

School Improvement Plan SY 2018-19

PLUMB ELEMENTARY SCHOOL

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Continuous Improvement

A school does not achieve its goals by good fortune or hard work alone, but by prioritizing efforts. Improvements are made by focusing intensely on the priorities, while maintaining high service levels for ongoing work. The School Improvement Plan (SIP) is based on the Plan, Do, Study, Act (PDSA) process, which manages and supports effective and efficient planning, implementation, monitoring, revising, and oversight.

A fully developed SIP places the management of priorities and strategies in the context of planning, accountability and support at the school level. School SIP teams ensure these priorities are supported through:

- clearly defined priorities and strategies that are aligned to district strategic goals,
- oversight throughout the planning, implementation and monitoring process, and
- reflection and adjustment to meet school, department and student needs.

Plans succeed because they are well developed, implemented and monitored, and align with the overall goals and objectives of the school and district. The benefits of a good SIP process include achievement of the desired results that positively impact staff growth and student achievement.

A. Vision and Direction

School Profile

Principal:	Sandra L. Kemp	SAC Chair:	Kelly O'Neal
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School Vision	100% Student Success – Learning Gains for Each Scholar
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School Mission	Academic and Personal Growth for Each Scholar
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School Data

Total School		Ethnic Breakdown:								
Enrollment	Asian	Asian Black Hispanic Multi-Racial White Other								
774	17	64	180	50	461	2				

Sahaal Guada	2018:	2017:	2016:	Tialo I	NO	
School Grade	С	В	С	Title I	NO	

Proficiency	EL	Α.	Math		Scie	Science Social Studies		Social Studies Accel. Rate		. Rate	Grad Rate	
_	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017
Rates	%	%	%	%	%	%	%	%	%	%	%	%
Proficiency All	55	59	67	66	65	61						
Learning Gains All	54	53	58	60								
Learning Gains L25%	29	38	37	45								

School Leadership Team							
Position/Role	First Name		Last Name	FT/PT	Years at Current School		
Principal	Sandra	Kemp		FT	4-10 years		
Equity Champion	Lori	Duval		FT	4-10 years		
ESE	Janice	Garvue		FT	4-10 years		
ELL	Christy	Fryer		FT	11-20 years		
Climate and Culture	Nicole	Kenngott		FT	1-3 years		
Assistant Principal	Holly	DelDuca		FT	4-10 years		
Total Instructional Sta	ff: 69		Total Support Staf	f: 31			

B. Improvement Priorities

Choose three priorities for improvement ("Big Rocks") that you will focus on for the school year. Following the priority, complete the theory of action statement using your current data and results from your problem solving process.

EXAMPLE THEORY OF ACTION: If we effectively implement high-leverage strategies which support standards-based instruction, then the percent of all students achieving proficiency will increase from 77% to 89%.

1. Priority 1: Standards-based planning

Priority 1 Theory of Action: If we effectively implement high-leverage strategies which support standards-based planning , then the percent of all students achieving proficiency on standard assessments (MAP/FSA) will increase from 55% to 65%

2. Priority 2: Student-Centered with Rigor

Priority 2 Theory of Action: If we effectively implement high-leverage strategies which support student-centered with rigor, then the percent of all students making learning gains, as measured by standard assessments, will increase from 52% in ELA and 53% in Math to 62% in ELA and 63% in Math. This is a 10% increase in each area.

3. Priority 3: Culturally Relevant Teaching

Priority 3 Theory of Action: If we effectively implement high-leverage strategies which support culturally relevant teaching , then the percent of all students experiencing difficulty with behavior and / or attendance will decrease from 10% to 5%.

C. Monitoring and Achieving Improvement Priorities

School Improvement is best achieved when a school—in its totality—works together to achieve the school's common goals. The table below is the framework for planning how everyone in your school will be an active, engaged participant in the achievement of your school's improvement priorities.

How do you plan to implement and monitor the progress of your improvement priorities as a school-wide system? Complete the table below for each schoolbased team listed, use the blank rows and add rows for additional teams, as needed.

	School-based Team	Priority	Why	How	Who	Who	When	Evidence
		Alignment	are you doing it?	are you executing?	facilitates?	participates?	does it	that it is occurring
							occur?	
	The teams responsible	Identify the	The problem you	Major actions	List the title of	List the titles	State how	Describe what it looks
	for implementation and	priorities	are trying to solve	taken to execute	who is leading	of those who	often you	like and what artifacts
	monitoring	above for		the improvement	the work of	participate on	are	are available when this
		which each		with fidelity	each team	each team for	monitoring	is implemented with
		team is				implementati		fidelity
		responsible				on and		
						monitoring		
1.	SBLT (using MTSS Framework)	All Priorities	Monitor implementation of grade level standards to increase proficiency as measured by FSA, MAP, and ongoing formative assessments. Review data and monitor implementation of Tier II and Tier III intervention for behavior and attendance concerns	 Training on Collaborative lesson planning that is standards based Review PLC notes and support grade level teams with training Provide PLC calendar topics with input from grade level teams 	 Administration, Team Leaders 	 Administr ation, School Psycholo gist, Social Worker, Behavior Specialist Guidance Counselor 	Weekly, on Mondays	 Lesson plans aligned to the standards Differentiated plans Planned tasks that are rigorous Planned tasks that allow student autonomy Notes from CST for attendance Data from the Behavior Specialist Notes from Guidance reviewing school wide PBIS



	School-based Team	Priority	Why	How	Who	Who	When	Evidence
		Alignment	are you doing it?	are you executing?	facilitates?	participates?	does it	that it is occurring
2.	Tier 3 Problem-solving Team	Priority 1	Implementati on of Intervention strategies to support student learning and increase achievement	 Interventions and enrichment included in Lesson Plans OPM is conducted every 2 weeks for Tier II and weekly for Tier III 	School Psychologist	 Administr ation Teachers Parents, as needed 	occur? Weekly on Mondays / Thursdays	 Minutes from meetings Student Log OPM Graphs
3.	Equity Team	Priority 3	Increase the level of student engagement and autonomy	 Training on Restorative Practices and Circles Implementation of daily circles in every classroom Training / Culturally Responsive Instruction Implementation of the 6M's 	Equity ChampionRIT Team	• All teachers	Circles will take place daily Culturally responsive instruction should be infused throughout all curriculum areas	 Lesson plans Classroom observations PLC notes AdvacEd student survey results
4.	Child Study Team	Priority 3	Decrease the number of students with absentee concerns	Monitor attendanceReview academic data	Social Worker	PrincipalGuidance Counselor	Twice a month, every other Monday	 Minutes from meetings Increase in daily average attendance
5.	Subject Area / Grade Level Leaders (enter as many rows as needed)	All Priorities	Implement all aspects of the	SIP Goal TeamsTraining	Administration Team Leaders	All Teachers Support Staff	On-going Throughout the year	Goal Team minutesAttendance DataBehavior Data



	School-based Team	Priority	Why	How	Who	Who	When	Evidence
		Alignment	are you doing it?	are you executing?	facilitates?	participates?	does it	that it is occurring
							occur?	
			SIP with	 Parent 				 Increased
			fidelity	Workshops				Achievement Data
6.	Literacy Leadership Team (if this is the same as SBLT, please note as this does not need to be duplicated). Our Literacy Leadership Team is our Reading SIP Goal Team	Priority 1	Increase the reading achievement scores Increase the number of students making Learning Gains	 Training for Jan Richardson Guided Reading Vocabulary Project Parent Workshops Literacy Nights Implementation of standards based instruction with rigor OPM data 	 Reading Goal Manager Reading Goal Team Members 	All Literacy instructors and support staff	On-going Throughout the year Goal Teams meet monthly to review progress and plan Literacy events	 Increase in student achievement data Feedback from Parent workshops Lesson Plans Classroom Walkthroughs Student Data Folders Student Led Conference Nights
7.	PBIS Team This is an SIP Goal Team	Priority 3		•	SIP Goal Manager; Behavior Specialist			•
8.	Family Engagement Team This is an SIP Goal Team	Priority 2	Increase the implementation of Culturally Responsive Instruction Increase overall Parent involvement	Training 6M'sTraining ELLFamily Events	SIP Goal Manager SIP Goal Team Members	All Staff	On-going throughout the school year	 Parent Feedback AdvancEd Parent Survey Results Use of strategies in the classrooms as seen in lesson plans and classroom walkthroughs

Goals

Instructions

Refer to your plan for Monitoring and Achieving Improvement Priorities as a school-wide system (above). In the sections below, identify specific academic goals and strategies that you will implement in support of achieving those priorities.

These goals, strategies and professional development should align directly to the Monitoring and Achieving Improvement Priorities table in the Continuous Improvement section above. The table above describes how you are monitoring the implementation of these strategies, as well as the progress of these goals.

REFLECTION: Review your data, and work though the problem-solving and gap analysis processes.

SMART GOALS: Use the optional Goal Calculator to determine your targets. Write your goals as SMART goals (Specific, Measureable, Actionable, Realistic, and Timely).

STRATEGIES: Identify the high-leverage strategies your school will employ to support improvement. You may choose from the drop-down menu provided by your level content specialists or write your own.

ACTION STEPS: Articulate what your school is doing to implement these strategies and achieve the goals. Identify who is responsible and when is it occurring.

MONITORING: Monitoring should be included in the Monitoring and Achieving table at the beginning of the document.

PROFESSIONAL LEARNING: List the professional learning your staff needs to effectively implement the strategies and progress toward the goal.

Conditions for Learning

A. Climate and Culture

DATA SOURCES TO REVIEW:

REFLECTION (4-Step Problem-Solving):

- 1. Our current level of performance in school-wide behavior is 12 referrals. We expect our performance level to be 10 or less referrals by May 2019.
- **2.** The gap in behavior performance may be occurring because we are in the beginning stages of implementation with regard to Restorative Practices and Culturally Responsive Instruction.
- **3.** Continued Professional Development in these areas would provide the support needed for full implementation. The problem would be reduced by at least 2 referrals, as evidenced by Referral Data.
- **4.** We will analyze and review our data for effective implementation of our strategies quarterly to make adjustments as needed.

5. SMART GOAL:

EXAMPLE: The percent of all students receiving referrals will decrease from 31% to 25%, as evidenced by restorative practices research from IIRP. (*include data or research to validate your hypothesis*.)

The number of all students receiving discipline referrals will decrease from 12 to 8 or less, as measured by May, 2019.

6. STRATEGIES:

List the specific strategies your school uses to implement a seamless multi-tiered system of supports (MTSS) that is focused on an integration of behavioral and academic supports to meet the needs of all students.

- ☑ Strengthen the ability of all staff to establish and maintain positive relationships with all students.
- ☑ Strengthen the implementation of research-based practices that communicate high expectations for each student.
- ☑ Support the implementation engagement strategies that support the development of social and instructional teaching practices.
- **7. ACTION STEPS:** (Complete the action steps to the needs of your school to meet this goal for each area. District-wide actions have been inserted for ease of completion; adapt and tailor to meet your school needs.)

Action Steps	WHO	WHEN
to implement these strategies	is leading each strategy?	is it occurring?
Attend district-led, two-day team training for Restorative Approaches and SEL	Restorative Practices Team	 Pre-school and on- going throughout the year
Ensure at least one staff member attend and becomes is a certified Trainer of RP	Nicole Kenngott	• Summer 2018
Develop school-wide roll-out and development plan of RP/SEL.	RP Team	• Summer 2018
Conduct restorative practices learning opportunities.	RP Team	 Pre-school and during monthly staff meetings and/ or PLC Meetings

Monitor and support staff for implementation with fidelity.	•	Administration	•	During classroom walkthroughs
Review student and teacher data on weekly basis for trends and	•	Team Leaders	•	PLC Meeting
next steps.				Minutes
Update school-wide plan on a monthly basis.	•	RP Team	•	Staff feedback
 Celebrate areas of growth 			•	Ticket out the
 Update strategies for areas of improvement 				door at monthly
				meetings

8.	MONITORING:		

These are being	monitored as part of the I	Monitoring and Achieving	Improvement Priorities plan for the selected Improvement
Priority(ies):	☐ Priority 1	⊠ Priority 2	☑ Priority 3

9. PROFESSIONAL LEARNING: (Outline the school-based learning opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
6 Hour Restorative Practices Training	RIT Team, RP Trainer, All Instructional	☐ Priority 1
	Staff	☐ Priority 2
		☑ Priority 3
6 Hour Circles Training	RP Trainer, RIT Team, All Instructional	☐ Priority 1
_	Staff	☑ Priority 2
		☑ Priority 3
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3

B. Conditions for Learning: Attendance

REFLECTION (4-Step Problem-Solving):

- 1. Our current attendance rate is 95%. We expect our performance level to be 97% by May, 2019.
- 2. The problem/gap in attendance is occurring because Kindergarten students have the highest rate of absenteeism.
- **3.** If If the state compulsory age was aligned with the district, we could more readily enforce mandatory attendance. This is not something we have control of at the school level. However, we can inform parents about the importance of school attendance and its relationship to school success. If our information campaign is successful, and more Kindergarten students attend school on a regular basis, the problem could be reduced by 5%.
- **4.** We will analyze and review our data for effective implementation of our strategies by closely monitoring Kindergarten student attendance and make personal contact with families to overcome any barriers they may be experiencing that prevent students from having regular school attendance.

5. SMART GOAL:

The percent of all students missing 10% or more will decrease from 11% to 5%, as measured by attendance dashboard data.

STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)Strengthen the attendance problem-solving process to address and support the needs of students across all Tiers on an ongoing basis.

7. ACTION STEPS:

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Review attendance taking process and school-wide strategies for positive attendance with all staff.	Data Management Technician Social Worker	Pre-school At staff meetings or PLC's
		as needed
Develop and implement attendance incentive programs and competitions.	Social Worker	SCT Meetings
Share data with families and promote the importance of good attendance	Administration	First day packets, quarterly letters/phone messages
Review data and effectiveness of school-wide attendance strategies on a bi- weekly basis.	CST Committee	Monthly
Implement Tier 2 and 3 plans for student specific needs and review barriers and effectiveness on a bi-weekly basis.	CST Committee	Monthly
Review Attendance codes and research "pending" to ensure barriers are discovered and eliminated.	Guidance Counselor Social Worker	Bi-Weekly CST Meetings Weekly teacher / parent contact

8.		ING:

These are being	monitored as part of the	Monitoring and Achieving	Improvement Priorities plan for the selected Improvement
Priority(ies):	☐ Priority 1	☐ Priority 2	☑ Priority 3

9. PROFESSIONAL LEARNING: (Outline the school-based learning opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Review of school /district processes for taking, coding	School social worker will address staff at	☐ Priority 1
and reporting student attendance.	Pre-school meeting, and provide	☐ Priority 2
Use of District resources and attendance information	support throughout the year through	☑ Priority 3
from the Teaching and Learning Book.	SBLT and PLC Meetings.	



A. ELA/Reading Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 55%, as evidenced in the number of students achieving level 3 or higher on the ELA portion of the FSA.
- 2. We expect our performance level to be 65% by May 2019.
- 3. The problem/gap is occurring because the level of rigorous tasks, aligned to state standards, needs to be increased.
- **4.** If students are presented with rich learning tasks, aligned to the standards, and are provided the opportunity to address the tasks in an autonomous manner, the problem would be reduced and achievement results would increase by at least 10%.

5. SMART GOALS:

The percent of all students achieving ELA Proficiency or higher will increase from 55% to 65%, as measured by the ELA portion of the FSA.

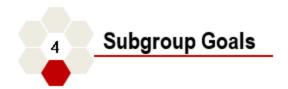
- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen staff ability to engage students in complex tasks.
- ☑ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
PLC groups will research level of difficulty and collaboratively plan	Team Leaders, District	PLC's meet weekly
rigorous tasks that are aligned to the state standards.	Coaches, Administrators	
Review standards, available resources, levels of knowledge, task	Assistant Principal,	Grade level meeting
alignment and formative assessments as related to lesson planning	Teacher Leader who has	during pre-school
and implementation. Provide specific criteria for lesson planning, and	been involved in the pilot	
share the new planning template.	for the lesson plan	On-going support
	template and Team	throughout the school
	Leaders	year
Each grade level will review available data, collaboratively develop a	Teachers	Initial Planning during
plan for monitoring student work and sharing data with children. Data		Pre-school meetings
folders will be used to enhance student understanding, increase	Administration will	
ownership / autonomy and provide a way for students to share their	support	On-going during PLC
learning with parents. (Data Chats and Student Led Conferencing)		meetings
Utilize Circles to increase collaboration among students and enhance	Classroom Teachers	Daily
culturally responsive instruction.		

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

⊠ Priority 1	☑ Priority 2	□ Priority 3
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PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants	Priority Alignment
Professional Learning Description	(number and job titles)	
Review the Marzano Framework and Depths of Knowledge for	All Instructional Staff	☑ Priority 1
planning and instruction		☑ Priority 2
planning and moderation		☑ Priority 3
Research the District Lesson Plan Template and correlation to the	All Instructional Staff	☑ Priority 1
standards, task analysis, and assessments		☑ Priority 2
Startauras) task arrarysis, arra assessments		☑ Priority 3
RP Facilitator will provide staff development on Restorative	All Instructional Staff	☑ Priority 1
Practices and the use of Circles.		☑ Priority 2
		☑ Priority 3

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 29%, as evidenced in the number of students in our L25 achieving level 3 or higher on the ELA portion of the FSA.
- 2. We expect our performance level to be 50% by May 2019.
- 3. The problem/gap is occurring because the level of rigorous tasks, aligned to state standards, needs to be increased, and appropriate scaffolding needs to be provided through differentiation within the core.
- 4. If students are presented with rich learning tasks, aligned to the standards, and are provided the support needed to perform the tasks in an autonomous manner, the problem would be reduced and achievement results would increase by at least 20%.

5. **SMART GOALS:**

The percent of all students in the L 25 group of students, achieving ELA Proficiency or higher, will increase from 29% to 50%, as measured by the ELA portion of the FSA or (other summative measures / primary students).

- 6. **STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen staff ability to engage students in complex tasks and provide appropriate scaffolding to help students successfully interact with grade level material.
- ☑ Enhance staff capacity to identify critical content from the Standards in alignment with district resources for core and for interventions.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
PLC groups will research level of difficulty and collaboratively plan rigorous tasks that are aligned to the state standards. Provide activities that can remediate, scaffold, and accelerate student learning.	Team Leaders, District Coaches, Administrators	PLC's meet weekly
Review standards, available resources, levels of knowledge, task alignment and formative assessments as related to lesson planning and implementation. Provide specific criteria for lesson planning, and share the new planning template.	Assistant Principal, Teacher Leader who has been involved in the pilot for the lesson plan	Grade level meeting during pre-school

	template and Team Leaders	On-going support throughout the school year
Each grade level will review available data, collaboratively develop a plan for monitoring student work and sharing data with children. Data folders will be used to enhance student understanding, increase ownership / autonomy and provide a way for students to share their learning with parents. (Data Chats and Student Led Conferencing)	Teachers Administration will support	Initial Planning during Pre-school meetings On-going during PLC meetings
Utilize Circles to increase collaboration among students and enhance culturally responsive instruction.	Classroom Teachers	Daily

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3



B. Mathematics Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- Our current level of performance is 67% reaching proficiency or higher, as evidenced in the FSA Math Scores.
- 2. We expect our performance level to be 77% by May 2019.
- **3.** The problem/gap is occurring because the level of rigor in the tasks presented to students is not aligned to the assessments / standards.
- **4.** If Tasks are closely aligned to the standards and students are given the opportunity collaborate and problem solve, the barrier would be reduced, and achievement would increase by 10%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving math proficiency will increase from 67% to 77%, as measured by FSA.

The percent of all students achieving Math proficiency or higher will increase from 67% to 77%, as measured by the Math portion of the FSA.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen staff ability to engage students in complex tasks.
- ☑ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
PLC groups will research level of difficulty and collaboratively plan	Team Leaders, District	PLC meetings / weekly
rigorous tasks that are aligned to the state standards.	Coaches, Administrators	
Review standards, available resources, levels of knowledge, task	Assistant Principal,	Grade level meeting
alignment and formative assessments as related to lesson planning	Teacher Leader who has	during pre-school
and implementation. Provide specific criteria for lesson planning, and	been involved in the pilot	
share the new planning template.	for the lesson plan	On-going support
	template and Team	throughout the school
	Leaders	year
Each grade level will review available data, collaboratively develop a	Teachers	Initial Planning during
plan for monitoring student work and sharing data with children. Data		Pre-school meetings
folders will be used to enhance student understanding, increase	Administration will	
ownership / autonomy and provide a way for students to share their	support	On-going during PLC
learning with parents. (Data Chats and Student Led Conferencing)		meetings

8.	MONITORING:	These are being	g monitored as part of the <i>Monitoring and Achieving Improvement Priorities</i> plan for the
	selected Impro	vement Priority	(ies):
	☑ Priority 1	□ Priority 2	☐ Priority 3

9. P	ROFESSIONAL LEARNING:	(Outline the school-based	opportunities that su	upport this aoal.	Add rows as needed.
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Professional Learning Description	Participants	Priority Alignment
Professional Learning Description	(number and job titles)	

Review the work we have been doing with number talks, and be sure that full implementation is happening with fidelity.	Assistant Principal and all teachers (support from District Coaches as needed)	☑ Priority 1☑ Priority 2☐ Priority 3
Planning for differentiation	Math Teacher Leaders and all	☑ Priority 1
Planning and Implementing "rich mathematical tasks"	classroom teachers	☑ Priority 2
	0.000.00000010	☐ Priority 3

C. Science Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 57% proficient or higher, as evidenced in State Science Assessments.
- 2. We expect our performance level to be 67% by May 2019.
- 3. The problem/gap is: A deeper understanding of Science Content Vocabulary is needed.
- **4.** If Science Vocabulary instruction is infused in all content areas, including the Arts, the problem would be reduced by at least 10%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving science proficiency will increase from 65% to 75%, as measured by FSA.

The percent of 5th grade students achieving proficiency or higher will increase from 65% to 75%, as measured by the State Science Assessment for 5th graders.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Enhance staff capacity to identify critical content and vocabulary from the Standards in alignment with district resources.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.
- ☑ Continue to identify strands that have been problematic, and review those concepts across 3rd, 4th and 5th grade.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

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WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Review standards, available resources, levels of knowledge, task	Classroom Teachers	On-going throughout
alignment and formative assessments as related to lesson planning	Science Coach if available	the year
and implementation. Provide specific criteria for lesson planning, and		
share the new planning template.		
Review data with teachers and students. Identify areas of need, and	Classroom Teachers and	Quarterly
plan differentiation based upon student need.	Administration	
Continue to use of the science lab with fidelity. Go back and review	5 th grade Teachers	As scheduled
key points that students found difficult after each test.		
Science vocabulary will be reinforced in all curriculum areas.	All Teachers	On-going

8.	MONITORING:	These are being	g monitored as part of the <i>Monitoring and Achieving Improvement Priorities</i> plan for the
	selected Impro	vement Priority	(ies):
	☑ Priority 1	⊠ Priority 2	☐ Priority 3

9. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Review all Science Resources available, plan collaboratively to	5 th grade Math and Science	☑ Priority 1
ensure that all activities are aligned to the standards and that	Teachers, Assistant Principal,	☑ Priority 2☐ Priority 3
decisions are data driven.	District Science Department	□ PHOHLY 3



Incorporate Science content into the Reading/Language Arts Block and intervention times. How to plan using "What's the Evidence". Collaborate with ELA teachers	All 5 th grade teachers	☑ Priority 1☑ Priority 2☐ Priority 3
Research Strategies used by other "similar schools" whose results surpassed ours. Share findings with the 5 th grade team, and develop an improvement plan.	Administration	☑ Priority 1☑ Priority 2☐ Priority 3



E. Healthy Schools Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is "Baseline Data" for the 2018-2019 school year, as evidenced by Pre and Post Testing on the "Fitness Gram" criteria.
- 2. We expect our performance level to increase for each student, by 10%, from pre-testing to post-testing.
- **3.** The problem/gap is occurring because many students lack the stamina to engage in structured / strenuous physical activity.
- **4.** If the components of the Fitness Gram criteria are a part of the warm up activities for each PE class, the problem would be reduced by helping children build up their stamina for structured / strenuous physical activity. Students would be able to increase their Post Test score by at least 10%.

5. SMART GOALS:

Students will increase their fitness level by at least 10% as measured by Pre and Post Testing on the Fitness Gram criteria. **STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)

- ☑ Provide students with the opportunity to practice physical skills to build stamina
- ☑ Incorporate daily physical activity into the elementary curriculum through PE classes and recess activities
- ☑ Provide information and training to students and staff about the importance of leading a healthy lifestyle
- **6. ACTION STEPS:** (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading	is it occurring?
	this step?	
Implementation of "Breathe for Change" for staff and students	Equity	Infused into staff meetings for staff and
	Champion	incorporated into classroom recess.
Implementation of recess every day	Classroom	Daily
	Teachers	
Provide opportunities for staff to participate in Health Care	All Staff	On-Going throughout the year
workshops		
Implementation of specific warm up activities at the beginning of	PE staff	Beginning of each PE class
each PE class.		
Achieve at least the "Bronze" Level for Healthier Generation	PE, and	Throughout the School Year
	Wellness SIP	

7.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the		
	selected Improvement Priority(ies):		
	⊠ Priority 1	☐ Priority 2	☑ Priority 3

8. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
"Breathe for Change" Training	Equity Champion and all staff	☑ Priority 1
		☐ Priority 2
		☑ Priority 3
Components of Healthy living	Staff and students	☑ Priority 1
		☐ Priority 2
		☐ Priority 3

G. STEM Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 66%, as evidenced in the number of students participating in Stem like Science Lab Activities and / or STEM Club.
- 2. We expect our performance level to be 80% by May 2018.
- **3.** The problem/gap is occurring because Structured Labs have been available for grades 2-5, and Stem Club was available to a select group of students in grades 2 and 3.
- **4.** If we expand formal science lab activities, with a dedicated space, to all students in grades 1-5; and expand our after school STEM Clubs to include students in grades 2-5, we would greatly increase the number of students participating in STEM activities.

5. SMART GOALS:

EXAMPLE: The percent of all students participating in STEM Academy activities will increase from 77% to 89%, as measured by school and district participation data.

The percent of all students participating in some form of structured STEM activity will increase from 66% to 80%, as measured by May 2019.

- 6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Provide a dedicated "lab" space for first and second graders to learn like "Scientists"
- ☑ Recruit teachers to Teachers to sponsor and teach after school STEM Clubs for grades 2-5
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Provide a fully equipped Science Lab in the main classroom building	Administration and Lab	Pre-school and on-
for grades 3-5.	Managers	going
Provide a dedicated Science Lab space for grades 1 and 2.	Administration and Team	Pre-School and on-
	Leaders from grades 1 & 2	going

8.	MONITORING:	These are being	g monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Improvement Priority(ies):		
	⊠ Priority 1	⊠ Priority 2	☐ Priority 3

PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Science training for teachers regarding Science Curriculum, new	District personnel and all	☑ Priority 1
adoption and Science Labs	teachers	☑ Priority 2
44064494444	1000.10.0	☐ Priority 3
Use and care of the Science Labs and equipment	Lab Managers and Teachers	☑ Priority 1
	_	☑ Priority 2
		☐ Priority 3
District Training for STEM Club Teachers	STEM Club Teachers	☑ Priority 1
		☑ Priority 2
		☐ Priority 3

Subgroups

A. Bridging the Gap with Equity for All: Black Students

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 32% in ELA and 33% in Math, as evidenced in FSA Testing.
- 2. We expect our performance level to be 42% in ELA and 43% in Math by May, 2019.
- **3.** The problem/gap is occurring because there is a need to deepen our understanding and implementation of Culturally Relevant Instruction in every classroom.
- **4.** If Culturally Responsive Instruction was implemented with fidelity, there would be a 10% increase in academic achievement in all curriculum areas.

5. SMART GOALS:

EXAMPLE: The percent of black students graduating from high school with their cohort will increase from 75% to 83%, as measured by FLDOE end of year graduation file.

The percent of black students achieving at proficiency or higher will increase from 32% to 42% in ELA and 33% to 43% in Math, by May 2019 as measured by FSA.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for black learners and are in addition to the strategies and actions articulated with the content specific goals.)

BTG Area	Strategies	Expected Impact and Results
Student Achievement	 ☑ Implement culturally relevant instructional practices in classrooms such as cooperative and small group settings, music and movement, explicit vocabulary instruction, monitoring with feedback and deliberate use of cultural references in lesson plans. ☑ Ensure black students are participating in extended learning opportunities before and after school and in extended school year programs through recruitment and targeted resources. ☐ Choose Strategy 	 Increase in student achievement for all black students Open communication with families in an effort to remove any barriers that may prevent students from participating in extended learning programs
Advanced Coursework	 ☑ Implement universal screening for gifted identification to expand the number of black students served within the talent development groups or identified as gifted learners. ☑ Provide mentors to students experiencing difficulty with academics or behavior ☐ Choose Strategy 	 Increase in the number of black students participating in our gifted program Recruitment of mentors to provide support and encouragement with academics and/or behavior
Student Discipline	 ☑ Provide training for culturally relevant disciplinary practices and ensure strong implementation. ☑ Provide training for strategies on Social Emotional Learning (SEL) and programs to help students develop specific social and emotional competencies. ☐ Choose Strategy 	 Reduced number of black students receiving discipline referrals Strengthening of relationships within the school setting as evidenced by student and parent surveys
ESE Identification	 ☑ Utilize supports from district office to ensure interventions are in place and being implemented for black students who receive consent for evaluation. ☑ Provide intensive and intentional early intervening services prior to Emotional Behavioral Disability (EBD) identification. ☐ Choose Strategy 	Implementation of Tier I, II and III interventions to support student learning and increase academic success Implementation of Tier I, II, and III interventions, and PBIP or FBA as needed. Continued parent contact and



			support in an effort to ensure improved success: change in behavior, etc.
Minority Hiring	 ☑ Utilize supports from district office to support the recruitment and retention of black applicants. ☐ Choose Strategy ☐ Choose Strategy 	•	Actively seek out qualified black applicants to fill any vacancy in an effort to increase the number of black employees at our school.

7. MONITORING: These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the selected Improvement Priority(ies): ⊠ Priority 1 □ Priority 2 □ Priority 3

8. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Provide training in Restorative Practices, Culturally Responsive	RIT Team, RP Teacher	During Pre-School
Instruction, and the 6M's	Leader	and on-going
		throughout the
		school year
Monitor Lesson Planning and Implementation in the classrooms	Administration	On-going
Conduct data chats with teachers, students and parents	Administration, Teachers,	On-going
	Students	

9. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Staff training on Restorative Practices, SEL, and Circles. Review information regarding the 6M's and Culturally Responsive Instruction	RIT Team, RP Trainer, and all instructional staff.	☑ Priority 1☑ Priority 2☑ Priority 3
Lesson Planning / alignment to the standards and to the Marzano Focus Model. Implementation of a standard planning template	Teacher Leaders, Administration and all Teachers	☑ Priority 1☑ Priority 2☑ Priority 3
		☐ Priority 1 ☐ Priority 2 ☐ Priority 3



B. ESE (As appropriate, based on school data)

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem Solving):

- Our current level of performance is 16% for ELA and 28% for Math, as evidenced by FSA Testing.
- 2. We expect our performance level to be at least 26% for ELA and 38% for Math by May, 2019.
- 3. The gap is occurring because there is a lack of supported exposure to grade level material.
- **4.** If Planning is more intentional and focused on grade level standards, with support throughout the day, the problem would be reduced by at least 10%.

5. SMART GOALS:

EXAMPLE: The percent of ESE students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of ESE students proficient in ELA and Math will increase from 16% in ELA and 28% in Math to at least 26% in ELA and 38% in Math, as measured by FSA Testing.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for ESE learners and are in addition to the strategies and actions articulated with the content specific goals.)
- ☑ Students requiring ESE services work towards mastery of meaningful Individualized Education Plan (IEP) goals while learning the foundational skills they need to engage in rigorous, grade-level content in the Least Restrictive Environment (LRE).
- ☑ Ensure that students requiring ESE services receive instruction designed to teach students to advocate for their academic, social and emotional needs.
- ☑ Ensure that ESE teachers are planning with the appropriate grade level general education teachers to ensure alignment to the Florida Standards, and provide differentiation based upon IEP goalsChoose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
ESE and Gen ED teachers collaborate to plan appropriate lessons	ESE Teachers and Gen. Ed Teachers	PLC Meetings weekly
Restorative Practices, Culturally Responsive Instruction and the 6M's infused throughout the curriculum	RIT Team and all teachers	On-going

8. MONITORING:

These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the selected Improvement Priority(ies): \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

9. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Staff training on Restorative Practices, SEL, and Circles. Review information regarding the 6M's and Culturally Responsive Instruction	RIT Team, RP Trainer, and all instructional staff.	✓ Priority 1✓ Priority 2✓ Priority 3

Lesson Planning / alignment to the standards and to the Marzano Focus Model. Implementation of a standard planning template	Teacher Leaders, Administration and all Teachers	☑ Priority 1☑ Priority 2☑ Priority 3
Collaborative structures among ESE and General Education Teachers	District ESE Support	☑ Priority 1☑ Priority 2☑ Priority 3

C. ELL (As appropriate, based on school data)

DATA SOURCES TO REVIEW: ACCESS 2.0 language proficiency for students who have recently arrived and long-term English learners.

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 17% proficient for ELA and 50% for Math, as evidenced in FSA Testing.
- 2. We expect our performance level to be 27% or higher for ELA and 60% for Math by May, 2019.
- 3. The problem/gap is occurring because there is a need to deepen our understanding and implementation of Culturally Relevant Instruction in every classroom
- **4.** If Culturally Responsive Instruction was implemented with fidelity, academic achievement for our El students will increase by at least 10%. Utilization of the EL strategies within core instruction will drive this improvement effort.

5. SMART GOALS:

EXAMPLE: The percent of ELL students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of ELL students achieving at proficiency or higher in ELA and Math will increase by at least 10%, as measured by FSA Testing.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for English learners and are in addition to the strategies and actions articulated with the content specific goals.)
- ☑ Enhance staff capacity to strategically plan and implement lessons which meet the needs of English learners.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student, and infuse culturally responsive instruction in all areas.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Provide training in Restorative Practices, Culturally Responsive	RIT Team, RP Teacher	Pre-School and on-
Instruction, and the 6M's	Leader, ELL Teacher	going throughout the
		year.
Monitor Lesson Planning and Implementation in the classrooms	Administration	On-going
Conduct data chats with teachers, students and parents	Administration, Teachers,	On-going
	and Students	
EL teacher provides EL strategies that all teachers can incorporate in	EL Teacher	On-going
their core instruction.		

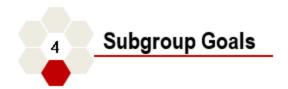
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These are being	monitored as part of Mor	nitoring and Achieving Im	provement Priorities plan for the selected Improvement
Priority(ies):	☑ Priority 1	☑ Priority 2	☑ Priority 3



9. PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Staff training on Restorative Practices, SEL, and Circles. Review information regarding the 6M's and Culturally Responsive Instruction	RIT Team, RP Trainer, and all instructional staff.	☑ Priority 1☑ Priority 2☑ Priority 3
Lesson Planning / alignment to the standards and to the Marzano Focus Model. Implementation of a standard planning template	Teacher Leaders, Administration and all Teachers	☑ Priority 1☑ Priority 2☑ Priority 3



D. Gender (As appropriate, based on school data)

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance: Girls are currently performing at 50% proficient in ELA, and Boys scored proficient at 48%, as evidenced in FSA scores. In Math girls are performing at 63% proficient, and boys at 63%.
- 2. We expect our performance level to be 60% or higher for girls and at least 58% for boys in ELA by May 2019. We would expect both girls and boys to increase their proficiency rate to 73% or higher by May 2019.
- 3. The problem/gap is occurring because There does not appear to be a gender gap among our students, but we will continue to monitor this data point.
- 4. If we monitor all data closely and provide the interventions need for each individual student, then we would expect proficieny levels to increase by at least 10% for each group.
- 5. SMART GOALS:

Since there is no apparent gender gap, we will continue to monitor the subgroups and provide strategies as indicated in our ELA and Math goals. If we begin to notice a gap, we will alter our plan.

6.	STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for gender learners and are in addition to the strategies and actions
\boxtimes	Monitor
	Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHO	WHEN
is leading this step?	is it occurring?

8. MONITORII	NG:		
	_	itoring and Achieving Imp	provement Priorities plan for the selected Improvement
Priority(ies):	☐ Priority 1	☐ Priority 2	☐ Priority 3

PROFESSIONAL LEARNING: (Outline the school-based opportunities that support this goal. Add rows as needed.)

Professional Learning Description	Participants (number and job titles)	Priority Alignment
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3

Family and Community Engagement

Family and Community Engagement

STRATEGIES AND ACTION STEPS:

List the specific strategies your school uses to build relationships with families and the community.

	Engagement Strategy Area	Specific Actions	WHO	WHEN	
		to implement these strategies	is leading each strategy?	is it occurring?	
1.	Effectively communicate with families about their students' progress and school processes/practices.	Student led conferences	Classroom Teacher	• 1 st and 2 nd semester	
2.	Provide academic tools to families in support of their students' achievement at home.	Literacy nightBooks and BiscuitsMath NightsScience Night	SIP team leaders/teamsAdministrationESE teachersVE Teachers	Ongoing throughout the school year	
3.	Purposefully involve families with opportunities for them to advocate for their students.	ASD Card Family NightStudent led conferences	ASD TeamTeachers	• 1 st and 2 nd semester	
4.	Intentionally build positive relationships with families and community partners.	 Plan and implement parent engagement events Work collaboratively with PTA and SAC to increase achievement 	SIP Teams and Grade Level Teams	 Ongoing throughout the school year 	
5.	Revise our Parent Survey to include the following: 1. Did you learn a new tip or strategy to help your child at home? 2. Did you have an opportunity to practice a new skill or strategy to assist your child? 3. Share something about your child's learning that might help teachers.	 SIP Team will look at current survey Get Teacher and Parent feedback Make revisions based upon input 	 SIP Goal Manager SIP Goal Team, teachers and Parents 	Begin feedback cycle at first evening event	

6. **MONITORING:**

These are being	monitored as part of the	Monitoring and Achieving	Improvement Priorities plan for the selected Improvemen
Priority(ies):	☑ Priority 1	☐ Priority 2	☑ Priority 3

7. PROFESSIONAL LEARNING:

Professional Learning Description	Participants (number and job titles)	Priority Alignment
PD presentation from multicultural committee	Teachers and assistants 60	☐ Priority 1 ☐ Priority 2
		☑ Priority 3





Budget and Other Requirements

SAC Membership

First Name	Last Name	Race	Stakeholder Group
Sandy	Kemp	White	Principal
Kelly	O'Neal	White	Parent
Helen	Crawford	Black	Parent
Charles	Shelton	White	Parent
Jenny	McBride	Hispanic	Support Employee
Liza	Cole	Multi	Teacher
Morgan	Perry	Black	Business/Community
Ron	Bulen	White	Parent
		Select	Choose an item.

	Sciecc		
SAC COMPLIANCE			
Is your school in compliance with Section 1001.452, F.S. regard	ing the make-up a	ind duties of SAC?	
oxtimes Yes $oxtimes$ No, the steps being taken to meet compliance are (describe below):			
Did your school SAC committee review, provide feedback and form ☐ Yes, Committee Approval Date: Click or tap to enter a date. ☐	, , , , , , , , , , , , , , , , , , , ,	ove your School Improvement Plan?	

Budget and Other Requirements

BUDGET / SIP FUNDS

Describe the projected use of school improvement funds and include the amount allocated to each resource. Budgeted amounts are approximations.

Budget Categories			Amount		
1.	Academic Support	\$	[Insert amount for category]		
	Reading Intervention Materials for intermediate grades		3,000.00		
	[Describe each support on a separate row]		[Insert Amount]		
2.	Behavioral Support	\$	[Insert amount for category]		
	[Describe each support on a separate row]		[Insert Amount]		
	[Describe each support on a separate row]		[Insert Amount]		
3.	Materials and Supplies	\$	[Insert amount for category]		
	Science Boards for Science Fair Activities		800.00		
	[Insert materials on a separate row]		[Insert Amount]		
4.	Employee Expenses (i.e., travel, registration fees, etc.)	\$	[Insert amount for category]		
	[Describe each type on a separate row]		[Insert Amount]		
	[Describe each type on a separate row]		[Insert Amount]		
5.	Professional Learning and Training (not employee expenses. Categories could include TDE, stipends, etc.)	\$	[Insert amount for category]		
	[Describe categories on a separate row]		[Insert Amount]		
	[Describe categories on a separate row]		[Insert Amount]		
6.	Other (please list below)	\$	[Insert amount for category]		
	[Describe each on a separate row]		[Insert Amount]		
	[Describe each on a separate row]		[Insert Amount]		
то	TOTAL \$ 3,800.00				