families/parents with academic tools/resources on a regular basis. 	Academic Coaches Donna Logan Katherine Goodloe Jennifer Bigler Jennifer Pierce–ELL Support Donna Blanton-Gifted Classroom Teachers Grades K-5 /ESE/ELL	August 2018 thru April 2019

Family and Community Engagement

3.	Purposefully involve families with opportunities for them to advocate for their students.	•	Provide parents/families opportunity to attend workshops and trainings, join webinars, and organizations (PTA) that promote parent advocacy. Utilize student services to provide families/parents, and students with resources, tools, triage support, outside agencies referrals.	PTA President James Johnson SAC Chair Monique McCauley Principal- Cynthia Kidd Assistant Principal - Julie Jones Community Liaison Cheryl Hanneman Guidance Counselor Selina Ryals Social Worker - Howard Guten	August 2018 thru April 2019
4.	Intentionally build positive relationships with families and community partners.	•	Develop and implement activities to build respect and trust between home and school. Conduct home visits to increase relationships between teacher and family/parent.	Social Worker Howard Guten Principal Cynthia Kidd Assistant Principal Julie Jones Classroom Teachers K-5	August 2018 thru April 2019
		•	Increase positive interaction with parents/families on a regular basis.	Front Office Staff Principal Cynthia Kidd Assistant Principal Julie Jones	
		•	Utilize focus groups to gather parents and family input for development of school improvement plan.	Community Liaison Cheryl Hanneman Principal Cynthia Kidd Assistant Principal Julie Jones	July 2018 thru May 2019

5. **MONITORING:**

These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the selected Improvement ☑ Priority 2 Priority(ies): ⊠ Priority 1 ☑ Priority 3

6. **PROFESSIONAL LEARNING:**

Family and Community Engagement School Improvement Plan 2018-19

Professional Learning Description	Participants	Priority Alignment
Professional Learning Description	(number and job titles)	
Office Strategic Planning Training Opportunities	Principal	☑ Priority 1
	Assistant Principal	☑ Priority 2
	Community Liaison	☑ Priority 3
Equity Champions Training	Social Worker	☑ Priority 1
	Guidance Counselor	☐ Priority 2
	Community Liaison	☐ Priority 3
	Behavior Specialist	,
	ELL Teacher	
	Math Coach	
	Literacy Coach	
	MTSS Coach	

Budget and Other Requirements

SAC Membership

First Name	Last Name	Race	Stakeholder Group
Cynthia	Kidd	Black	Principal
Monique	McCauley	Black	Parent
Edward	Sanford	White	Parent
James	Cady	White	Parent
Rachael	Cady	White	Parent
Tuan	Tran	Asian	Parent
Eliseo	Santiago	Hispanic	Parent
Andrew	Goodhall	White	Parent
Amanda	Spencer	White	Parent
Robert	Bowes	White	Parent
Laura	Livola	Hispanic	Parent
Jennifer	Bell	White	Parent
Aida	Gonzalez	Hispanic	Teacher
Elizabeth	Cadmus	White	Support Employee
Robert	Mayforth	White	Business/Community
Cheryl	Hanneman	White	Support Employee
Kristina	Quinlivan	White	Teacher
Natasa	Andzic	Multi-	Support Employee
Jennifer	Pierce	White	Teacher

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 \boxtimes Yes, Committee Approval Date: July 30, 2018 \square No

SAC COMPLIANCE
Is your school in compliance with Section 1001.452, F.S. regarding the make-up and duties of SAC?
oxtimes Yes $oxtimes$ No, the steps being taken to meet compliance are (describe below):
Did your school SAC committee review, provide feedback and formally you to approve your School Improvement Plan?

Budget and Other Requirements

BUDGET / SIP FUNDS

Describe the projected use of school improvement funds and include the amount allocated to each resource. Budgeted amounts are approximations.

Budget Categories			Amount		
1.	Academic Support	\$	[Insert amount for category]		
	Hourly Teacher		\$19, 704.70		
	MTSS Coach		\$72,633.75		
	Reading Coach		\$75,339.65		
2.	Behavioral Support	\$	[Insert amount for category]		
	[Describe each support on a separate row]		[Insert Amount]		
	[Describe each support on a separate row]		[Insert Amount]		
3.	Materials and Supplies	\$	[Insert amount for category]		
	Annual Software Licenses and Subscription Renewals		\$300		
	Classroom Instructional Materials		\$376.84		
4.	Employee Expenses (i.e., travel, registration fees, etc.)	\$	[Insert amount for category]		
	[Describe each type on a separate row]		[Insert Amount]		
	[Describe each type on a separate row]		[Insert Amount]		
5.	Professional Learning and Training (not employee expenses. Categories could include TDE, stipends, etc.)	\$	[Insert amount for category]		
	Contracted Services - Instructional		\$1.020.01		
	Substitutes - TDEs		\$1,349.29		
6.	Other (please list below)	\$	[Insert amount for category]		
	Connect for Success		\$12,575.76		
	Non-Capitalized Computer Hardware		\$348.01		
TOTAL \$ \$183,648.01					