

School Improvement Plan SY 2018-19

TARPON SPRINGS MIDDLE SCHOOL

Michael A. Grego, Ed.D.
Superintendent
Pinellas County Schools

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Continuous Improvement

A school does not achieve its goals by good fortune or hard work alone, but by prioritizing efforts. Improvements are made by focusing intensely on the priorities, while maintaining high service levels for ongoing work. The School Improvement Plan (SIP) is based on the Plan, Do, Study, Act (PDSA) process, which manages and supports effective and efficient planning, implementation, monitoring, revising, and oversight.

A fully developed SIP places the management of priorities and strategies in the context of planning, accountability and support at the school level. School SIP teams ensure these priorities are supported through:

- clearly defined priorities and strategies that are aligned to district strategic goals,
- oversight throughout the planning, implementation and monitoring process, and
- reflection and adjustment to meet school, department and student needs.

Plans succeed because they are well developed, implemented and monitored, and align with the overall goals and objectives of the school and district. The benefits of a good SIP process include achievement of the desired results that positively impact staff growth and student achievement.

A. Vision and Direction

School Profile

Principal:	Raquel P. Giles	SAC Chair:	Tina Chagaris
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School Vision

School Mission

We will provide challenging learning experiences in a safe learning environment so all students are inspired to enhance our school community through character development and creativity.

School Data

Total School	Ethnic Breakdown:								
Enrollment	Asian	Black	Hispanic	Multi-Racial	White	Other			
858	21	95	137	36	567	2			

School Grade	2018	2017	2016	Title I	NO	
School Grade	В	В	С	Title	NO	

Proficiency	El	.A	Ma	ath	Scie	ence	Social S	Studies	Accel	. Rate	Grad	Rate
Rates	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2017	2016
kates	%	%	%	%	%	%	%	%	%	%	%	%
Proficiency All	56	54	57	55	58	57	69	64	62	61		
Learning Gains All	56	55	53	50								
Learning Gains L25%	42	46	44	43								

SBLT

Role	First Name	Last Name	FT/PT	Years at Current School
Principal	Raquel	Giles	FT	4-10 years
Equity Champion	Aimee	Greenbaum	FT	4-10 years
ESE	Nancy	Joslin	FT	1-3 years
ELL	Laura	Burge	FT	1-3 years
Climate and Culture	Felicia	Moline	FT	1-3 years
Restorative Practice	Brad	DeCorte	FT	11-20 years
Math Dept. Chair	Carissa	Johnson	FT	1-3 years
ELA Dept. Chair	Brad	DeCorte	FT	11-20 years
SS Dept. Chair	TBD		FT	
Science Dept. Chair	Jennifer	Rivera	FT	Less than 1 year
Reading Dept. Chair	Salome	Lawrence	FT	4-10 years
AVID Site Coordinator	Amy	Fusco	FT	Less than 1 year
LCA Dept. Chair	Chris	Touchton	FT	4-10 year
Total Instructional Staff: 49		Total Suppo	ort Staff: 26	



B. Improvement Priorities

Choose three priorities for improvement ("Big Rocks") that you will focus on for the school year. Following the priority, complete the theory of action statement using your current data and results from your problem solving process.

EXAMPLE THEORY OF ACTION: If we effectively implement high-leverage strategies which support standards-based instruction, then the percent of all students achieving proficiency will increase from 77% to 89%.

1. Priority 1: Standards-based planning

Priority 1 Theory of Action: If we effectively implement high-leverage strategies which support standards-based planning, then the percent of all students meeting or exceeding proficiency in ELA and Math will increase from 56.5% to 66.5%.

2. Priority 2: Standards-based instruction

Priority 2 Theory of Action: If we effectively implement high-leverage strategies which support standards-based instruction, then the percent of all students meeting or exceeding proficiency in EL and Math will increase from 56.5% to 66.5%.

3. Priority 3: Conditions for learning

Priority 3 Theory of Action: If we effectively implement high-leverage strategies which support conditions for learning, then the percent of all students meeting or exceeding proficiency in Math and ELA will increase from 56.5% to 66.5%.

C. Monitoring and Achieving Improvement Priorities

School Improvement is best achieved when a school—in its totality—works together to achieve the school's common goals. The table below is the framework for planning how everyone in your school will be an active, engaged participant in the achievement of your school's improvement priorities.

How do you plan to implement and monitor the progress of your improvement priorities as a school-wide system? Complete the table below for each schoolbased team listed, use the blank rows and add rows for additional teams, as needed.

	School-based	Priority	Why	How	Who	Who	When	Evidence
	Team	Alignment	are you doing it?	are you executing?	facilitates?	participates?	does it occur?	that it is occurring
	ILT	All Priorities	Increase the percentage of students meeting or exceeding grade level proficiency	Professional learning on deconstructing standards Professional learning on protocols for a learning community Professional learning on lesson planning using higher order questioning techniques Lesson plan reviews with targeted feedback Observations Coaching cycle Mentoring Common planning	Members of the ILT team.	Administrators Teacher leaders Department leaders VE Specialist Equity champion Restorative practice TOT ELL Chair	Bi -weekly	Student work samples aligned to rigor and taxonomy level of the standard Lesson plans aligned to standards, with targets and performance scales
1.	Dept. Chair Instruction (how curriculum is taught) ICEL	Priority 1	Data indicates that 46.5% of our students are not meeting proficiency in ELA and Math.	Targeted lesson plan feedback;	Administration team and department chairs	ILT team	Bi- weekly	Lesson plans will reflect the rigor of the standards. Differentiated planning will reflect individual student needs.



Continuous Improvement

	School-based	Priority	Why	How	Who	Who	When	Evidence
	Team	Alignment	are you doing it?	are you executing?	facilitates?	participates?	does it occur?	that it is occurring
2.	Tier 3 Problem- solving Team	Priority 3	To reduce the number of behavioral interruptions to learning from	MTSS team meets to place preventative strategies in place	MTSS Facilitator	Members of the MTSS Team Administrators, Guidance VE Specialist Teachers Psychologist Social Worker	Bi-Weekly	MTSS Minutes
3.	Equity Team	Priority 3	To provide equitable opportunities for all learners Monitoring the profess of all learners	 Creating Equitable Schedules Using Performance matters to track and monitor AA and all students progression to layer additional support Provide 20 and out training to all staff by Equity Team 	Administrators and school counselors Equity Champions	Teachers All staff		 Minority students placed in advanced and Cambridge Classes. RTI Meeting Minutes/ Increase in student proficiency levels Sign- in sheets
4.	Child Study Team	Priority 3	To increase the number of students that attend school and expose themselves to the opportunity for learning.	Bi-Weekly CST Team Meeting	A CST Team member	Administration- guidance and teachers	Bi-weekly	Meeting Minutes
5.	Subject Area / Grade Level Leaders (enter as many rows as needed)	Priority 1	To ensure task standard alignment	• PLCs	Department Chairs	Content area teachers	Mondays- during common planning	Sign-In sheetsLesson plans



Continuous Improvement

	School-based	Priority	Why	How	Who	Who	When	Evidence
	Team	Alignment	are you doing it?	are you executing?	facilitates?	participates?	does it occur?	that it is occurring
6.	Literacy Leadership Team (if this is the same as SBLT, please note as this does not need to be duplicated).	Priority 2	To utilize WICOR to advance student learning.	 AVID Site Team providing focused note taking training during preschool PLCs 	AVID Site Team	All instructional staff	Pre-School	Sign In sheetsWalkthrough data
7.	PBIS Team	Priority 3	To create a supportive learning environment for students and staff	 Establishing Guidelines for Success Implementation of Restorative Practices 	PBIS Team RP Team	All Staff	Pre-School and ongoing throughout the year	 Meeting Minutes Reduction in referrals Walkthrough data
8.	Family Engagement Team	Priority 3	To increase stakeholder engagement	 Quarterly Parent involvement events Weekly parent communications Volunteer opportunities Informative emails from teachers LCA student events Student Showcase Nights ELP Community Outreach Program 	Parent Involvement Committee	All Staff	Quarterly	PicturesClimate SurveysSign-In Sheets

Conditions for Learning

Climate and Culture

DATA SOURCES TO REVIEW:

REFLECTION (4-Step Problem-Solving):

- 1. Our current level of performance in school-wide behavior is 1175 referrals. We expect our performance level to be decrease by 20%.
- 2. The problem/gap in behavior performance is occurring because the lack of Restorative Practices being implemented to Fidelity.
- **3.** If Restorative Practices were implemented to Fidelity, the problem would be reduced by 20% as evidenced by end of year discipline data. (*include data to validate your hypothesis*.)
- 4. We will analyze and review our data for effective implementation of our strategies by conducting a root cause analysis.

5. SMART GOAL:

EXAMPLE: The <u>referral risk</u> (percentage of students receiving ODRs) of <u>all</u> students <u>receiving referrals</u> will <u>decrease</u> from <u>31%</u> to <u>25%</u>, as evidenced by <u>the end of the year ODR data from the School Profile Dashboard</u>. (*include data or research to validate your hypothesis*.)

The referral risk (percentage of students receiving ODRs) of <u>all</u> students receiving referrals will from decrease 24.4 % to 15% to end of year ODR data from School Profile Dashboard.

6. STRATEGIES:

List the specific strategies your school uses to implement a seamless multi-tiered system of supports (MTSS) that is focused on an integration of behavioral and academic supports to meet the needs of all students.

- ☑ Support the implementation engagement strategies that support the development of social and instructional teaching practices.
- ☐ Strengthen the ability of all staff to establish and maintain positive relationships with all students.
- ☐ Choose Climate and Culture Strategy
- **7. ACTION STEPS:** (Complete the action steps to the needs of your school to meet this goal for each area. District-wide actions have been inserted for ease of completion; adapt and tailor to meet your school needs.)

Action Steps	WHO	WHEN
to implement these strategies	is leading each strategy?	is it occurring?
Attend district-led, two-day team training for Restorative Approaches and SEL	Decorte and Giles	• Summer 2018
Ensure at least one staff member attend and becomes is a certified Trainer of RP	Brad DeCorte	• Summer 2018
Develop school-wide roll-out and development plan of RP/SEL.	Brad DeCorte	 August 2018
Conduct learning opportunities.	•	 August 2018 – May 2019
Monitor and support staff for implementation with fidelity.	Brad DeCorte and RP Team	• August 2018-May 2019
Review student and teacher data for trends and next steps.	Felicia Moline & Administrative Team	August 2018

☐ Priority 3

Update school-wide plan on a monthly basis.	Felecia Moline	• August 2018 –
 Celebrate areas of growth 		May 2019
 Update strategies for areas of improvement 		

Undetected in forest and in the second		•
 Update strategies for areas of improvement 		
8. MONITORING:		
These are being monitored as part of the Monitoring and	Achieving Improvement Priorities plan for th	ne selected Improvement
Priority(ies): Priority 1 Priority 2		·
	, -	
9. PROFESSIONAL LEARNING: (Outline the school-based	d learning opportunities that support this goa	I. Add rows as needed.)
Professional Learning Description	Participants	Priority Alignment
Trofessional Zearning Zessi phon	(number and job titles)	
Restorative Practice Day 1 and Day 2 Training	All staff	☐ Priority 1
		☐ Priority 2
		☐ Priority 3
Culturally Responsive Teaching -Retooling	All instructional staff	☐ Priority 1
		☐ Priority 2
		☐ Priority 3
		☐ Priority 1
		□ Priority 2

B. Conditions for Learning: Attendance

REFLECTION (4-Step Problem-Solving):

- 1. Our current attendance rate is 79%. We expect our performance level to be above 95% by October 12, 2018.
- 2. The problem/gap in attendance is occurring because more progress monitoring needs to occur for Tier 2 Intervention
- **3.** If progress monitoring of Tier 2 Intervention Plans occur for students not meeting attendance expectations and recognitions, positive incentives would occur, the problem would be reduced by 15%.
- **4.** We will analyze and review our data for effective implementation of our strategies by meeting by-weekly in the CST/RTI Meeting..

5. SMART GOAL:

EXAMPLE: The <u>percent</u> of <u>all</u> students <u>missing more than 10% of school</u> will <u>decrease</u> from <u>31%</u> to <u>25%</u>, as evidenced by <u>attendance dashboard data.</u>

The percent of all students missing more than 10% of school will <u>decrease</u> from 21% to 7%, as measured by attendance dashboard data.

6.	STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
	Strengthen the implementation of Tier I interventions to address and support the needs of students.
	Strengthen the implementation of Tier 2 interventions to address and support the needs of students.
\boxtimes	Choose an item.

7. ACTION STEPS: (Adapt and tailor the action steps to meet the needs of your school to meet this goal.)

· · · · · · · · · · · · · · · · · · ·		
WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Review attendance taking process and school-wide strategies for positive attendance with all staff.	Grade Level APs and Guidance	Monthly House Meetings
Asset map the attendance resources, interventions and incentives at our school to support increased attendance for each Tier.	CST/RTI Team	Biweekly
Develop and implement attendance incentive programs and competitions.	Grade Level APs and Guidance	Monthly
Engage students and families in attendance related activities to ensure they are knowledgeable of the data and aware of the importance of attendance.	Administration Team , CST Team	Daily in calls and conference with parents, weekly phone messages.
Review data and effectiveness of school-wide attendance strategies on a biweekly basis.	CST/RTI Team	Biweekly
Implement Tier 2 and 3 plans for student specific needs and review barriers and effectiveness on a bi-weekly basis.	CST/RTI Team	Biweekly
Ensure attendance is accurately taken and recorded on a daily basis and reflects the appropriate entry codes (e.g. Pending entries cleared).		

8. MONITORING:

These are being	monitored as part of the	Monitoring and Achieving	Improvement Priorities plan for the selected Improvement
Priority(ies):	☐ Priority 1	☐ Priority 2	☑ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Re-tooling on the Multi-Tiered System of Supports	Instructional Staff	☐ Priority 1
		☐ Priority 2
		☑ Priority 3

Academic Goals

Instructions

Refer to your plan for Monitoring and Achieving Improvement Priorities as a school-wide system (above). In the sections below, identify specific academic goals and strategies that you will implement in support of achieving those priorities.

These goals, strategies and professional development should align directly to the Monitoring and Achieving Improvement Priorities table in the Continuous Improvement section above. The table above describes how you are monitoring the implementation of these strategies, as well as the progress of these goals.

REFLECTION: Review your data, and work though the problem-solving and gap analysis processes.

SMART GOALS: Use the optional Goal Calculator to determine your targets. Write your goals as SMART goals (Specific, Measureable, Actionable, Realistic, and Timely).

STRATEGIES: Identify the high-leverage strategies your school will employ to support improvement. You may choose from the drop-down menu provided by your level content specialists or write your own.

ACTION STEPS: Articulate what your school is doing to implement these strategies and achieve the goals. Identify who is responsible and when is it occurring.

MONITORING: Monitoring should be included in the Monitoring and Achieving table at the beginning of the document.

PROFESSIONAL LEARNING: List the professional learning your staff needs to effectively implement the strategies and progress toward the goal.

A. ELA/Reading Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving:

- 1. Our current level of performance is 56%, as evidenced in ELA FSA data.
- We expect our performance level to be 66% by end of year FSA 2019 results.
- The problem/gap is occurring because of lack of tasks and standards alignment.
- If Standards based planning would occur, the problem would be reduced by at least 10%. 4.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 77% to 89%, as measured by FSA.

The percent of all students achieving ELA proficiency will increase from 56% to 66%, as measured by FSA.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
- ☑ Strengthen staff ability to engage students in complex tasks.
- ☑ Enhance staff capacity to support students through purposeful activation and transfer strategies.
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Support teachers in PLCs on deconstructing the standards by	Department Chairs,	Bi- weekly in PLC
Coaching and Monitoring PLC Leaders in this process and offering	Administration Team	meetings
protocols to lead their peers. Administrators will offer targeted		
Feedback to PLC Coaches for growth.		
Re-tooling training on the ELA Instructional Shifts closely examining	Department Chair, AP over	Pre-School
complex tasks. Coaching and Monitoring PLC Leaders in this process	ELA	PLC Meeting
and offering protocols to lead their peers Administrators will offer		
targeted Feedback to PLC Coaches for growth.		
PD focused on Focused Notetaking- Coaching and Monitoring PLC	AVID Site Team	Pre-School and
Leaders in this process and offering protocols to lead their peers		throughout the year
Administrators will offer targeted Feedback to PLC Coaches for		
growth.		

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Improvement Priority(ies):

⊠ Priority 1	☐ Priority 2	☐ Priority 3	

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Support teachers in PLCs on deconstructing the standards	Department Chairs,	☑ Priority 1
	Administration Team	☐ Priority 2
		☐ Priority 3
Re-tooling training on the ELA Instructional Shifts closely	Department Chair, AP over ELA	☐ Priority 1
examining complex tasks	·	☑ Priority 2
O to provide the control of the cont		☐ Priority 3
PD focused on Focused Notetaking	AVID Site Team	☐ Priority 1
G		☑ Priority 2
		☑ Priority 3

B. Mathematics Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 57%, as evidenced in end of year FSA data.
- 2. We expect our performance level to be 67% by end of year 2019 FSA data.
- 3. The problem/gap is occurring because of the absence of standards based planning.
- 4. If standards based planning would occur, the problem would be reduced by 10%...

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5.	21	VΙ	А	RT	G	u	А	LS:

EXAMPLE: The percent of all students	achieving math proficiency	will increase from	77% to 89%	, as measured by	FSA.

The percent of all students achieving math proficiency will increase from 57% to 67%, as measured by FSA.

6.	STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
	Enhance staff capacity to support students through purposeful activation and transfer strategies.
	Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds
	instruction to meet the needs of each student.
	Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
PD Re-tooling on the standards of mathematical practice	Department Chair, AP over math	August 2018
PD on Universal Design for Learning- Coaching and Monitoring PLC Leaders in this process and offering protocols to lead their peers Administrators will offer targeted Feedback to PLC Coaches for growth.	Administrator	August 2018 – October 2018
PD focused on Focused Notetaking	AVID Site Team	August 2018 – May 2019

8.	MONITORING:	These are being	g monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Impro	vement Priority	(ies):
	☑ Priority 1	☐ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Offer opportunities for time and space for teachers to observe other teachers with targeted look-fors and protocol feedback driven by observable data points	Math Department	✓ Priority 1☐ Priority 2☐ Priority 3
Certified Training will train staff in Universal Design for Learning	All instructional staff 50 participants	☐ Priority 1 ☐ Priority 2 ☐ Priority 3
AVID Site Team will train staff Focused Notetaking during Pre- School	All instructional staff 50 participants	☐ Priority 1 ☐ Priority 2 ☐ Priority 3

C. Science Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 57%, as evidenced in FSA.
- 2. We expect our performance level to be 67% by FSA data 2019.
- 3. The problem/gap is occurring because lack of focused notetaking and implementing the 10-70-20 instructional model to fidelity.
- 4. If Focused- Note Taking and the 10-70-20 model was implemented with fidelity, the problem would be reduced by 10%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving science proficiency will increase from 77% to 89%, as measured by FSA.

The percent of <u>all</u> students achieving proficiency will <u>increase</u> from 57% to 67%, as measured by FSA.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.
- ☑ Strengthen staff ability to engage students in complex tasks.
- ☑ Enhance staff capacity to support students through purposeful activation and transfer strategies.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
PD Re-tooling on the 5E Model	Department Chair	August 2018
PD on Universal Design for Learning	Administrator	August 2018 – October 2018
PD focused on Focused Notetaking	AVID Site Team	August 2018 – May 2019

					2013
8.	MONITORING:	These are being	g monitored as part of the <i>Monitoring</i>	and Achieving Improvement F	Priorities plan for the
	selected Improv	vement Priority	v(ies):		
	☑ Priority 1	\square Priority 2	☐ Priority 3		

Professional Learning Description	Participants (number and job titles)	Priority Alignment
20 and out training on the 5E Model observable through teacher	All Science Teachers	⊠ Priority 1
led learning walks		☐ Priority 2 ☐ Priority 3
Certified Training will train staff in Universal Design for Learning	All Instructional Staff	☐ Priority 1
		☑ Priority 2
		☐ Priority 3
AVID Site Team will train staff Focused Notetaking during Pre-	All Instructional Staff	☐ Priority 1
School		☑ Priority 2
		☑ Priority 3

D. Social Studies Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 69%, as evidenced in FSA.
- 2. We expect our performance level to be 79% by FSA data 2019.
- 3. The problem/gap is occurring because of lack of Focused Note Taking.
- If The Five Phases of Focused Note- Taking would occur with fidelity, the problem would be reduced by 10%.

5. SMART GOALS:

EXAMPLE: The percent of all students achieving social studies proficiency will increase from 77% to 89%, as measured by FSA.

The percent of <u>all</u> students achieving proficiency will increase from 69% to 79%, as measured by FSA.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Strengthen staff ability to engage students in complex tasks.
- ☑ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.
- ☑ Enhance staff capacity to support students through purposeful activation and transfer strategies.
- 7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
PD Re-tooling on Culturally Relevant Teaching	Department Chair	August 2018
PD on Universal Design for Learning	Administrator	August 2018 – October 2018
Incorporating elements of SEL and Character Education to appeal to the whole child	AVID Site Team	August 2018 – May 2019

8.	MONITORING:	These are being	g monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Improv	vement Priority	(ies):
	☑ Priority 1	☐ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
PD Re-Tooling on Culturally Relevant Instruction as promoted through coaching on equitable lesson plans, and promoting teacher learning walks	All Instructional Staff	☐ Priority 1 ☑ Priority 2 ☐ Priority 3
PD on Universal Design for Learning Instruction as promoted through coaching on equitable lesson plans, and promoting teacher learning walks	All Instructional Staff	☐ Priority 1 ☑ Priority 2 ☐ Priority 3
PD focused on Incorporating elements of SEL and Character Education to appeal to the whole child as promoted through coaching on equitable lesson plans, and promoting teacher learning walks	All Instructional Staff	☐ Priority 1 ☑ Priority 2 ☑ Priority 3

E. Healthy Schools Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is Bronze Status, as evidenced in Alliance for a Heathier Generation Program Analysis.
- 2. We expect our performance level to be Silver Status by End of Year.
- 3. The problem/gap is occurring because lack of follow through by the Health School Team to implement and monitor school goals.
- 4. If the HST monitors the implementation of school wellness goals, the team would move to Silver Status.
- 5. SMART GOALS:

EXAMPLE: The percent of all students achieving ELA proficiency will increase from 77% to 89%, a

SMART Goal: Target to become eligible for SILVER national recognition in 5 out of 6 'Alliance for a Healthier Generation's' Healthy School Program Assessment Modules as measured by Alliance for a Healthier Generation Program Guide.

TRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)	
☑ Choose Strategy	
☐ Choose Strategy	
☐ Choose Strategy	

6. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
The Healthy School Team will review all assessment items to determine the most feasible items to improve in one module to achieve recognition level.	Healthy School Team	August 2018 – May 2019
Develop and Implement a Healthy Schools Action Plan	Healthy School Team	October 2018 – May 2019

7.	MONITORING:	These are being	g monitored as pa	rt of the <i>Monitoring and Achieving Improvement Priorities</i> plan for the
	selected Improvement Priority(ies):			
	☐ Priority 1	☐ Priority 2	☐ Priority 3 2	☑ Other

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Healthy Schools Program Training Component #19545	Healthy Schools Program Training	☐ Priority 1 ☑ Other ☐ Priority 2 ☐ Priority 3
Healthy School Team A: Assessment	Healthy School Team A: Assessment	☐ Priority 1 ☑ Other ☐ Priority 2 ☐ Priority 3

F. Academic Intervention Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is only 42 % of our L25 are meeting proficiency in math, as evidenced in FSA.
- 2. We expect our performance level to be 32% by FSA 2019.
- 3. The problem/gap is occurring because lack of the consistent use of formative assessments to make instructional decisions.
- **4.** If <u>formative assessment data was used to drive instruction to differentiate student needs</u>, the problem would be reduced by 10%.

5.	SM	ART	GO/	ALS:

EXAMPLE: The percent of all students demonstrating in Level I ELA proficiency will decrease from 10% to 5% , as measured by	
FSA.	

The percent of all students L25 students will decrease from 42% to 32%, as measured by FSA data.

6. STRATEGIES : (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
☐ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds
instruction to meet the needs of each student.
\square Enhance staff capacity to identify critical content from the Standards in alignment with district resources.
\square Strengthen staff practice to utilize questions to help students elaborate on content.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
PD Re-tooling on Culturally Relevant Teaching	Department Chair	August 2018
PD on Universal Design for Learning	Administrator	August 2018 – October
		2018
PD focused on Focused Notetaking	AVID Site Team	August 2018- May 2019

8.	MONITORING:	These are being	g monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Impro	vement Priority	(ies):
	☑ Priority 1	☐ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
PD Re-Tooling on Culturally Relevant Instruction	All Instructional Staff	☐ Priority 1
		☐ Priority 2
		☐ Priority 3
PD on Universal Design for Learning	All Instructional Staff	☐ Priority 1
		☐ Priority 2
		☐ Priority 3
PD focused on Focused Notetaking	All Instructional Staff	☐ Priority 1
		☐ Priority 2
		☐ Priority 3

G. Career- and College -Readiness

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 62%, as evidenced in FSA.
- 2. We expect our performance level to be 72% by FSA data.
- 3. The problem/gap is occurring because students are not properly placed in accelerated coursework to support the middle school acceleration growth needed; i.e. Algebra 1, Geometry and Digital Technology.
- 4. If students are properly placed in Algebra 1 and Digital Technology the opportunities to increase in acceleration points would increase by 10%.

5. SMART GOALS:

EXAMPLE: The percent of all students earning credit for acceleration coursework will increase from 77% to 89%, as measured by qualifying scores course credit scores and/or industry certifications earned.

The percent of all students earning credit for acceleration coursework will increase fom 62% to 72% as measured by qualifying scores and/or industry certifications earned.

6.	STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
	Enhance access to opportunities for students to engage in advanced/acceleration coursework.
	Intensify staff capacity to support students in successfully completing advanced/acceleration coursework (e.g. Algebra in
	MS, AP, IB, AICE or Dual Enrollment).
	Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Schedule all students as appropriate in advanced level coursework	APC- Moline	August 2018
Ensure all staff provided training in CRT Practices	Principal- Giles	August 2018

8.	MONITORING:	These are being	g monitored as part of the Monitoring and Achieving Improvement Priorities plan for the
	selected Impro	vement Priority	(ies):
	oxtimes Priority 1	\square Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Ensure all staff provided training in CRT Practices	All Instructional Staff	☑ Priority 1
		☐ Priority 2
		☐ Priority 3
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3

I. Graduation Goal

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 29% for Level 1 and 2 in both math and reading, as evidenced in FSA.
- 2. We expect our performance level to decrease by 10% as evidenced by FSA 2019 data.
- 3. The problem/gap is occurring because students are in need of Intensive Tier 2 Supports.
- 4. If teachers use the problem solving cycle guided by the ICEL domains, the problem would be reduced by 10%.

5. SMART GOALS:

EXAMPLE: The <u>percent</u> of <u>all</u> students <u>promoted on-track with their cohort</u> will <u>increase</u> from <u>87%</u> to <u>92%</u>, as measured by <u>course completion data</u>.

The percent of all students not achieving proficiency will decrease from 29% to 19%, as measured by FSA data.

- **6. STRATEGIES:** (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.)
- ☑ Intensify focus on data to plan interventions and supports for individual students.
- Strengthen staff practice to communicate and engage students and families in planning when students are not on-track to be promoted with their cohort.
- ☑ Strengthen staff ability to engage students for on-track promotion throughout middle school.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
Restructure the RTI team to include teachers and use the problem	Administrative Team	Pre-School
solving cycle to determine learning needs		August 6, 2018
Tracking and monitoring progress through RTI Meetings	Grade Level APs	Pre-School and
		throughout the year
Promoting best practices to leverage student learning	AVID Site Team	Pre-School and
		throughout the year

8.	MONITORING: These are being monitored as part of the Monitoring and Achieving Improvement Priorities plan for the			
	selected Improv	vement Priority	(ies):	
	\square Priority 1	☐ Priority 2	☐ Priority 3	

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Train all staff on the problem solving cycle and how to identify	Instructional Staff	☑ Priority 1
where student fall in the ICEI Domains.		☐ Priority 2
Where stadent rail in the reer bonians.		☐ Priority 3
Training counselors and administrators on using performance	Instructional Staff	☑ Priority 1
matters to track student data.		☐ Priority 2
matters to track student data.		☐ Priority 3
20 and training on best practices including WICOR Strategies	Instructional Staff	☑ Priority 1
		☐ Priority 2
		☐ Priority 3



Subgroups

A. Bridging the Gap with Equity for All: Black Students DATA SOURCES TO REVIEW:

REFLECTION:

- 1. Our current level of performance is 20% of black students are meeting proficiency in ELA, as evidenced in FSA.
- 2. We expect our performance level to be 50% by FSA 2019.
- **3.** The problem/gap is occurring because lack of consistent formative assessments and universally designed instruction to meet the needs of diverse learners.
- **4.** If <u>formative assessments were used to drive universally designed instruction</u>, the problem would be reduced by 30%.
- 5. SMART GOALS:

EXAMPLE: The <u>percent</u> of <u>black</u> students <u>graduating from high school with their cohort</u> will <u>increase</u> from <u>75%</u> to <u>83%</u>, as measured by <u>FLDOE end of year graduation file</u>.

The percent of black students achieving proficiency on the ELA – FSA will increase from 20% to 50%, as measured by FSA data 2019..

6. STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific for black learners and are in addition to the strategies and actions articulated with the content specific goals.)

BTG Area	Strategies	Expected Impact and Results
Graduation Rate	 ☑ Ensure equitable representation of black learners in school awards/recognition ceremonies. ☐ Choose Strategy ☐ Choose Strategy 	The number of black students being recognized will increase.
Student Achievement	 ☑ Implement culturally relevant instructional practices in classrooms such as cooperative and small group settings, music and movement, explicit vocabulary instruction, monitoring with feedback and deliberate use of cultural references in lesson plans. ☐ Choose Strategy ☐ Choose Strategy 	Black students will feel valued and validated and the percentage of students meeting proficiency on the ELA FSA will increase from 20% to 40%
Advanced Coursework	 ☑ Ensure staff has access to real-time data specific to black students in order to have effective data chats and targeted support for improved learning. ☐ Choose Strategy ☐ Choose Strategy 	Black students will begin to take responsibility for their own learning by tracking and celebrating progress.
Student Discipline	 ☑ Provide training for strategies on Social Emotional Learning (SEL) and programs to help students develop specific social and emotional competencies. ☐ Choose Strategy ☐ Choose Strategy 	Black students will begin to self- regulate their behaviors and begin to exhibit social and emotional competencies.
ESE Identification	☐ Choose Strategy ☐ Choose Strategy ☑ Utilize supports from district office to ensure interventions are in place and being implemented for black students who receive consent for evaluation.	Teacher will recognize how to Tier support based on ICEL domains.

Minority Hiring	 ☑ Utilize supports from district office to support the shifting of mindset and implementing strategies that recognize unconscientious bias, equity and excellence and cultural responsiveness. ☐ Choose Strategy ☐ Choose Strategy
	IG: These are being monitored as part of Monitoring and Achieving Improvement Priorities plan for the provement Priority(ies): \square Priority 1 \square Priority 2 \square Priority 3

8. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN	
are you doing to implement these strategies?	is leading this step?	is it occurring?	
Pre-School Restorative Practice Training	TOT Trainers	August 2018	
Provide Equity Training	Equity Champions	August 2018- May	
		2019	
Re-Tooling on the 6Ms of Culturally Relevant Instruction	ILT	August 2018	

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Pre-School Restorative Practice Training	All Instructional Staff	☐ Priority 1 ☐ Priority 2 ☐ Priority 3
Provide Equity Training	All Instructional Staff	☐ Priority 1 ☐ Priority 2 ☐ Priority 3
Re-Tooling on the 6Ms of Culturally Relevant Instruction	All Staff in PLCs	☐ Priority 1 ☐ Priority 2 ☐ Priority 3



B. ESE (As appropriate, based on school data)

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem Solving):

- 1. Our current level of performance is 16% of ESE students are achieving proficiency in ELA, as evidenced in FSA.
- 2. We expect our performance level to be 46% by FSA data 2019.
- **3.** The problem/gap is occurring because lack of differentiated and scaffolded instruction.
- **4.** If <u>differentiated and scaffolded instruction</u> would occur, the percent of students meeting proficiency would increase by at least 30 %.

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5.	▼ IV/I	ΔKI	GOA	ı .
J.	J V	\neg ı	JUA	LJ.

EXAMPLE: The <u>percent</u> of <u>ESE</u> students <u>achieving ELA proficiency</u> will <u>increase</u> from <u>77%</u> to <u>89%</u> , as measured by	/ <u>FSA.</u>
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The percent of ESE students achieving ELA Proficiency will increase from 16% to 46%, as measured by FSA.

6.	STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.
	Keep in mind that these strategies are specific for ESE learners and are in addition to the strategies and actions articulated
	with the content specific goals.)
	Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds
inst	ruction to meet the needs of each student.
□ E	Ensure that black students are provided with quality behavioral and/or academic strategies that are designed to reduce
disc	ipline/disproportionate placement in ESE programs.
	Choose Strategy

1. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
PD Re-tooling on Culturally Relevant Teaching	Department Chair	August 2018
PD on Universal Design for Learning	Administrator	August 2018 – October 2018
PD focused on Focused Notetaking	AVID Site Team	August 2018 – May 2019

2.	M	ON	ITO	RIN	IG:

These are being	monitored as part of Mon	nitoring and Achieving Imp	provement Priorities plan for the selected Improvement
Priority(ies):	☐ Priority 1	☐ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Teacher Training on Evidenced based interventions for Tier 2	All Instructional Staff	☑ Priority 1
interventions in Math, ELA and Behaviors		☐ Priority 2
miter ventions in matri, Editaria Benaviors		☐ Priority 3
		☐ Priority 1
		☐ Priority 2
		☐ Priority 3
		☐ Priority 1
		☐ Priority 2



	☐ Priority 3

C. ELL (As appropriate, based on school data)

DATA SOURCES TO REVIEW: ACCESS 2.0 language proficiency for students who have recently arrived and long-term English learners.

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 9.3%, as evidenced in FSA.
- 2. We expect our performance level to be 39.3% by FSA data 2019.
- 3. The problem/gap is occurring because lack of differentiated and scaffolded instruction.
- **4.** If <u>differentiated and scaffolded instruction would occur</u>, the percent of students achieving proficiency would increase by 30%.
- 5. SMART GOALS:

EXAMPLE: The percent of ELL students achieving	g ELA proficiency wil	rill increase from 77% to 89%,	as measured by FSA.

The percent of ELL students achieving proficiency will increase from 9.3% to 39.3%, as measured by FSA.

6.	STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support.
	Keep in mind that these strategies are specific for English learners and are in addition to the strategies and actions
	articulated with the content specific goals.)
	nhance staff capacity to strategically plan and implement lessons which meet the needs of English learners.

☐ Support staff to utilize data to organize students to interact with content in manners which differentiates/scaffolds instruction to meet the needs of each student.

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

WHAT	WHO	WHEN
are you doing to implement these strategies?	is leading this step?	is it occurring?
PD Re-tooling on Culturally Relevant Teaching	Department Chair	August 2018
PD on Universal Design for Learning	Administrator	August 2018 – October 2018
PD focused on Focused Notetaking	AVID Site Team	August 2018 – May
		2019

8. MONITORING:

These are being	monitored as part of Mor	nitoring and Achieving Imp	provement Priorities plan for the selected Improvement
Priority(ies):	☑ Priority 1	☐ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
PD Re-tooling on Culturally Relevant Teaching	All instructional Staff	☐ Priority 1
		☐ Priority 2
		☐ Priority 3
PD on Universal Design for Learning	All instructional Staff	☐ Priority 1
		☐ Priority 2
		☐ Priority 3
PD focused on Focused Notetaking	All instructional Staff	☐ Priority 1
		☐ Priority 2
		☐ Priority 3



E. Gifted (As appropriate, based on school data)

DATA SOURCES TO REVIEW:

REFLECTION (4 Step Problem-Solving):

- 1. Our current level of performance is 83% are meeting proficiency in Math, as evidenced in FSA.
- 2. We expect our performance level to be 100% by FSA data 2019.
- 3. The problem/gap is occurring because students are not engaged in cognitively complex task.
- **4.** If <u>students are engaged in cognitively complex task</u>, the percentage of students achieving level 4 or 5 would increase by 14%.

5.	SM	ART	GO	ALS:
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FYAMDI F. The	nercent of gifted	l students achievin	g level / or 5	will increase from	77% to 89%	as measured by FSA.
EXAMPLE. THE	percent of girted	i Students acinevin	g level 4 of 3	wiii iiiciease ii oii	1///0 (0 05/0	, as illeasured by roA.

The percent of gifted students achieving level 4 or 5 will increase from 61% to 75 %, as measured by FSA.

6.	STRATEGIES: (Choose, or enter, the number of high-leverage strategies that your school is action planning to support. Keep in mind that these strategies are specific to gifted learners and are in addition to the strategies and actions articulated with the content specific goals.)
	Strengthen staff ability to engage students in complex tasks. Strengthen staff practice to utilize questions to help students elaborate on content.
	Choose Strategy

7. ACTION STEPS: (Add as many rows as needed to thoroughly outline the steps to meet this goal.)

······································					
WHAT	WHO	WHEN			
are you doing to implement these strategies?	is leading this step?	is it occurring?			
PD on Universal Design for Learning	Administrator	August 2018 – October 2018			
PD focused on Focused Notetaking	AVID Site Team	August 2018 – May 2019			

B. MONITORING:

These are being	monitored as part of Mon	nitoring and Achieving Imp	provement Priorities plan for the selected Improvement
Priority(ies):	☑ Priority 1	☐ Priority 2	☐ Priority 3

Professional Learning Description	Participants (number and job titles)	Priority Alignment
PD on Universal Design for Learning	All instructional staff	☐ Priority 1
		☐ Priority 2
		☐ Priority 3
PD focused on Focused Notetaking	All instructional staff	☐ Priority 1
		☐ Priority 2
		☐ Priority 3



Family and Community Engagement

Family and Community Engagement

STRATEGIES AND ACTION STEPS:

List the specific strategies your school uses to build relationships with families and the community.

	Engagement Strategy Area	Specific Actions	WHO	WHEN
		to implement these strategies	is leading each strategy?	is it occurring?
1.	Effectively communicate with families about their students' progress and school processes/practices and offer them protocols to lead student led conferences with their parents	 Principal to send weekly update to families via school messenger Teachers to communicate with families regarding student progress through email and phone calls. 	PrincipalTeachers	Weekly through school messenger and emails
2.	Utilize google map and FSA overlay data to target families for specific outreach activates	Partner with community groups to	Principal, PTSA and SAC	August 2018 – December 2018
3.	Purposefully involve families with opportunities for them to advocate for their students.	Invite PCS Parent Advocate to PTSA event.	• PTSA	• Fall Workshop 2018
4.	Intentionally build positive relationships with families and community partners.	Pairing Parent Information and input evenings with student showcase events	Volunteer Coordinator	Once a semester

5.	MO	NIT	ORI	NG:
J.	1110		UI 111	

These are being	monitored as part of the	Monitoring and Achieving	Improvement Priorities plan for the selected Improvement
Priority(ies):	☐ Priority 1	☐ Priority 2	☑ Priority 3

6. PROFESSIONAL LEARNING:

Professional Learning Description	Participants (number and job titles)	Priority Alignment
Protocol Training to lead to student led conference	All students	☐ Priority 1 ☐ Priority 2 ☑ Priority 3
Tips and Tricks on effective parent communication and host training on High Impact Classroom Family Engagement	All teachers	☐ Priority 1 ☐ Priority 2 ☑ Priority 3



Budget and Other Requirements

SAC Membership

First Name	Last Name	Race	Stakeholder Group
Raquel	Giles	Black	Principal
Julia	Marshall	White	Teacher
Amber	Turcott	White	Teacher
Dena	Economos	White	Support Employee
Brad	Decorte	White	Teacher
Nancy	Ramos	Hispanic	Support Employee
Nancy	Joslin	White	Teacher
Tina	Chagaris	White	Parent
Melody	Day	Hispanic	Parent
Derrek	Decan	White	Parent
Monty	Seidler	White	Parent
Ashley	Warner	White	Parent
Treny	Fuller	White	Parent
Sharon	Stokely	White	Business/Community
Kevin	Lang	White	Business/Community

T	

SAC COMPLIANCE

Is your school in compliance with Section 1001.452, F.S. regarding the make-up and duties of SAC?			
\square Yes \boxtimes No, the steps being taken to meet compliance are (describe below):			
Steps are being taken to recruit African American Parents to be members of SAC.			
Did a sure selection of the constitution of th			

Did your school SAC committee review, provide	e reedback and formally	vote to approve your	School improvement Plans
☐ Yes, Committee Approval Date: 8/20/2018	⊠ No		



BUDGET / SIP FUNDS

Describe the projected use of school improvement funds and include the amount allocated to each resource. Budgeted amounts are approximations.

	Budget Categories	Amount	
1.	Academic Support	\$ [Insert amount for category]	
	[Describe each support on a separate row]	[Insert Amount]	
	[Describe each support on a separate row]	[Insert Amount]	
2.	Behavioral Support	\$ 500.00	
	PBS Incentives and Supports	[\$500.00]	
	[Describe each support on a separate row]	[Insert Amount]	
3.	Materials and Supplies	\$ [1600.00]	
	[Teacher request for materials and supplies	[\$1600.00	
	[Insert materials on a separate row]	[Insert Amount]	
4.	Employee Expenses (i.e., travel, registration fees, etc.)	\$ [Insert amount for category]	
	[Describe each type on a separate row]	[Insert Amount]	
	[Describe each type on a separate row]	[Insert Amount]	
5.	Professional Learning and Training (not employee expenses. Categories could include TDE, stipends, etc.)	\$ [1100.00]	
	[TDE's]	[\$1100.00	
	[Describe categories on a separate row]	[Insert Amount]	
6.	Other (please list below)	\$ [Insert amount for category]	

Budget and Other Requirements

	[Parental Involvement and Community Connections Events]	[\$300.00]		
	[Clubs and Interests]	[\$300.00]		
ТО	TOTAL \$ [4,100]			