School Improvement Plan SY 2018-19

NORTHWEST ELEMENTARY SCHOOL

Michael A. Grego, Ed.D. Superintendent Pinellas County Schools

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Continuous Improvement

A school does not achieve its goals by good fortune or hard work alone, but by prioritizing efforts. Improvements are made by focusing intensely on the priorities, while maintaining high service levels for ongoing work. The School Improvement Plan (SIP) is based on the Plan, Do, Study, Act (PDSA) process, which manages and supports effective and efficient planning, implementation, monitoring, revising, and oversight.

A fully developed SIP places the management of priorities and strategies in the context of planning, accountability and support at the school level. School SIP teams ensure these priorities are supported through:

- clearly defined priorities and strategies that are aligned to district strategic goals,
- oversight throughout the planning, implementation and monitoring process, and
- reflection and adjustment to meet school, department and student needs.

Plans succeed because they are well developed, implemented and monitored, and align with the overall goals and objectives of the school and district. The benefits of a good SIP process include achievement of the desired results that positively impact staff growth and student achievement.



A. Vision and Direction

School Profile

Principal:	Marie I	Brainard	SAC Chair:	Wendy Clark			
School Vision 100%		100% Student Success					
School Missi	The Northwest School Community is committed to 100% student progress 100% of the time.						

School Data

Total School	Ethnic Breakdown:							
Enrollment	Asian	Black	Hispanic	Multi-Racial	White	Other		
568	48	84	96	27	311	2		

School Grade	2018:	2017:	2016:	Title I	VEC	
	С	С	С	Title I	TES	

Proficiency	EL	A.	Ma	ath	Science		Social Studies		Accel. Rate		Grad Rate	
-	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017
Rates	%	%	%	%	%	%	%	%	%	%	%	%
Proficiency All	37	45	53	54	58	48						
Learning Gains All	44	47	56	48								
Learning Gains L25%	40	38	37	33								

		School Leade	rship Team		
Position/Role	First Name		Last Name	FT/PT	Years at Current School
Principal	Marie	Brainard		FT	4-10 years
Assistant Principal	Claire	Townsley		FT	11-20 years
ESE	Armela	Dhamo		FT	1-3 years
ELL	Mary	Couture		FT	11-20 years
Climate and Culture	Marie	Brisson		FT	11-20 years
Social Worker	Chris	Wood		FT	1-3 years
School Counselor	Rene	Spaights		FT	1-3 years
Behavior Specialist	Janeen	Watkins		FT	Less than 1 year
ESE teacher	Steve	Everling		FT	11-20 years
Teacher	Stephanee	Camacho		FT	4-10 years
Teacher	Tina	Marion		FT	11-20 years
Teacher	Tara	Jennelle		FT	1-3 years
Total Instructional Sta	aff: 48		Total Support Staff:	28	

B. Improvement Priorities

Choose three priorities for improvement ("Big Rocks") that you will focus on for the school year. Following the priority, complete the theory of action statement using your current data and results from your problem solving process.

EXAMPLE THEORY OF ACTION: If we effectively implement high-leverage strategies which support <u>standards-based</u> instruction, then the <u>percent</u> of <u>all</u> students <u>achieving proficiency</u> will <u>increase</u> from <u>77%</u> to <u>89%</u>.

1. Priority 1: Standards-based planning

Priority 1 Theory of Action: If we effectively implement high-leverage strategies which support standards-based planning , then the percent of all students achieving proficiency will increase from 37% to 55% in ELA and 53% to 63% in Math on the FSA.

2. Priority 2: Student-Centered with Rigor

Priority 2 Theory of Action: If we effectively implement high-leverage strategies which support student-centered with rigor , then the percent of all students achieving proficiency will increase from 37% to 55% in ELA and 53% to 63% in Math on the FSA.

3. Priority 3: Culturally Relevant Teaching

Priority 3 Theory of Action: If we effectively implement high-leverage strategies which support positive climate and culture , then the percent of all students receiving office referrals will decrease from 11% to 5% as measured by discipline referrals.



C. Monitoring and Achieving Improvement Priorities

School Improvement is best achieved when a school—in its totality—works together to achieve the school's common goals. The table below is the framework for planning how everyone in your school will be an active, engaged participant in the achievement of your school's improvement priorities.

How do you plan to implement and monitor the progress of your improvement priorities as a school-wide system? Complete the table below for each schoolbased team listed, use the blank rows and add rows for additional teams, as needed.

	School-based Team	Priority Alignment	Why are you doing it?	How are you executing?	Who facilitates?	Who participates?	When does it occur?	Evidence that it is occurring
	The teams responsible for implementation and monitoring	Identify the priorities above for which each team is responsibl e	The problem you are trying to solve	Major actions taken to execute the improvement with fidelity	List the title of who is leading the work of each team	List the titles of those who participate on each team for implementatio n and monitoring	State how often you are monitoring	Describe what it looks like and what artifacts are available when this is implemented with fidelity
1.	SBLT (using MTSS Framework)	All Priorities	Monitor instructional implementation of grade-level standards to increase student FSA proficiency	 Training on Lesson Planning Resources, Weekly instructional reports Overview of progress monitoring data 	MTSS Coach Administration	Administration MTSS Coach Behavior Specialist Social Worker School Counselor Psychologist Two ESE teachers ELL teacher Three grade level teachers	Weekly on Wednesda y	 Meeting minutes Lesson plans aligned to standards
2.	Tier 3 Problem- solving Team	Priority 2	Monitor effect of tier 3 strategies in relation to student growth.	 Training on tier 3 strategies, analyzing student data 	MTSS Coach	SBLT	Bi-monthly	Progress monitoring data, MAP data, formative assessments





	School-based Team	Priority	Why	How	Who	Who	When	Evidence
		Alignment	are you doing it?	are you executing?	facilitates?	participates?	does it occur?	that it is occurring
3.	Equity Team	Priority 3	Monitor instructional implementation of Culturally Responsive Practices	 Training from school Equity Team 	Equity Champion	SBLT	Monthly	 Instructional Reports lesson plan reviews walkthroughs
4.	Child Study Team	Priority 3	To monitor student attendance To identify barriers as to why a student does not attend school or arrives late	•	Principal	Social Worker MTSS Coach School Counselor Nurse, DMT	Every other Friday	Attendance reports
5.	Math Leadership team	Priorities 1 and 2	 Monitor math instructional strategies, initiatives related to our school improvement goals Provide math professional development to staff Differentiate student learning based on academic and cultural needs Develop/research complex tasks aligned to the mathematical practices 	 Meeting monthly and reviewing school improvement goals and data "are we moving forward to our goal?" PD is provided at staff and grade level PLCs Responsible for providing a parent training session Monitors ST Math progress through a school wide theme 	Principal, Math SIP team	All instructional staff	Monthly	 School wide data mtg, minutes,SIP meeting minutes, family surveys, Lesson plan development Increase in progress monitoring data scores



Continuous Improvement

	School-based Team	Priority Alignment	Why are you doing it?	How are you executing?	Who facilitates?	Who participates?	When does it	Evidence that it is occurring
		5		,			occur?	0
6.	Literacy Leadership Team (<i>if this is the same</i> <i>as SBLT, please note</i> <i>as this does not</i> <i>need to be</i> <i>duplicated</i>).	All Priorities	 Monitor math instructional strategies, initiatives related to our school improvement goals Strengthen content knowledge through planning and professional development Plan for complex tasks Differentiate student learning based on academic and cultural needs Provide input for ELA resources 	 Meeting monthly and reviewing school improvement goals and data "are we moving forward to our goal?" PD is provided at staff and grade level PLC Responsible for providing a parent training session Monitors Istation progress through a school wide theme Provides inout for literacy materials aligned to SIP initiatives/goals 	Principal, Literacy SIP team	All instructional staff	Monthly	 School wide data mtg, minutes, SIP meeting minutes, family surveys, Lesson plan development Increase in progress monitoring data scores
7.	PBIS Team	Priority 3	 Monitor restorative practices initiatives related to our school improvement goals 	 Monitoring behavior calls/referrals Conducting daily social skills 	MTSS Coach, Behavior Specialist, Administrators	All instructional staff	On going	 School wide behavior data mtg, PBS fidelity checks,SIP meeting minutes,
			50013	circles				family



	School-based Team	Priority Alignment	Why are you doing it?	How are you executing?	Who facilitates?	Who participates?	When does it	Evidence that it is occurring
		Alighthetit		are you executing!	Idenitates:	participates:	occur?	
			 To decrease the number of office referrals To provide positive incentives to students exhibiting responsible behaviors To strengthen relationships with students and families To increase engagement in learning Increase staff awareness/ knowledge of social emotional learning 	 Implementing restorative practices in classrooms and with the discipline process Celebrating student successes through weekly and monthly incentives 				surveys,lesson plan development • Decrease in behavior calls/office referrals
8.	Science SIP team	All Priorities	 Monitor math instructional strategies, initiatives related to our school improvement goals To increase Science achievement Strengthen the 10- 70-20 implementation Strengthen teacher content knowledge Provide complex and engaging tasks 	 Meeting monthly and reviewing school improvement goals and data "are we moving forward to our goal?" PD is provided at staff and grade level PLCs Responsible for providing a 	Science SIT team, Principal	All instructional staff	monthly	 School wide data mtg, minutes,SIP meeting minutes, family surveys, Lesson plan development Increase in progress monitoring data scores Participation numbers in STEM program





	School-based Team	Priority	Why	How	Who	Who	When	Evidence
		Alignment	are you doing it?	are you executing?	facilitates?	participates?	does it	that it is occurring
							occur?	
				 parent training session Monitors STEM program participation 				
10.	ELL Committee	All Priorities	Monitor the progress of the ELL students and determine continuation or dismissal of direct services	 Meet and review individual student data 	ELL teachers	Administration MTSS Coach Bi-lingual Asst. Classroom teacher	As needed	 Student data Focus screens with LY/LF status

Goals

Instructions

Refer to your plan for Monitoring and Achieving Improvement Priorities as a school-wide system (above). In the sections below, identify specific academic goals and strategies that you will implement in support of achieving those priorities.

These goals, strategies and professional development should align directly to the Monitoring and Achieving Improvement Priorities table in the Continuous Improvement section above. The table above describes how you are monitoring the implementation of these strategies, as well as the progress of these goals.

REFLECTION: Review your data, and work though the problem-solving and gap analysis processes.

SMART GOALS: Use the optional Goal Calculator to determine your targets. Write your goals as SMART goals (Specific, Measureable, Actionable, Realistic, and Timely).

STRATEGIES: Identify the high-leverage strategies your school will employ to support improvement. You may choose from the drop-down menu provided by your level content specialists or write your own.

ACTION STEPS: Articulate what your school is doing to implement these strategies and achieve the goals. Identify who is responsible and when is it occurring.

MONITORING: Monitoring should be included in the Monitoring and Achieving table at the beginning of the document.

PROFESSIONAL LEARNING: List the professional learning your staff needs to effectively implement the strategies and progress toward the goal.

Conditions for Learning

Conditions for Learning

A. Climate and Culture

DATA SOURCES TO REVIEW:

REFLECTION (4-Step Problem-Solving):

- 1. Our current level of performance in school-wide behavior is 10.8% of students received referrals. We expect our performance level to be decreased by 5% by May 2019.
- 2. The problem/gap in behavior performance is occurring because of lack of social/emotional learning, mental health and student engagement.
- **3.** If Restorative Practices would occur, the problem would be reduced by 5%, as evidenced by a decrease in the number of referrals written. (*include data to validate your hypothesis*.)
- 4. We will analyze and review our data for effective implementation of our strategies by conducting fidelity checks of social skills instruction /circles and analyzing referral data monthly in SBLT and Staff PLCs.

5. SMART GOAL:

EXAMPLE: The percent of all students receiving referrals will decrease from 31% to 25%, as evidenced by restorative practices research from IIRP. (*include data or research to validate your hypothesis*.)

The percent of all students receiving referrals will decrease from 11% to 5%, as measured by documented office referrals.

6. STRATEGIES:

List the specific strategies your school uses to implement a seamless multi-tiered system of supports (MTSS) that is focused on an integration of behavioral and academic supports to meet the needs of all students.

- Strengthen the ability of all staff to establish and maintain positive relationships with all students.
- Support the implementation engagement strategies that support the development of social and instructional teaching practices.
- Support the development and/or implementation of school-wide ownership of equitable practices that engage students in acknowledging and adhering to processes and procedures.
- **7. ACTION STEPS:** (Complete the action steps to the needs of your school to meet this goal for each area. District-wide actions have been inserted for ease of completion; adapt and tailor to meet your school needs.)

Action Steps	WHO	WHEN
to implement these strategies	is leading each strategy?	is it occurring?
Attend district-led, two-day team training for Restorative	• Marie Brainard, Claire	• June 2018
Approaches and SEL	Townsley, Marie	
	Brisson, Chris Wood	
Ensure at least one staff member attend and becomes is a certified	Marie Brisson	• June 2018
Trainer of RP		
Develop school-wide roll-out and development plan of RP/SEL.	Marie Brisson	August 2018
	Marie Brainard	
Conduct learning opportunities.	Marie Brisson	• 2018/2019
Monitor and support staff for implementation with fidelity.	Marie Brisson	• 2018/2019
	Administration	

Review student and teacher data on weekly basis for trends and next steps.	• •	Marie Brisson/Janeen Watkins, Administration	•	2018/2019
Update school-wide plan on a monthly basis. Celebrate areas of growth Update strategies for areas of improvement 	•	SBLT/Staff PLCs	•	monthly

8. MONITORING:

These are being	monitored as part of the	Monitoring and Achieving	Improvement Priorities plan for the selected Improvement
Priority(ies):	🗆 Priority 1	🗌 Priority 2	🖂 Priority 3

9. PROFESSIONAL LEARNING: (Outline the school-based learning opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Restorative Practices to support relationships among all	Alll Staff	🗌 Priority 1
stakeholders in and out of the classroom environment.		Priority 2
		🛛 Priority 3
Social/Emotional Learning to support engagement	Instructional Staff	Priority 1
strategies and the school-wide ownership of equitable		Priority 2
practices.		⊠ Priority 3
Trauma Informed Care	All staff	Priority 1
		Priority 2
		🛛 Priority 3

B. Conditions for Learning: Attendance

REFLECTION (4-Step Problem-Solving):

- 1. Our current attendance rate is 94.5%. We expect our performance level to be 98% by May 2019.
- 2. The problem/gap in attendance is occurring because of a high population of students with mental health or behavior issues.
- 3. If (the implementation and fidelity of Restorative Practices would occur, the problem would be reduced by 4%.
- 4. We will analyze and review our data for effective implementation of our strategies by reviewing our attendance dashboard data bi-weekly.

5. SMART GOAL:

2

The percent of all students missing more than 10% of school will decrease from 21% to 15%, as measured by attendance data.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.) ⊠ Strengthen the implementation of Tier I interventions to address and support the needs of students.

7. ACTION STEPS: (Adapt and tailor the action steps to meet the needs of your school to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Review attendance taking process and school-wide strategies for positive attendance with all staff.	Marie Brainard	Daily
Asset map the attendance resources, interventions and incentives at our school to support increased attendance for each Tier.	SBLT/CST	Monthly
Develop and implement attendance incentive programs and competitions.	Chris Wood/Social Worker	Monthly
Engage students and families in attendance related activities to ensure they are knowledgeable of the data and aware of the importance of attendance.	CST	Monthly
Review data and effectiveness of school-wide attendance strategies on a bi- weekly basis.	CST	Bi-weekly
Implement Tier 2 and 3 plans for student specific needs and review barriers and effectiveness on a bi-weekly basis.	CST	Bi-weekly
Ensure attendance is accurately taken and recorded on a daily basis and reflects the appropriate entry codes (e.g. Pending entries cleared).	Judy Bryan	Daily

8. MONITORING:

These are being	monitored as part of	of the <i>Monitoring and Achie</i>	eving Improvement Priori	ties plan for the selected Improvement
Priority(ies):	🗌 Priority 1	Priority 2	🛛 Priority 3	

9. **PROFESSIONAL LEARNING:** (Outline the school-based learning opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Staff will receive training on how to code students	All classroom teachers	🗆 Priority 1
correctly in Focus		Priority 2
		Priority 3
Review school policy and procedure on who is to	All classroom teachers	Priority 1
contact parents after three absences.		Priority 2
		Priority 3
Receive training on how to record parent contacts in	All classroom teachers	Priority 1
Focus under parent log.		Priority 2
		Priority 3

A. ELA/Reading Goals

DATA SOURCES TO REVIEW:

5

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 37%, as evidenced in FSA.
- 2. We expect our performance level to be increased to 57% by May 2019, as measured on FSA.
- **3.** The problem/gap is occurring because of lack of daily intentional planning of rigorous tasks and the lack of student stamina during independent reading.
- **4.** If daily rigorous tasks are intentionally planned, and students are provided with adequate time to read challenging materials, the number of students meeting proficiency will increase by 18%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 37% to 55%, as measured by FSA.

The percent of all students achieving a level 3 on FSA will increase from 37% to 55%, as measured by FSA.

The percent of allstudents achieving learning gains will increase from 44% to 57%, as measured by FSA.

The percent of allstudents identified in the Lowest 25 achieving learning gains will increase from 40% to 50%, as measured by FSA.

- 6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- Strengthen staff ability to engage students in complex tasks.
- Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.
- Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Teachers will ensure that students have time each day to practice	Classroom teachers	Daily
independently what is taught in reading and writing. Allowing for		
strategic practice as well as building stamina for longer projects		
across the grade levels and calendar.		
Teachers will intentionally plan instruction aligned with a high level of	Classroom teachers	weekly
rigor by using Webb's Depth of Knowledge/Marzano's Taxonomy and	Literacy Coach	
adjust instruction through the use of talk, task, text and student	Administration	
needs.		
Administrators will monitor teacher practice and provide feedback to	Administration	Ongoing
support teacher growth.		
Teachers will regularly assess, both formally and informally, and then	Classroom Teachers	Daily
use data to modify and adjust instruction.	Literacy Coach	
	Administration	
	MTSS Coach	
Teachers will use data to plan instruction that ensures differentiation,	Classroom Teachers	weekly
intervention and enrichment while scaffolding learning to increase	Literacy Coach	
student performance.	Administration	
	MTSS Coach	

Teachers align instruction to meet the Florida Standards for ELA,	Classroom Teachers	Daily
district curriculum guidelines and students needs by providing	Literacy Coach	
multiple opportunities across the literacy block for reading, writing,		
speaking and listening.		
Teachers develop rigorous learning goals and performance scales	Classroom Teachers	Weekly/monthly based
based on identified key standards.	Literacy Coach	on units
Teachers monitor and provide feedback to students to support	Classroom Teachers	Daily
learning.		

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \Box Priority 1 \boxtimes Priority 2 \Box Priority 3 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

9. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Teachers will be provided coaching opportunities through an on- site coach to develop rigorous tasks during planning. Teachers will be provided coaching opportunities through an on- site coach to develop rigorous tasks during collaborative planning.	Teachers, ELA Coach	 ☑ Priority 1 ☑ Priority 2 ☑ Priority 3
Running Record training will be provided to classroom teachers to ensure identification of student needs through analyzing RR data.	Teachers, ELA Coach	 ☑ Priority 1 ☑ Priority 2 □ Priority 3
MAP training and its alignment to FSA. Teachers will be provided with the opportunity to analyze MAP data and focus on differentiation for small group instruction	Teachers. ELA Coach, MTSS Coach, Administration	 □ Priority 1 ⊠ Priority 2 □ Priority 3

B. Mathematics Goal

5

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 53% proficiency as evidenced in the 2017-2018 FSA.
- 2. We expect our performance level to be 63% proficient by May 2019.
- 3. The problem/gap is occurring because students are not engaged in solving and discussing rigorous mathematical tasks.
- 4. If teachers participated in collaborative planning of mathematical rich tasks, the problem would be reduced by 10%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving math proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students achieving math proficiency will increase from 53% to 63%, as measured by May 2019 on FSA.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)

- □ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- □ Strengthen staff ability to engage students in complex tasks.

□ Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

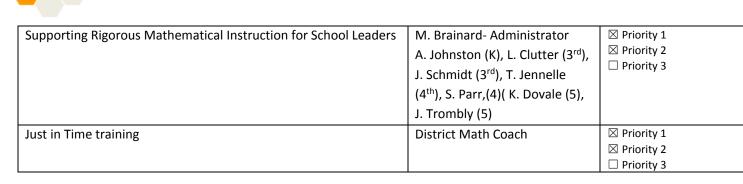
WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Teacher Leaders will provide professional development in	Math Institute Team	Staff PLCs
implementing and supporting student learning with tasks that	District Math Coach	Grade level PLCs
promote reasoning and problem solving		
Administrators and teachers will participate in focused walk throughs,	Grade level teachers	Grade level PLCs
which evidence student centered standards based rigorous	Administration	
mathematical tasks. This will be monitored by using a school		
developed rubric, with the support of the District math department.		
Teachers collaborate to select and implement rigorous tasks aligned	Grade level teachers	Grade level planning 1x
with each standard, including Mathematics Formative Assessment	District Math Coach	per week
System (MFAS) and Rich Mathematical Tasks from the Curriculum	Administration	
Guides.		

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \square Priority 3

9. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Mathematical Institute	M. Brainard- Administrator A.Johnston- Kindergarten	 ☑ Priority 1 ☑ Priority 2 □ Priority 3
	L. Clutter- 3 rd grade K. Dovale- 5 th grade	



C. Science Goal

5

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 58% proficiency, as evidenced in the 2018 SSA.
- 2. We expect our performance level to be 68% proficient by May 2019 as measured on the SSA..
- **3.** The problem/gap is occurring because lack of fidelity with the 10-70-20 model, lack of engagement in complex tasks and lack of a focused data analysis..
- **4.** If teachers are able to identify critical content from the Standards (and align with district resources), and engage students in complex tasks then proficiency on the 2018 2019 SSA would increase from 58% to 68%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving science proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students achieving science proficiency will increase from 58% to 68%, as measured by FSA.

STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support.)
 Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

Enhance staff capacity to identify critical content from the Standards in alignment with district resources.

Strengthen staff ability to engage students in complex tasks.

7.	ACTION STEPS:	(Add as many rows	as needed to thoroug	hly outline the s	teps to meet this goal.)

WHAT are you doing to implement these strategies?	WHO is leading this step?	WHEN is it occurring?
Teachers will use District resources to effectively plan for science units that incorporate the 10-70-20 instructional science model, including the appropriate grade level utilization of the science labs in alignment with the Standards.	Classroom Teachers Science Coach	Daily
Develop, implement and monitor (by conducting fidelity checks) the science lab schedule for all students in grades 2-5	Science Coach Administration	On going
Use diagnostic data to identify instructional resources to support the on going review and expansion of learning with the emphasis on informational text and academic vocabulary.	Classroom Teachers Science Coach Administration	On going
Monitor and develop support exhibiting routine practice of the 10- 70-20 science instructional model inclusive of support provided by school based mentors or requested district science coach support.	Administration District Science Coach	Weekly

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

9. **PROFESSIONAL LEARNING:** (Outline the school-based opportunities that support this goal. Add rows as needed.)

5

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Just In Time Coaching within Grade Level PLC's	All Grade Level Teachers	 ☑ Priority 1 ☑ Priority 2 ☑ Priority 3
Content Training for Departmentalized Teachers; Targeted District Trainings, Grade Level PLC's	L Clutter/J Schmidt – 3 rd T Jennelle/S Parr – 4 th K Dovale/J Trombly-5th Science Coach	 ☑ Priority 1 ☑ Priority 2 ☑ Priority 3
Desegregation of data in PLCS: SLAGS, diagnostic, Science lab	Grade Level Teachers Administration Science Coach	 ☑ Priority 1 ☑ Priority 2 □ Priority 3

E. Healthy Schools Goal

DATA SOURCES TO REVIEW:

5

REFLECTION (4 Step Problem-Solving):

- **1.** Our current level of performance is 5 out of six modules scoring Bronze, as evidenced in the Alliance for a Healthier Generation, Healthy Schools Program Framework..
- 2. We expect our performance level to be 6 out of 6 modules in Bronze by May 2019.
- 3. The problem/gap is occurring because we need to increase our family and community involvement .
- **4.** If including parents and community members on our Healthy team would occur, then we would be eligible for recognition by the Alliance for a Healthier Generation.

5. SMART GOALS:

The number of modules receiving Bronze status will increase from 5 to 6 in May of 2019 as measured by the Alliance for a Healthier Generation's Healthy Schools Program Framework.

STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)

Adding a parent to our Healthy School Team to be able to increase our family involvement in our implementation of Healthy School Modules

6. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Assemble a Healthy School Team made up of a minimum of four (4)	Principal	August 2018
individuals including, but not limited to: PE teacher, classroom teacher,	Wellness Champion	
wellness champion, administrator, cafeteria manager, parent, community		
member and student.		
Attend district-supported professional development	Healthy School Team	Aug./Sept. 2018
Complete Healthy Schools Program Assessment	Healthy School Team	Aug./Sept. 2018
Complete the SMART Snacks in School Documentation	Cafeteria Manager	September 2018
Develop and Implement Healthy School Program Action Plan	Healthy School Team	Oct. 2018-May 2019

7. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \Box Priority 1 \Box Priority 2 \Box Priority 3

8. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Healthy Schools Program Training – component #19545	Healthy School team	 Priority 1 Priority 2 Priority 3
Healthy Schools Team A: Assessment – component #19534	Healthy School team	 Priority 1 Priority 2 Priority 3
Healthy School Program B: Smart Snack in School – component #19549	Healthy School team	 Priority 1 Priority 2 Priority 3

G. STEM Goal

5

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 73 students, as evidenced in school participation data.
- 2. We expect our performance level to be 80 students by September 2018.
- **3.** The problem/gap is occurring because lack of promotion for the program.
- 4. If the program was promoted, participation of the program would increase to 100%. (80 students)

5. SMART GOALS:

The percent of all students participating in the STEM program will increase from 91% to 100%, as measured by school participation data.

6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support.) ⊠ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.

Strengthen staff practice to utilize questions to help students elaborate on content.

Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Maintain an after-school STEM Academy to increase access to STEM	STEM teachers	August 2018
content for students	Administration	On going
	Science SIP team	
Utilize a variety of modalities when presenting concepts and	All grade level teachers	On going
instruction to meet the needs of each student. Plan for multiple	STEM teachers	
modalities for students demonstrating learning.		
Foster an environment of cooperation and collaboration among	All grade level teachers	On going
students including academic language, discussion design challenges	STEM teachers	
and group projects.		

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

9. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
STEM Training	STEM Teachers	☑ Priority 1☑ Priority 2
Just in Time Coaching	District Science Coach	 ☑ Priority 1 ☑ Priority 2 ☑ Priority 3
Math and Science focused planning in grade level PLCs	District math and Science coaches, Administration, teacher leaders of math and science	☑ Priority 1☑ Priority 2



5

A. Bridging the Gap with Equity for All: Black Students

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 28% proficient in Math and 17% proficient in ELA, as evidenced in FSA.
- 2. We expect our performance level to be increased from 17% to 31% proficient in ELA and from 28% to 40% proficient in Math by end of 2018-2019 school year.
- **3.** The problem/gap is occurring because of lack of engagement and motivation with the core instruction.
- **4.** If daily intentional lesson plans included the 6 M model, FSA proficiency would increase from 17% to 31% in ELA FSA and 28% to 40% in Math FSA.

5. SMART GOALS:

EXAMPLE: The percent of black students graduating from high school with their cohort will increase from 75% to 83%, as measured by FLDOE end of year graduation file.

The percent of black students meeting or exceeding 3+ on FSA ELA will increase from 17% to 31% proficiency, as measured by the 2018-2019 FSA.

The percent of black students meeting or exceeding 3+ on FSA Math will increase from 28% to 40% proficiency, as measured by the 2018-2019 FSA.

6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for black learners and are in addition to the strategies and actions articulated with the content specific goals.)

BTG Area	Strategies	Expected Impact and Results
Graduation Rate	Choose Strategy	•
Nate	Choose Strategy	
	Choose Strategy	
Student	Implement culturally relevant instructional practices in	Increase motivation and engagement
Achievement	classrooms such as cooperative and small group settings, music	with the core curriculum
	and movement, explicit vocabulary instruction, monitoring with	 Increase proficiency levels in FSA Math
	feedback and deliberate use of cultural references in lesson plans.	and ELA
	Partner with families to monitor usage of digital resources that	
	are provided beyond the school day.	
	Ensure black students are participating in extended learning	
	opportunities before and after school and in extended school year	
	programs through recruitment and targeted resources.	
Advanced	Implement universal screening for gifted identification to	 Increase motivation and engagement
Coursework	expand the number of black students served within the talent	with advanced and extended learning
	development groups or identified as gifted learners.	opportunities
	Choose Strategy	
	Choose Strategy	
Student	Provide training for strategies on Social Emotional Learning	Increase motivation and engagement
Discipline	(SEL) and programs to help students develop specific social and	with the core curriculum
	emotional competencies.	

	 ☑ Implement Restorative Practices throughout the school. □ Choose Strategy 	
ESE Identification	 Utilize supports from district office to ensure interventions are in place and being implemented for black students who receive consent for evaluation. Provide intensive and intentional early intervening services prior to Emotional Behavioral Disability (EBD) identification. Choose Strategy 	 Increase proficiency levels in FSA Math and ELA
Minority Hiring	 □ Choose Strategy □ Choose Strategy □ Choose Strategy 	•

- 7. MONITORING: These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the selected Improvement Priority(ies): ⊠ Priority 1 ⊠ Priority 2 ⊠ Priority 3
- 8. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Instructional staff will implement culturally responsive teaching	Classroom teachers,	Daily
strategies throughout all academic subjects.	administrators	
Classroom teachers will collaboratively plan to incorporate the 6M Model to increase engagement and motivation.	Classroom teachers, administrators	Planning will occur during PLCs, and the incorporation of the 6 Ms will occur daily.
Administrators will monitor teacher practice and provide feedback to provide feedback to support teacher growth.	Administrators	Ongoing

9. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants	Priority
Professional Learning Description	(number and job titles)	Alignment
Restorative practices training	MTSS Coach	🗆 Priority 1
	All staff	Priority 2
		🛛 Priority 3
Culturally Relevant training	Administration, MTSS Coach	🗆 Priority 1
	All staff	Priority 2
		🖾 Priority 3
Social Emotional Learning training	Administration, Social Worker, MTSS,	🗆 Priority 1
	All staff	Priority 2
		🖾 Priority 3
Trauma Informed Care training	District trainer	Priority 1
6	All staff	Priority 2
		⊠ Priority 3

5

B. ESE (As appropriate, based on school data)

DATA SOURCES TO REVIEW:

5

REFLECTION (4 Step Problem Solving):

- 1. Our current level of performance is 17% proficient in ELA and 27% proficient in Math, as evidenced in FSA.
- 2. We expect our performance level to be increased from 17% to 51% proficiency in ELA and increased from 27% to 39% proficiency in Math by the end of 2018-2019 school year.
- **3.** The problem/gap is occurring because classroom teachers and ESE teachers need to strategically collaborate and plan specially designed instruction aligned to the students' IEP goals.
- 4. If classroom teachers and ESE teachers would collaboratively plan to meet individual student needs, based on IEP goals, then FSA proficiency levels would increase by 12% on the Math FSA and 14% on EL FSA.

5. SMART GOALS:

EXAMPLE: The percent of ESE students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of ESE students achieving ELA proficiency will increase from 17% to 51%, as measured by FSA.

The percent of ESE students achieving Math proficiency will increase from 27% to 39%, as measured by FSA.

6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for ESE learners and are in addition to the strategies and actions articulated with the content specific goals.)

Students requiring ESE services work towards mastery of meaningful Individualized Education Plan (IEP) goals while learning the foundational skills they need to engage in rigorous, grade-level content in the Least Restrictive Environment (LRE).

Ensure that students requiring ESE services receive instruction designed to teach students to advocate for their academic, social and emotional needs.

Ensure that black students are provided with quality behavioral and/or academic strategies that are designed to reduce discipline/disproportionate placement in ESE programs.

1.	ACTION STEPS:	(Add as man	rows as	needed to	thoroughly	i outline the ste	ens to meet this i	(Inon
± .	ACTION STELS.		10003 43	necucu lo	unorouging	outinic the ste	.ps to meet this	you.,

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
ESE Resource teachers and classroom teachers will strategically and collaboratively plan instruction that is designed to meet students' IEP goals.	ESE teachers, general education teachers	Beginning of the year, PLCs, IEP meetings
ESE Resource teachers and classroom teachers will ensure that students' accommodations are implemented for assignments and assessments.	ESE teachers, general education teachers	Beginning of the year, IEP meeting, PLCs
ESE Resource teachers will monitor students' progress towards IEP goals.	ESE teachers	Bi-weekly progress monitoring, 1 time per grading period reports to parent

2. MONITORING:

These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the selected Improvement Priority (ies): Priority 1 Priority 2 Priority 3

3.	PROFESSIONAL LEARNING: (Out)	ine the school-based opportunities th	hat support this goal. Add rows as needed.)

5

Professional Learning Description	Participants	Priority Alignment
Trotessional Learning Description	(number and job titles)	
Culturally Responsive Instruction	ESE teachers, general	Priority 1
	education teachers,	Priority 2
	administration	Priority 3
Data analysis within PLCs and SBLT	ESE teachers, general	Priority 1
	education teachers,	Priority 2
	administration	Priority 3
Collaborative Planning for ELA and Math	ESE teachers, general	Priority 1
_	education teachers,	🖾 Priority 2
	administration	Priority 3

C. ELL (As appropriate, based on school data)

DATA SOURCES TO REVIEW: ACCESS 2.0 language proficiency for students who have recently arrived and long-term English learners.

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 27% proficient in ELA and 36% proficient in Math, as evidenced by FSA.
- 2. We expect our performance level to be increased to 39% proficient in ELA and 48% proficient in Math by end of 2018/2019 school year.
- **3.** The problem/gap is occurring because ELL students need to increase their English language vocabulary and comprehension skills.
- **4.** If ELL and classroom teachers collaboratively plan for specific vocabulary utilization within core instruction, their comprehension will increase and then their FSA proficiency scores will increase by 12% in both math and ELA.

5. SMART GOALS:

5

EXAMPLE: The percent of ELL students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of ELL students achieving ELA proficiency will increase from 27% to 39%, as measured by FSA.

The percent of ELL students achieving Math proficiency will increase from to 36% to 48%, as measured by FSA.

- **6. STRATEGIES:** (Choose, or enter, the number of high- leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for English learners and are in addition to the strategies and actions articulated with the content specific goals.)
- Enhance staff capacity to strategically plan and implement lessons which meet the needs of English learners.
- Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
ELL teachers will collaborate with general education teachers to plan	ELL teachers, general	Initial meeting during
for specific ESOL strategies and vocabulary for individual student	education teachers,	preschool, PLCs,
needs. This will be monitored by lesson plan checks.	administration	Collaborative team
		planning
ESOL teachers will develop a schedule which will provide all EL	ELL teachers, general	Master schedule,
students receive ELL services.	education teachers,	updates as needed
	administration	
ELL teachers will analyze ACCESS data to specifically target	ELL teachers, general	Beginning of school
individual students using the English Learner Road to	education teachers	year, Aug. 2081.
Reclassification Learning Maps.		

8. MONITORING:

These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the selected ImprovementPriority(ies):Improvement Priority 1Priority 2Improvement Priority 3

Professional Learning Description	Participants	Priority Alignment
Professional Learning Description	(number and job titles)	
Culturally relevant teaching	ELL teachers, general	Priority 1
	education teachers,	Priority 2
	administration	⊠ Priority 3
Collaborative ELL lesson planning in ELA and math, using English	ELL teachers, general	🛛 Priority 1
language proficiency scores for instructional planning	education teachers,	Priority 2
	administration	Priority 3
Content coaching in ELA and math	ELL teachers, content coaches	Priority 1
-		🖾 Priority 2
		Priority 3
Restorative practices	ELL teachers, general	🗆 Priority 1
	education teachers,	Priority 2
	administration	🖾 Priority 3

9. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

5

D. Gender (As appropriate, based on school data)

DATA SOURCES TO REVIEW:

5

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 42% female/31% male, as evidenced in ELA FSA.
- 2. We expect our performance level to be 51% both genders by May 2019.
- **3.** The problem/gap is occurring because of interest level of text provided through curriculum.
- 4. If text provided is culturally relevant and geared toward high interest stories , the gender gap would be reduced by 11%.

5. SMART GOALS:

EXAMPLE: The percent of male students achieving ELA proficiency will increase from 31% to 51%, as measured by FSA.

The percent of male students achieving ELA proficiency will increase from 31% to 51%, as measured by FSA data.

- **6. STRATEGIES:** (Choose, or enter, the number of high- leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for gender learners and are in addition to the strategies and actions
- Provide a physical learning environment that is conducive for learning for both genders.
- Iteachers utilize culturally relevant teaching.

 \boxtimes Invest in classroom libraries built with student interest in mind.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Increase 6 M strategy opportunities through daily class instruction,	Classroom	Ongoing
targeted extended learning opportunities.	teachers/Literacy coach	
Increase the opportunities for flexible seating in all classrooms.	Classroom teachers	Ongoing
Increase the number of males participating in the before/after school	Classroom teachers, ELA	Ongoing
ELP/STEM programs.	teacher leaders, MTSS	
	Coach, Administration	
Utilize and provide a variety of text, based on interest surveys, in	Classroom teachers	On going
teacher instruction, differentiation experiences and independent	Literacy Coach	
reading opportunities.	MTSS Coach	

8. MONITORING:

These are being	monitored as part of	Monitoring and Achievi	ng Improvement Priorities plan for the selected Improvement
Priority(ies):	🛛 Priority 1	Priority 2	🛛 Priority 3

9. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Gender training by District staff	All instructional staff	Priority 1
		Priority 2
		Priority 3
Become more knowledgeable about brain development and	All instructional staff	🖾 Priority 1
biological differences in boys vs girls: text studies in PLCs		Priority 2
		Priority 3

Community Engagement

5

STRATEGIES AND ACTION STEPS:

List the specific strategies your school uses to build relationships with families and the community.

Engagement Strategy Area		Specific Actions WHO	WHEN
		to implement these strategies is leading each strategy?	is it occurring?
1.	Effectively communicate with families about their students' progress towards state standards, assessment results and school processes/practices.	 Parent Teacher Conferences Monthly Progress Reports Report Cards Open House/Title 1 Annual Meeting Guidance Counselor 	Monthly/Quarterly
2.	Provide academic tools to families in support of their students' achievement at home.	 Provide Access to Computers Research based Computer Programs Reading and Math Materials to support academic strategies taught at parent training sessions Classroom Teachers Connect for Success Liaison MTSS Coach 	Ongoing
3.	Purposefully involve families with opportunities for them to advocate for their students.	 Academic Family Nights Parent/ Teacher Conferences All instructional Staff Administration SIP Teams 	Ongoing
4.	Intentionally build positive relationships with families and community partners.	 Family Nights Newsletters Email Communication Conferences School Messenger Message Administration All Instructional Staff Guidance Counselor 	Ongoing
5.	Provide opportunities to celebrate student success with families	 Report card recognition ceremonies Istation, MYon, ST Math achievements Before and after school program recognitions C2C luncheons Perfect attendance recognition School wide behavior incentives Cassroom teachers Administration Program specialists School wide behavior incentives Social Worker 	On goingMonthlyquarterly

6. MONITORING:

These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the selected ImprovementPriority(ies): \Box Priority 1 \Box Priority 2
Priority 3

7. PROFESSIONAL LEARNING:

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Restorative Practices	All Instructional Staff	 Priority 1 Priority 2 Priority 3
Teaching and Learning Guide Training	All Instructional Staff	 ☑ Priority 1 ☑ Priority 2 ☑ Priority 3

SAC Membership

First Name	Last Name	Race	Stakeholder Group
Wendy	Clark	Select	Parent
Marie	Brainard	White	Principal
Claire	Townsley	White	Other Instructional Employee
Mary	Couture	White	Teacher
Vanessa	Byard	Black	Teacher
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.

SAC COMPLIANCE

Is your school in compliance with Section 1001.452, F.S. regarding the make-up and duties of SAC?

 \Box Yes \Box No, the steps being taken to meet compliance are (describe below):

Did your school SAC committee review, provide feedback and formally vote to approve your School Improvement Plan? Yes, Committee Approval Date: Click or tap to enter a date. No

6

BUDGET / SIP FUNDS

6

Describe the projected use of school improvement funds and include the amount allocated to each resource. *Budgeted amounts are approximations.*

	Budget Categories	Amount	
1.	Academic Support	\$ 104,107.20	
	MTSS Coach	\$72,753.87 (Title I)	
	Literacy Coach	\$31,353.33 (Title I)	
2.	Behavioral Support	\$ [Insert amount for category]	
	[Describe each support on a separate row]	[Insert Amount]	
	[Describe each support on a separate row]	[Insert Amount]	
3.	Materials and Supplies	\$ 20,663.70	
	District Set aside	\$13,750.00 (Title I)	
	Professional texts, intervention kits/replacement materials, replacement resources for Jan Richardson Guided reading, culturally relevant reading materials based on student surveys	\$6,913.70 (Title I)	
	Connect refresh	\$8,070.00 (Title I)	
4.	Employee Expenses (<i>i.e., travel, registration fees, etc.</i>)	\$ [Insert amount for category]	
	[Describe each type on a separate row]	[Insert Amount]	
	[Describe each type on a separate row]	[Insert Amount]	
5.	Professional Learning and Training (not employee expenses. Categories could include TDE, stipends, etc.)	\$ 3,864.10	
	Connect for Success Liaison	\$1,159.10 (Title I)	
	TDEs for professional development: observations of highly effective teaching by peers	\$305.00 (SIP)	
	Stipends: after school 3 hr gender training	\$2,400.00 (Title I)	
6.	Other (please list below)	\$ 5,500.00	
	Community Involvement Assistant	\$1,611.08 (Title))	
	Agenda Planners	\$2,750.76 (Title I)	

Budget and Other Requirements

	Title I Compacts	\$ 658.16 (Title I)		
	Connect backpacks	\$480.00 (Title I)		
то	TOTAL \$ Title I budget (allocated 160,800), utilizing \$139,500.			
	SIP funds \$ 2,705.00 (based on 541 students)			