

School Improvement Plan SY 2018-19

ST. PETERSBURG HIGH SCHOOL

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ST. PETERSBURG HIGH SCHOOL 1

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Continuous Improvement

A school does not achieve its goals by good fortune or hard work alone, but by prioritizing efforts. Improvements are made by focusing intensely on the priorities, while maintaining high service levels for ongoing work. The School Improvement Plan (SIP) is based on the Plan, Do, Study, Act (PDSA) process, which manages and supports effective and efficient planning, implementation, monitoring, revising, and oversight.

A fully developed SIP places the management of priorities and strategies in the context of planning, accountability and support at the school level. School SIP teams ensure these priorities are supported through:

- clearly defined priorities and strategies that are aligned to district strategic goals,
- oversight throughout the planning, implementation and monitoring process, and
- reflection and adjustment to meet school, department and student needs.

Plans succeed because they are well developed, implemented and monitored, and align with the overall goals and objectives of the school and district. The benefits of a good SIP process include achievement of the desired results that positively impact staff growth and student achievement.



A. Vision and Direction

School Profile

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Principal:	Darlen	e Lebo	SAC Chair:	Frances Pitzer				
School Visio	School Vision 100% of SPHS students will grad		te!					

School Mission	The mission of St. Petersburg High School is to graduate all of our students with the skills to be
	successful in a global society by offering a rigorous, safe and supportive learning environment.

School Data

Total School			Ethnic Bro	eakdown:		
Enrollment	Asian	Black	Hispanic	Multi-Racial	White	Other
1897	230	333	220	75	1035	4

School Crado	2018:	2017:	2016:	Title I	NO	
School Grade	В	В	В	Title I	NO	

Proficiency	El	A	Math		Scie	Science		Social Studies		. Rate	Grad Rate	
Rates	2018	2017	2018	2017	2018	2017	2018	2017	2017	2016	2017	2016
Rates	%	%	%	%	%	%	%	%	%	%	%	%
Proficiency All	62	56	46	52	70	68	77	70	54	54	92	89
Learning Gains All	57	48	53	48								
Learning Gains L25%	43	38	60	42								

	School Leadership Team									
Position/Role	First Name	Last Name	FT/PT	Years at Current School						
Principal	Darlene	Lebo	FT	4-10 years						
Assistant Principal/Equity Champion	Jennifer	Vragovic	FT	1-3 years						
ESE	Andrea	Anderson	FT	11-20 years						
Climate and Culture	Shannon	Gryder	FT	11-20 years						
ELL	Maria	Chlapowski	FT	4-10 years						
Assistant Principal/MTSS	Lincoln	Yates	FT	1-3 years						
Assistant Principal	Ryan	Halstead	FT	11-20 years						
Assistant Principal	Kieonna	Lane	FT	Less than 1 year						
Guidance Counselor	Kayleigh	Bordenkircher	FT	1-3 years						
Guidance Counselor	Denita	Lowery	FT	4-10 years						
Guidance Counselor	Julianne	Harris	FT	1-3 years						
Guidance Counselor	La'Tina	Johnson	FT	4-10 years						



Total Instructional Staff:	93	Total Support Staff:	39		
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B. Improvement Priorities

Choose three priorities for improvement ("Big Rocks") that you will focus on for the school year. Following the priority, complete the theory of action statement using your current data and results from your problem solving process.

EXAMPLE THEORY OF ACTION: If we effectively implement high-leverage strategies which support standards-based instruction, then the percent of all students achieving proficiency will increase from 77% to 89%.

1. Priority 1: Student-Centered with Rigor

Priority 1 Theory of Action: If we effectively implement high-leverage strategies which support student-centered with rigor , then the percent of all students achieving proficiency will increase from 62% to 65% as measured by ISM visit data.

2. Priority 2: Standards-based instruction

Priority 2 Theory of Action: If we effectively implement high-leverage strategies which support standards-based instruction , then the percent of all students achieving proficiency will increase from 62% (ELA) and 46% (Math) to 65% (ELA) and 50% (Math).

3. Priority 3: Culturally Relevant Teaching

Priority 3 Theory of Action: If we effectively implement high-leverage strategies which support culturally relevant teaching , then the percent of black students achieving proficiency will increase from 23% to 30%.



C. Monitoring and Achieving Improvement Priorities

School Improvement is best achieved when a school—in its totality—works together to achieve the school's common goals. The table below is the framework for planning how everyone in your school will be an active, engaged participant in the achievement of your school's improvement priorities.

How do you plan to implement and monitor the progress of your improvement priorities as a school-wide system? Complete the table below for each schoolbased team listed, use the blank rows and add rows for additional teams, as needed.

	School-based Team	Priority	Why	How	Who	Who	When	Evidence	
		Alignment	are you doing it?	are you executing?	facilitates?	participates?	does it occur?	that it is occurring	
	The teams responsible for implementation and monitoring	Identify the priorities above for which each team is responsible	The problem you are trying to solve	Major actions taken to execute the improvement with fidelity	List the title of who is leading the work of each team	who is leading the those who		Describe what it looks like and what artifacts are available when this is implemented with fidelity	
	EXAMPLE: SBLT	All Priorities	Monitor instructional implementation of grade-level standards to increase student FSA proficiency	 Training on Lesson Planning Resources, Preconference, Weekly instructional reports, Prep PLC agendas 	Principal	Assistant Principal(s)	Weekly on Tuesdays	 Lesson plans aligned to standards, with targets and performance scales, Planned and completed student work requiring practice with complex text and its academic language 	
1.	SBLT (using MTSS Framework)	All Priorities	Monitor the implementation of classroom standards to increase student FSA/EOC proficiency.	 Teacher Lesson plans monitored PLC meeting agendas 	Principal	Assistant Principals, Department Heads, Teacher Leaders	Bimonthly on Mondays	 Lesson plans are aligned to the standards, learning targets and performance scales are included and promote culturally relevant learning. 	
2.	Tier 3 Problem-solving Team	Priority 3	Monitor the implementation	SBLT agendas	MTSS team leader	Assistant Principals,	Bimonthly	MTSS agenda	



Continuous	Improvement

	School-based Team	Priority Alignment	Why are you doing it?	How are you executing?	Who facilitates?	Who participates?	When does it occur?	Evidence that it is occurring
			of supports to best help all students be successful		(Lincoln Yates)	Department Heads, Teacher Leaders		
3.	Equity Team	Priority 3	Monitor the use of restorative practices by all staff	 Monitoring of equity data Implementation of equity strategies 	Assistant Principal	Assistant Principals, Department Heads, Teacher Leaders, Equity Champions	Monthly	 Equity Team Meeting agendas
4.	Child Study Team	All Priorities	To help improve the overall attendance of students	 Monitoring attendance data Providing supports to students who need help with improving their attendance 	Jennifer Vragovic	Assistant Principals, Guidance Counselors, VE Specialist, Behavior Specialist, Social Worker and Psychologist	Bimonthly on <mark>Thursdays</mark>	CST Meeting minutes
5.	Subject Area / Grade Level Leaders (enter as many rows as needed)	All Priorities	To increase collaboration between all instructional leaders on campus	 Reviewing school data Evaluating needs for support in real time 	Principal/ Assistant Principal	Principal, Assistant Principals, Department Chairs	Monthly	 Meeting minutes Increased consistency in walkthrough data
6.	Literacy Leadership Team (<i>if this is the same as</i> <i>SBLT, please note as this</i> <i>does not need to be</i> <i>duplicated</i>).	Priority 1 and Priority 2	To increase rigorous instruction for all students, leading to increased student growth.	 Provide WICOR strategy trainings throughout the year focusing on 	Assistant Principal	Administrator s, Guidance Counselors, Teachers	Monthly	 LLT Meeting minutes and agendas





	School-based Team	Priority Alignment	Why are you doing it?	How are you exe		Who participates?	When does it occur?	Evidence that it is occurring
				our stud biggest g Leading collabora around l	gaps. teacher ation			
7.	PBIS Team	All Priorities	To increase a positive culture on campus	 Relational capacity Restorat Practice implement 	PD Practice ive leaders	Administrator s, Guidance Counselors, Teachers, Student Leaders	Monthly	 Increased student success Decrease in discipline referrals
8.	Family Engagement Team	All Priorities	To provide a better connection for all students and their families to the school	 Regulars to home commun through variety o resource 	ication a f	Administrator s, Guidance Counselors, Teachers, Students and Parents	Weekly	 Website messages Parent connect messages Focus/Portal messages School newsletter

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Conditions for Learning

Climate and Culture

DATA SOURCES TO REVIEW:

REFLECTION (4-Step Problem-Solving):

- 1. Our current level of performance in school-wide behavior is 48%. We expect our performance level to be 40% by the end of the 2018-2019 school year.
- 2. The problem/gap in behavior performance is occurring because t.

Conditions for Learning

- **3.** If restorative practices would occur, the problem would be reduced by 8% or more, as evidenced by a decline in the number of black students receiving referrals. (*include data to validate your hypothesis*.)
- 4. We will analyze and review our data for effective implementation of our strategies by closely monitoring our discipline data for black students.

5. SMART GOAL:

EXAMPLE: The referral risk (percentage of students receiving ODRs) of all students receiving referrals will decrease from 31% to 25%, as evidenced by the end of the year ODR data from the School Profile Dashboard. (*include data or research to validate your hypothesis*.)

The referral risk (percentage of students receiving ODRs) of black students receiving referrals will decrease from 48% to 40%, as measured by the end of year ODR data from the School Profile Dashboard.

6. STRATEGIES:

List the specific strategies your school uses to implement a seamless multi-tiered system of supports (MTSS) that is focused on an integration of behavioral and academic supports to meet the needs of all students.

- Strengthen the ability of all staff to establish and maintain positive relationships with all students.
- Support the implementation engagement strategies that support the development of social and instructional teaching practices.
- □ Choose Climate and Culture Strategy
- **7. ACTION STEPS:** (Complete the action steps to the needs of your school to meet this goal for each area. District-wide actions have been inserted for ease of completion; adapt and tailor to meet your school needs.)

Action Steps	WHO	WHEN
to implement these strategies	is leading each strategy?	is it occurring?
Attend district-led, two-day team training for Restorative Approaches and SEL	• RIT	• Summer 2018
Ensure at least one staff member attend and becomes is a certified Trainer of RP	Shannon Gryder	• Sumer 2018
Develop school-wide roll-out and development plan of RP/SEL.	• RIT	Summer 2018
Conduct learning opportunities.	• RIT	 Pre-school/Q1 and ongoing
Monitor and support staff for implementation with fidelity.	Administrative Team	Ongoing
Review student and teacher data for trends and next steps.	• SBLT	 Ongoing/SBLT meetings
Update school-wide plan on a monthly basis.Celebrate areas of growth	• SBLT	 Monthly/SBLT meetings

2 Conditions for Learning

Update strategies for areas of improvement		
 Provide PD and support for the implementation of high engagement instructional strategies focusing on one piece of WICOR a quarter. Monthly strategy PD to connect with WICOR focus Weekly highlights of strategies being used well in classrooms 	AVID Site Team	Monthly PDWeekly highlights

8. MONITORING:

These are being	monitored as part of	f the Monitoring and Achi	eving Improvement Prior	ities plan for the selected Improvement
Priority(ies):	🗌 Priority 1	Priority 2	🛛 Priority 3	

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Restorative Practices Training	All faculty (93)	🗌 Priority 1
		Priority 2
		Priority 3
Culturally Relevant Teaching	All faculty (93)	Priority 1
		Priority 2
		🛛 Priority 3

B. Conditions for Learning: Attendance

REFLECTION (4-Step Problem-Solving):

- 1. Our current attendance rate is 93.3%. We expect our performance level to be increased by 2%.
- 2. The problem/gap in attendance is occurring because students are disengaged.
- **3.** If culturally relevant teaching would occur, the problem would be reduced by 2%.
- **4.** We will analyze and review our data for effective implementation of our strategies by tracking classroom walkthrough data to monitor for strategy implementation.

5. SMART GOAL:

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EXAMPLE: The percent of all students missing more than 10% of school will decrease from 31% to 25%, as evidenced by attendance dashboard data.

The percent of all students missing more than 10 % school will decrease from 36% to 30%, as measured by attendance dashboard data.

- 6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- Strengthen the attendance problem-solving process to address and support the needs of students across all Tiers on an ongoing basis.
- □ Choose Attendance Strategy
- □ Choose Attendance Strategy
- 7. ACTION STEPS: (Adapt and tailor the action steps to meet the needs of your school to meet this goal.)

WHAT are you doing to implement these strategies?	WHO is leading this step?	WHEN is it occurring?
Review attendance taking process and school-wide strategies for positive attendance with all staff.	CST/SBLT	Ongoing
Asset map the attendance resources, interventions and incentives at our school to support increased attendance for each Tier.	CST	Bimonthly
Develop and implement targeted attendance incentive programs and competitions.	CST/SBLT	Ongoing
Engage students and families in attendance related activities to ensure they are knowledgeable of the data and aware of the importance of attendance.	CST/SBLT	Ongoing
Review data and effectiveness of school-wide attendance strategies on a bi- weekly basis.	CST/SBLT	Biweekly
Implement Tier 2 and 3 plans for student specific needs and review barriers and effectiveness on a bi-weekly basis.	CST	Ongoing
Ensure attendance is accurately taken and recorded on a daily basis and reflects the appropriate entry codes (e.g. Pending entries cleared).	Administration/DMT	Ongoing

8. MONITORING:

These are being	monitored as part of	the Monitoring and Ach	ieving Improvement Prioriti	es plan for the selected Improvement
Priority(ies):	🛛 Priority 1	🛛 Priority 2	🛛 Priority 3	

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Child Study Team Meetings	Assistant Principals, Guidance	🛛 Priority 1
	Counselors, VE Specialist, Behavior	🛛 Priority 2
		🛛 Priority 3



School Culture for Learning

	Specialist, Social Worker, School Psychologist	
High engagement strategies trainings training and	AVID Site Team	🛛 Priority 1
support		🗌 Priority 2
		🛛 Priority 3

<u>Academic Goals</u>

Academic Goals

Instructions

Refer to your plan for Monitoring and Achieving Improvement Priorities as a school-wide system (above). In the sections below, identify specific academic goals and strategies that you will implement in support of achieving those priorities.

These goals, strategies and professional development should align directly to the Monitoring and Achieving Improvement Priorities table in the Continuous Improvement section above. The table above describes how you are monitoring the implementation of these strategies, as well as the progress of these goals.

REFLECTION: Review your data, and work though the problem-solving and gap analysis processes.

SMART GOALS: Use the optional Goal Calculator to determine your targets. Write your goals as SMART goals (Specific, Measureable, Actionable, Realistic, and Timely).

STRATEGIES: Identify the high-leverage strategies your school will employ to support improvement. You may choose from the drop-down menu provided by your level content specialists or write your own.

ACTION STEPS: Articulate what your school is doing to implement these strategies and achieve the goals. Identify who is responsible and when is it occurring.

MONITORING: Monitoring should be included in the Monitoring and Achieving table at the beginning of the document.

PROFESSIONAL LEARNING: List the professional learning your staff needs to effectively implement the strategies and progress toward the goal.



A. ELA/Reading Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving:

- 1. Our current level of performance is 62%, as evidenced in the FSA ELA.
- 2. We expect our performance level to be 65% by the end of the 2018-2019 school year.
- **3.** The problem/gap is occurring because the level of student centered rigor is not aligned to the standards level at which students are tested.
- **4.** If an increase in high engagement rigorous strategies would occur, the problem would be reduced by 6% and student learning gains would increase by 3%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students demonstrating proficiency in reading will increase from 62% to 65% percent, as measured by the FSA ELA.

- 6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.
- Strengthen staff ability to engage students in complex tasks.
- Enhance staff capacity to support students through purposeful activation and transfer strategies.
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Ensure that lesson plans and classroom assessments align with the	Teachers/Assistant	Department
Standards, cognitive complexity of models, examples, questions and	Principals/Principal	meetings/PLC
tasks.		meetings/SBLT meetings
The following pieces of data will be monitored to measure success:	Teachers/Assistant	Department
cycle assessment data, baseline data, standards mastery data, Write	Principals/Principal	meetings/PLC
Score Data and reading program data.		meetings/SBLT meetings
FSA ELA and Write Score data will be used strategically to address	Teachers/Assistant	Department
individual student needs and will infuse culturally relevant strategies.	Principals/Principal	meetings/PLC
		meetings/SBLT meetings
Utilize collaboration across the content through Reading department	Teachers/Assistant	Department
to implement literacy strategies school-wide to enhance reading	Principals/Principal	meetings/PLC
performance.		meetings/Faculty
		meetings

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

3 Academic Goals

Professional Learning Description	Participants (number and job titles)	Priority Alignment
PLC meetings	ELA teachers (14) and	🖾 Priority 1
	Reading teachers (6)	🖾 Priority 2
		Priority 3
ELA site based training	ELA teachers (14)	🖾 Priority 1
		🖾 Priority 2
		Priority 3
Reading site based training	Reading teachers (6)	🖾 Priority 1
	_	🖾 Priority 2
		Priority 3
High engagement strategies training and support	AVID Site Team	🖾 Priority 1
		Priority 2
		Priority 3
Culturally Relevant Teaching training provided on site	Office of Advanced Studies	🛛 Priority 1
		Priority 2
		Priority 3

Academic Goals

B. Mathematics Goal

3

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 46%, as evidenced in FSA EOCs (Algebra 1 and Geometry).
- 2. We expect our performance level to be 50% by the end of the 2018-2019 school year.
- **3.** The problem/gap is occurring because of a need for more student centered instruction with rigor.
- **4.** If student centered rigorous instruction would occur, the problem would be reduced by 10% and student learning gains would increase by 4%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students achieving proficiency will increase from 46% to 50%, as measured by the FSA Algebra 1 EOC and Geometry EOC.

- 6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- Strengthen staff ability to engage students in complex tasks.
- Strengthen staff practice to utilize questions to help students elaborate on content.
- □ Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Parallel assessments will be offered to students for retest	Teachers	Ongoing throughout
opportunities.		the school year
Lesson plans and classroom assessments will align with the standards,	Teachers/Assistant	Department
cognitive complexity of models, examples, questions and tasks.	Principals/Principal	meetings/PLC
		meetings/SBLT
		meetings
Cycle assessment data, baseline data, standards mastery data, etc.	Teachers/Assistant	Department
will be monitored to address individual student needs and will infuse	Principals/Principal	meetings/PLC
culturally relevant strategies.		meetings/SBLT
		meetings
Teachers will engage in data chat support and assistance with the	Teachers/Math Coach	PLC meetings/
coach to identify content resources and strategies to support Algebra		Department meetings
1 and Geometry EOC assessed standards.		

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \square Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
PLC meetings	Math teachers (13)	🛛 Priority 1
		🛛 Priority 2
		🗌 Priority 3
Math site based training to support Algebra 1 data monitoring	Math teachers (13)	🛛 Priority 1

		Priority 2
		Priority 3
Math site based training to support Geometry data monitoring	Math teachers (13)	🛛 Priority 1
		🛛 Priority 2
		Priority 3
High engagement strategies training and support	AVID Site Team	🛛 Priority 1
		Priority 2
		🖾 Priority 3
Culturally Relevant Teaching training provided on site	Office of Advanced Studies	🛛 Priority 1
		Priority 2
		⊠ Priority 3



C. Science Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 70%, as evidenced in the Biology EOC.
- 2. We expect our performance level to be 73% by the end of the 2018-2019 school year.
- **3.** The problem/gap is occurring because students are not experiencing rigorous science curriculum until they reach the EOC course.
- **4.** If standards aligned instruction would occur, the problem would be reduced by 5% and student learning gains would increase by 3%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students FSA Biology EOC will increase from 70% to 73%, as measured by the 2018-2019 FSA Biology EOC.

6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support.) ⊠ Strengthen staff ability to engage students in complex tasks.

Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

□ Choose Strategy

7.	ACTION STEPS:	(Add as many ro	ws as needed to	thoroughly o	outline the steps to	meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Lesson plans and classroom assessments will align with the standards,	Teachers/Assistant	Department
cognitive complexity of models, examples, questions and tasks.	Principals/Principal	meetings/PLC
		meetings/SBLT meetings
Cycle assessment data, baseline data, standards mastery data, etc.	Teachers/Assistant	Department
will be monitored to address individual student needs and will infuse	Principals/Principal	meetings/PLC
culturally relevant strategies.		meetings/SBLT meetings
Teachers will engage in data chat support and assistance with the	Teachers/Science Coach	PLC meetings/
coach to identify content resources and strategies to support Biology		Department meetings
EOC assessed standards.		

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Teacher collaboration and mentoring of peers	All Science Teachers	🛛 Priority 1
		🛛 Priority 2
		Priority 3
Using Data to Intentionally Plan and Differentiate Lessons with	All Science Teachers	🛛 Priority 1
Complex Tasks		🛛 Priority 2
		🛛 Priority 3



Assessing Students to Monitor for Learning	All Science Teachers	🛛 Priority 1
		🛛 Priority 2
		Priority 3
Provide PD and support for the implementation of high	AVID Site Team	🛛 Priority 1
engagement instructional strategies focusing on one piece of		🖾 Priority 2
WICOR a quarter.		⊠ Priority 3
 Monthly strategy PD to connect with WICOR focus 		
Weekly highlights of strategies being used well in		
classrooms		

Academic Goals

D. Social Studies Goal

DATA SOURCES TO REVIEW:

3

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 77% proficiency, as evidenced in the US History EOC.
- 2. We expect our performance level to be 80% proficiency by the end of the 2018-2019 school.
- **3.** The problem/gap is occurring because of a gap in alignment between the College Board Advanced Placement US History and traditional standards.
- If standards alignment would occur, the problem would be reduced by 3% and student learning gains would increase by 3%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students achieving proficiency on the FSA US History EOC will increase from 77% to 82% as measured by 2018-2019 FSA US History EOC.

- 6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- Strengthen staff ability to engage students in complex tasks.

Enhance staff capacity to identify critical content from the Standards in alignment with district resources.

□ Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Lesson plans and classroom assessments will align with the standards,	Teachers/Assistant	Department
cognitive complexity of models, examples, questions and tasks.	Principals/Principal	meetings/PLC
		meetings/SBLT
		meetings
Cycle assessment data, baseline data, standards mastery data, etc.	Teachers/Assistant	Department
will be monitored to address individual student needs and will infuse	Principals/Principal	meetings/PLC
culturally relevant strategies.		meetings/SBLT
		meetings
Teachers will engage in data chat support and assistance with the	Teachers/Assistant	PLC meetings/
coach to identify content resources and strategies to support US	Principals/ Principal/Social	Department meetings
History EOC assessed standards.	Studies Content Specialist	

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Teacher collaboration and mentoring of peers	All Social Studies Teachers	🛛 Priority 1
		🛛 Priority 2
		Priority 3



Using Data to Intentionally Plan and Differentiate Lessons with	All Social Studies Teachers	Priority 1
Complex Tasks		🖾 Priority 2
		🖾 Priority 3
AP US History teacher will attend Advanced Placement Summer	AP US History teacher	Priority 1
Institute training		🖾 Priority 2
		Priority 3
Provide PD and support for the implementation of high	AVID Site Team	🖾 Priority 1
engagement instructional strategies focusing on one piece of		🖾 Priority 2
WICOR a quarter.		Priority 3
Monthly strategy PD to connect with WICOR focus		
Weekly highlights of strategies being used well in		
classrooms		

Academic Goals

E. Healthy Schools Goal

DATA SOURCES TO REVIEW:

3

REFLECTION (4 Step Problem-Solving):

- **1.** Our current level of performance is 6 of 6 modules working towards bronze, as evidenced in the Alliance for a Healthier Generation, Healthy Schools Program Framework.
- 2. We expect our performance level to be 2 of 6 modules at eligible for bronze by the end of the 2018-2019 school year.
- **3.** The problem/gap is occurring because of a lack of physical activity beyond the recommended # of minutes.
- **4.** If more engagement in health centered professional development would occur, the problem would be reduced by 2 additional modules towards recognition.

5. SMART GOALS:

EXAMPLE: The number of Healthier Generation Assessment modules completed for national recognition will increase from 4 to 6.

The number of Healthier Generation Assessment modules completed for national recognition will increase from 0 at eligible for bronze to 2 at eligible for bronze,

6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support.) □ Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Assemble a Healthy School Team made up of a minimum of four individuals including, but not limited to PE Teacher/Health Teacher, Classroom Teacher, Wellness Champion, Administrator, Parent and Student	Assistant Principal	August 2018
Attend district-supported professional development	Healthy School Team	August 2018-April 2019
Complete Healthy Schools Program Assessment	Healthy School Team	August 2018-September 2018
Develop and Implement Healthy School Program Action Plan	Healthy School Team	October 2018-April 2019

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \Box Priority 1 \Box Priority 2 \Box Priority 3 \Box Other

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Healthy Schools Program Training	Healthy School Team Members	🛛 Other Priority
Component #19545		
Healthy School Team A: Assessment	Healthy School Team Members	⊠ Other Priority
Component #19534		
Healthy School Team C: Developing and Implementing Action	Healthy School Team Members	🛛 Other Priority
Plan Component #20528		



F. Academic Intervention Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- **1.** Our current level of performance is 49% of students failed at least 1 course, as evidenced in the end of year student grading reports.
- 2. We expect our performance level to be below 44% students with at least 1 failure by the end of the 2018-2019 school year.
- 3. The problem/gap is occurring because classroom instruction is not always tied to standards at the correct level of rigor.
- **4.** If more rigorous standards based instruction would occur, the problem would be reduced by 5% and student learning gains would increase by 5%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students passing core courses will increase from 51% to 56%, as measured by end of the year course grades.

- 6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- Strengthen staff ability to engage students in complex tasks.
- Strengthen staff practice to utilize questions to help students elaborate on content.
- □ Choose Strategy
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Provide students and families with failure letters	Administration	Quarterly
Meet with students to hold data chats	Teachers, guidance,	Ongoing
	Administration	
Provide students and families opportunities for tutoring and Credit	Teachers, guidance,	Ongoing
Recovery	Administration	
Ensure students are properly placed in core courses based on	Teachers, guidance,	Ongoing
previous academic performance	Administration	

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
WICOR Strategy of the Quarter	All instructional staff	🖾 Priority 1
		Priority 2
		🖾 Priority 3
Restorative Practice training	All instructional staff	🗆 Priority 1
		Priority 2
		Priority 3

G. Career- and College -Readiness

Academic Goals

DATA SOURCES TO REVIEW:

3

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 54%, as evidenced in our school grade.
- 2. We expect our performance level to be 75% by the end of the 2018-2019 school year.
- 3. The problem/gap is occurring because not enough students are sitting for Industry Certification tests .
- 4. If increased enrollment in industry certification classes would occur, the problem would be reduced by 21%.

5. SMART GOALS:

EXAMPLE: The percent of all students successfully completing an acceleration/advanced course will increase from 77% to 89%, as measured by course completion and industry certification data.

The percent of 12th grade students successfully completing an acceleration/advanced course will increase from 54% to 75%, as measured by accelerated score on our school grade.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)

Enhance access to opportunities for students to engage in advanced/acceleration coursework.

Strengthen implementation of career academies to support student engagement, learning and project-based instruction.

Intensify staff capacity to support students in successfully completing and attaining industry certification.

7.	ACTION STEPS:	(Add as man	/ rows as needed	to thoroughly o	outline the steps to	meet this goal.)
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WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Continue to increase enrollment in industry certification courses to	Assistant principals/	Ongoing
provide opportunities for students to have access to these tests	Principal/Teachers and Guidance	
	Counselors	
Continue to increase enrollment in dual enrollment courses	Assistant principals/	Ongoing
	Principal/Teachers and Guidance	
	Counselors	
Lesson plans and classroom assessments will align with the standards,	Assistant principals/	SBLT meeting,
cognitive complexity of models, examples, questions and tasks.	Principal/Teachers	PLC meetings
Continue to increase enrollment in AVID and work to support	Assistant principals/	Ongoing
students in this program	Principal/Teachers and Guidance	
	Counselors	
Monitor the grades of students in Dual Enrollment courses to provide	Assistant principals/Teachers	Ongoing
interventions as soon as possible.		

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \boxtimes Priority 1 \boxtimes Priority 2 \boxtimes Priority 3

Professional Learning Description	Participants	Priority Alignment
Teacher collaboration and mentoring of peers	Business Department and Con Tech (4)	🛛 Priority 1
		🛛 Priority 2
Academic PLC for Advanced Placement Teachers	All AP Teachers	🛛 Priority 1, 2

Academic Goals

H. Graduation Goal

3

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 92%, as evidenced in 2018 school grade.
- 2. We expect our performance level to be 95% by the end of the 2018-2019 school year.
- **3.** The problem/gap is occurring because not enough students are completing course work and state testing requirements in time for May graduation.
- **4.** If more individualized planning with students would occur, the problem would be reduced by 1%.

5. SMART GOALS:

EXAMPLE: The percent of all students graduating on-time with their cohort will increase from 85% to 88%, as measured by FLDOE final graduation file.

The percent of 12th grade students achieving on time graduation will increase from 94% to 95%, as measured by the FLDOE 2018-2019 final graduation rate.

- 6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- Intensify graduation committee focus on data to plan interventions and supports for individual students.
- Strengthen staff practice to communicate and engage students and families in planning when students are not on-track to graduate.
- □ Choose Strategy
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Provide academic mentors for all at risk African American seniors	STAR team	Ongoing
Work with all seniors to review their credits towards graduation,	Administrators/ Guidance	Ongoing
ensure they have a plan for completing all requirements along with a	Counselors/ Mentors	
timeline		
Meet with seniors and parents of seniors to ensure they all have a	Administrators/ Guidance	Each semester
clear understanding of what needs to be done for on time graduation	Counselors/ Mentors	

8. MONITORING: These are being monitored as part of the *Monitoring and Achieving Improvement Priorities* plan for the selected Improvement Priority(ies):

 \Box Priority 1 \Box Priority 2 \boxtimes Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Restorative Practice training	All instructional staff	Priority 1
		Priority 2
		Priority 3
		Priority 1
		Priority 2
		Priority 3

Subgroup Goals

Subgroups

A. Bridging the Gap with Equity for All: Black Students *DATA SOURCES TO REVIEW:*

REFLECTION:

- 1. Our current level of performance is 88%, as evidenced in our 2018 school grade data.
- 2. We expect our performance level to be 90% by the end of the 2018-2019 school year.
- 3. The problem/gap is occurring because not enough students are completing course work in time for May graduation.
- 4. If more support for African American students and their families would occur, the problem would be reduced by 2%.

5. SMART GOALS:

EXAMPLE: The percent of black students graduating from high school with their cohort will increase from 75% to 83%, as measured by FLDOE end of year graduation file.

The percent of black 12th grade students graduating from high school with their cohort will increase from 88% to 90%, as measured by FLDOE 2018-2019 final graduation file.

6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for black learners and are in addition to the strategies and actions articulated with the content specific goals.)

BTG Area	Strategies	Expected Impact and Results
Graduation Rate	 Set up parent conferences with all black students who are not- on-track to graduate to review personalized learning plans. Choose Strategy Choose Strategy 	 Increase the number of black students achieving on time graduation
Student Achievement	 Ensure black students are participating in extended learning opportunities before and after school and in extended school year programs through recruitment and targeted resources. Choose Strategy Choose Strategy 	 Decrease the number of black students being retained and increase the number who achieve on time graduation
Advanced Coursework	 Ensure that all black students who show potential to succeed in an AP or Dual Enrollment course are scheduled into an appropriate course and provided supports. Choose Strategy Choose Strategy 	 Increase the number of black students who enroll in and are successful rigorous courses to include AP and Dual Enrollment
Student Discipline	 Implement Restorative Practices throughout the school. Choose Strategy Choose Strategy 	Decrease the overall number of student disciplinary referrals
ESE Identification	 Utilize supports from district office to ensure interventions are in place and being implemented for black students who receive consent for evaluation. Choose Strategy Choose Strategy 	 Increase the success rates for black ESE students
Minority Hiring	 Establish positive relationships with our current black teachers and discuss current work conditions for success and gather feedback on successes, struggles, suggestions and experiences. Choose Strategy Choose Strategy 	 Retain and increase the overall percent of black teachers on campus

4 Subgroup Goals

7. MONITORING: These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the selected Improvement Priority(ies): ⊠ Priority 1 ⊠ Priority 2 ⊠ Priority 3

8. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Utilize AP potential and the Acceleration Targeting report as a means	Administrators, Guidance	Spring 2019
of working with students for course registration	Counselors, Teachers	
Principal and school leadership team implement, monitor and adjust	Administrators, Guidance	Ongoing
school-wide systems for academic support for black students	Counselors, Teachers	
Principal, school leadership team and faculty work with black	Administrators, Guidance	Ongoing
students and their families to help ensure that they can take	Counselors, Teachers	
advantage of extended learning opportunities		

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Onsite Culturally Relevant Teaching training	50 Instructional	 □ Priority 1 □ Priority 2 ⊠ Priority 3
Restorative Practices training	All instructional	 □ Priority 1 □ Priority 2 ⊠ Priority 3
		 Priority 1 Priority 2 Priority 3

Subgroup Goals

B. ESE (Optional, based on school data) DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem Solving):

- 1. Our current level of performance is 11%, as evidenced in 9th and 10th grade FSA.
- 2. We expect our performance level to be 13% by the end of the 2018-2019 school year.
- 3. The problem/gap is occurring because ESE attendance is lower, causing students to miss instruction.
- 4. If strong relationship building would occur, the problem would be reduced by 20%.

5. SMART GOALS:

EXAMPLE: The percent of ESE students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of ESE students achieving ELA proficiency will increase from 11% to 13%, as measured by the end of the 2018-2019 school year.

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for ESE learners and are in addition to the strategies and actions articulated with the content specific goals.)

Students requiring ESE services work towards mastery of meaningful Individualized Education Plan (IEP) goals while learning the foundational skills they need to engage in rigorous, grade-level content in the Least Restrictive Environment (LRE).

Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

□ Choose Strategy

1. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Utilize a process that places students requiring ESE services into the	VE Specialist, Principal,	Summer 2018
master schedule first in order to best optimize their service delivery	APC	
Promote student independence by teaching, modeling and practicing	ESE teachers	Ongoing
social and life skills		
Review school-based data in a disaggregated manner and	All teachers	Ongoing
thoughtfully plan for remediation and enrichment interventions		

2. MONITORING:

These are being	monitored as part of Mo	onitoring and Achieving I	mprovement Priorities plan for the selected Improvement
Priority(ies):	🛛 Priority 1	🛛 Priority 2	Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Onsite Culturally Relevant Teaching training	50 Instructional	Priority 1
		🛛 Priority 2
		🛛 Priority 3

4

 Provide PD and support for the implementation of high engagement instructional strategies focusing on one piece of WICOR a quarter. Monthly strategy PD to connect with WICOR focus Weekly highlights of strategies being used well in classrooms 	All instructional	 ☑ Priority 1 ☑ Priority 2 ☑ Priority 3
Restorative Practices training	All Instructional	 Priority 1 Priority 2 Priority 3



C. ELL (Optional, based on school data)

DATA SOURCES TO REVIEW: ACCESS 2.0 language proficiency for students who have recently arrived and long-term English learners.

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 39.3% level 4 or above, as evidenced in WIDA Access 2.0.
- 2. We expect our performance level to be 45% level 4 or above by the end of the 2018-2019 school year.
- **3.** The problem/gap is occurring because not enough ELL students are performing at level 4 or above.
- **4.** If higher student scores would occur, the problem would be reduced by 6%.

5. SMART GOALS:

EXAMPLE: The percent of ELL students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of ELL students scoring at a level 4 or above will increase from 39.3% level 4 or above to 45% level 4 or above, as measured by the WIDA Access 2.0 test.

6. STRATEGIES: (Choose, or enter, the number of high- leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for English learners and are in addition to the strategies and actions articulated with the content specific goals.)

Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

□ Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Review school-based data in a disaggregated manner and	All teachers	Ongoing
thoughtfully plan for remediation and enrichment interventions		
Explicitly teach, develop and model high-level English language and	All teachers	Ongoing
content specific vocabulary throughout the school day by all staff.		
Monitor the lesson plans and classroom implementation of effective	Administrators	Ongoing
lessons that work to engage ELLs in rigorous, standards-based		
instruction which is rich in language development and provide		
feedback as necessary		

8. MONITORING:

These are being	monitored as part of Mon	nitoring and Achieving Imp	provement Priorities plan for the selected Improvement
Priority(ies):	🛛 Priority 1	🛛 Priority 2	Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
ELL teacher will attend AVID Academic Language and Literacy training	1 Instructional	☑ Priority 1☑ Priority 3
ELL Teacher will attend Culturally Relevant Teaching training	1 instructional	Priority 3
Restorative Practices training	All instructional	Priority 3

Family and Community Engagement

STRATEGIES AND ACTION STEPS:

5

List the specific strategies your school uses to build relationships with families and the community.

	Engagement Strategy Area	Specific Actions WHO		WHEN
		to implement these strategies	is leading each strategy?	is it occurring?
1.	Effectively communicate with families about their students' progress and school processes/practices.	 Frequent home/school communication through a variety of formats Progress reports 	 Administration, teachers, guidance counselors, parents and students 	 Weekly, at mid- term
2.	Provide academic tools to families in support of their students' achievement at home.	 Provide parents with relevant information and reinforce skills during parent night held each semester Provide frequent home/school communication through a variety of formats to support student's education progress 	 Administration, teachers, guidance counselors, parents and students 	Each semesterWeekly
3.	Purposefully involve families with opportunities for them to advocate for their students.	 Provide parents with parent information nights to better inform them on enrollment in FAFSA, financial aid, NCAA requirements, student scheduling, graduation requirements and credit recovery options 	 Administration, teachers, guidance counselors, parents and students 	Each semesterWeekly
4.	Intentionally build positive relationships with families and community partners.	 Information on school events and student supports are provided weekly through School website, Weekly school messenger/email, school newsletter, work to build increased participation in parent supported organizations (PTA and SAC) through active recruitment and marketing 	 Administration, teachers, guidance counselors, parents and students 	Ongoing

5. MONITORING:

These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the selected ImprovementPriority(ies):Improvement Priority 1Improvement Priority 2Improvement Priority 3

6. PROFESSIONAL LEARNING:

Professional Learning Description	Participants (number and job titles)	Priority Alignment
		Priority 1
		Priority 2
		Priority 3

SAC Membership

First Name	Last Name	Race	Stakeholder Group
Darlene	Lebo	White	Principal
Latas	Edwards	Black	Teacher
Carmen	Pagan	Hispanic	Teacher
Paula	Melton	White	Support Employee
Frances	Pitzer	White	Parent
Annette	Persaud-Jairam	Asian	Parent
Vernita	Jones	Black	Parent
Kathy	Schenato	White	Business/Community
Tom	Lawery	White	Business/Community
Orlando	Acosta	Hispanic	Business/Community
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.
		Select	Choose an item.

SAC COMPLIANCE

Is your school in compliance with Section 1001.452, F.S. regarding the make-up and duties of SAC?

 \boxtimes Yes \square No, the steps being taken to meet compliance are (describe below):

Did your school SAC committee review, provide feedback and formally vote to approve your School Improvement Plan? Yes, Committee Approval Date: Click or tap to enter a date. No

BUDGET / SIP FUNDS

6

Describe the projected use of school improvement funds and include the amount allocated to each resource. *Budgeted amounts are approximations.*

	Budget Categories	Amount
1.	Academic Support	\$ 3,500.00
	Act/SAT registrations	\$500.00
	Field trips	\$3000.00
2.	Behavioral Support	\$ 1,000.00
	Positive behavior incentive rewards	\$1000.00
	[Describe each support on a separate row]	[Insert Amount]
3.	Materials and Supplies	\$ 550.00
	Supplemental lab animals for dissection	\$550.00
	[Insert materials on a separate row]	[Insert Amount]
4.	Employee Expenses (i.e., travel, registration fees, etc.)	\$ [Insert amount for category]
	Conference Registrations	\$2,000.00
	Travel expense (mileage, airfare)	\$2,500.00
5.	Professional Learning and Training (not employee expenses. Categories could include TDE, stipends, etc.)	\$ [Insert amount for category]
	[Describe categories on a separate row]	[Insert Amount]
	[Describe categories on a separate row]	[Insert Amount]
6.	Other (please list below)	\$ 3,000.00
	Fieldtrips and other educational experiences	\$3,000.00
	[Describe each on a separate row]	[Insert Amount]
TO	TAL \$ [Insert total estimated SIP Budget]	