INDEPENDENT CITIZENS REFERENDUM OVERSIGHT COMMITTEE (ICROC)

QUARTERLY MEETING Thursday, September 29, 2011 11:00 – 12:30 p.m.

- Call to Order Linda Kearschner
- II. Approval of Minutes for April 26, 2011 Meeting
- III. Overview of Revenues and Expenditures by Major Object 7/1/10 6/30/11 Fred Matz
- IV. Statement of Revenues and Expenditures by Major Object for the Six School Years 05/06, 06/07, 07/08, 08/09, 09/10 and 10/11 Fred Matz
- V. Summary of Referendum Revenue Fred Matz
- VI. Referendum Supplement History Fred Matz
- VII. Tax Roll and Revenue/Appropriation Summary for 2011-2012 School Year Fred Matz
- VIII. Referendum Plan Bill Lawrence and Staff
 - a. Supervisor Reports and Referendum Accomplishments
- IX. Annual Report Timeline
- X. New Business and Committee Discussion
 - a. Election of New Officers
 - b. Economic Development Council Member
- XI. Comments from the Public
- XII. Set Next Meeting

Independent Citizens Referendum Oversight Committee

Workshop – April 26, 2011 Bauder Elementary School 9:30 a.m. – 11:30 a.m.

The Independent Citizens Referendum Oversight Committee (ICROC) conducted a meeting on Tuesday, April 26, 2011 at Bauder Elementary School, 12755 86th Ave. N., Seminole, FL

Members of ICROC Present: Linda Kearschner, Pinellas County Council PTA; Denise Hurd, Pinellas County SAC, Robert Safransky, COQEBS; Brian Shuford, Pinellas Realtor Organization; Mitch Lee, Education Foundation,

Members of ICROC not in Attendance: Amanda Patanow, League of Women Voters

<u>District Representatives Present:</u> Fred Matz, Chief Financial Officer; Bill Lawrence, Associate Superintendent, Curriculum and Instruction; Connie Kolosey, Supervisor, Secondary Language Arts; Pat Lusher, Supervisor, Pre K-12 Curriculum & Applications; Sue Castleman, Supervisor, Pre K-12 Visual Arts; Jeanne Reynolds, Supervisor, Pre K-12 Performing Arts; Pamela Moore, Assistant Superintendent, K-12 Education;

The meeting was called to order by Linda Kearschner at 9:34 a.m. Minutes of the December 7, 2010 meeting were approved by a vote of 5-0.

Overview of Referendum Revenues/Expenditures: Fred Matz explained that almost \$27 million of the tax revenue has been received to date. The district expects to collect a little over the budgeted \$30.4 million due to the fact that collections normally exceed the 96% threshold. Almost \$15 million in salaries has been expended through March leaving a balance of 10.3 million. Since around 400 teachers were shifted to the Education Jobs Fund (a Federal allocation) a \$1.5 million balance is anticipated at June 30th. Expenditures through March totaled \$19.5 million leaving a budget balance of \$14.1 million with \$1.2 million in encumbrances.

The report, Referendum Salaries in Program Areas, was projected for the first time. The report identified the salary portions that are budgeted in each of the program areas. A copy of the job description for each of the five highlighted positions was attached. A hard copy of the detailed report was presented to each of the ICROC members and accompanies this set of minutes.

Pam Moore, Assistant Superintendent, PK-12 Curriculum and Instruction reported that the allocations for reading enhancements were distributed to all schools and expenditures reflect they are being spent. Classroom libraries, PK through 5, are in schools and being utilized daily. The focus on the intervention project will be centered around the 8 schools this summer with teachers and students, but will be eventually extended to all schools over the 3 year period. The Read Aloud Project/Small Group Instruction Project has ordered the materials for 3rd-5th grade classrooms, and will be moving forward to the lower grades.

The committee visited in classrooms at Bauder Elementary specifically looking for the use of the Vocabulary Project and Classroom Libraries. Teachers, administrators and students made themselves available to answer questions from the committee. A hard copy of the detailed report was presented to each of the ICROC members and accompanies this set of minutes.

Connie Kolosey, Supervisor of Secondary Reading, focused her comments on the three positions being funded through secondary reading's allotment of referendum funds. These positions are in place to support literacy in the content areas for English, Social Studies and AVID (Advancement Via Individual Determination). The English and Social Studies Staff Developers focus on the State targeted high schools (Boca Ciega, Gibbs, Dixie Hollins and Lakewood). They work specifically with 10th grade English and Social Studies teachers to increase instructional capacity related to discipline specific literacy skills. The AVID position serves all secondary schools in the district who offer the AVID program. AVID provides targeted academic and motivational support to students from groups traditionally under- represented for college

attendance. The targeted professional development provided through these positions is making a significant positive impact on the District's ability to increase instructional capacity. All remaining secondary reading referendum funds will be spent by June 30, 2011.

Mrs. Kolosey also reported on the Library/Media allocation. The "materials and supplies" spending of \$500 was used to provide labels for library upgrades funded through the referendum. These labels indicate that the resource was funded through referendum funds. The small remaining balance of the library/media allocation was out in schools and scheduled to be spent by June 30, 2011. A hard copy of the detailed report was presented to each of the ICROC members and accompanies this set of minutes.

Jeanne Reynolds, Supervisor, K-12 Performing Arts presented a report on the second and third quarter expenditures. Elementary and secondary school referendum requests have been spent. Performing Arts technology and band uniform expenditures will be completed in the 4th quarter. There was discussion about the tremendous impact technology has had on transforming performing arts curriculum in Pinellas County Schools. Additionally there was significant discussion on the positive impact referendum funding has had on specific music programs in South County. A hard copy of the detailed report was presented to each of the ICROC members and accompanies this set of minutes.

Sue Castleman, Supervisor K-12 Visual Arts presented that the Visual Arts referendum report reflects completion of budget spending in five categories, discretionary, classroom libraries and Scholastic magazines, Art Teacher Technology Package and computer labs. Equipment and furniture orders have been placed, the field trip and moving of the art mobile budget is ongoing through June 8. The salaries for teachers on assignment are ongoing through June 30. The training and support budget will be spent for training in June 2011. A planned carryover budget has been established to prepare for a decrease in funding in the 2011-12 year. We have made sure that art computers have been reallocated to new locations if they were not be fully used at the original location. Older computers have been updated to prolong their use in classrooms to offer more hardware for student to utilize in visual art classes. A hard copy of the detailed report was presented to each of the ICROC members and accompanies this set of minutes.

Pat Lusher, Director of Academic Computing reported that in technology the referendum continues to support classroom teachers by providing two project coordinators that work in the classrooms and monitor the online courses in Smart Technologies. Installation is occurring of the 200 boards that were purchased this year. A spreadsheet of schools receiving boards is attached to the budget spreadsheet. In addition the technology referendum has purchased curriculum software to enhance the instruction in the classroom. Applications for the 2011- 2012 school year have been sent to the schools and teachers are beginning their training over the summer. Another 200 boards will be installed next school year. A hard copy of the detailed report was presented to each of the ICROC members and accompanies this set of minutes.

9/29/11

An audio recording will be placed on file in the office of the Associate Superintendent, Curriculum and Instruction.

Prepared by: Kimberly Christy, Secretary, Curriculum and Instruction.

Linda Kearchner, Pinellas County Council PTA

/kjc/ICROC/4/26/11

REFERENDUM Overview of Revenues and Expenditures by Major Object 07/01/10 thru 06/30/11

	Budgeted	Collected
Revenues Carry Forwards & Encumbrances	\$30,616,980 4,499,714	\$30,616,980
Total Available	\$35,116,694	\$30,616,980

•				
	Budgeted	Expended	Committed/ Encumbered	Budget Balance
Expenditures		• •		
Salary Supplement (2660)				
Salary	\$21,597,002	\$20,016,841		\$1,580,161
Benefits -	3,910,403	3,756,835		153,568
Total Salary Supplement	\$25,507,405	\$23,773,676	\$0	\$1,733,729
Programs				
Visual Arts (2310)				_
Salary	132,690	132,690		0
Benefits	46,177	45,992	4.004	185
Purchased Services	159,131	154,737	4,394	0
Material & Supplies	475,944	237,119	1,693 1,111	237,132 499
Capital Outlay Other Expenses	596,248 25,941	594,638 24,991	950	499
Total Visual Arts	\$1,436,131	\$1,190,167	\$8,148	\$237,816
Total Visual Alts	\$1,430,131	φ1,130,107	ψο, 140	Ψ257,010
Music (Performing Arts) (2320)				44.400
Salary	385,310	343,881		41,429
Benefits	105,142	98,450	056 060	6,692
Purchased Services	650,588	302,247	256,063	92,278
Material & Supplies	563,441	146,319	1,828	415,294 352
Capital Outlay	402,638 5,807	378,098 4,957	24,188 850	0
Other Expenses Total Music	\$2,112,926	\$1,273,952	\$282,929	\$556,045
· I Otal Music	\$2,112,920	φ1,210,902	Ψ202,828	4000,040
Technology (2330)				
Salary	130,511	89,458		41,053
Benefits	42,150	29,576		12,574
Purchased Services	47,120	44,700	2,420	0 35 303
Material & Supplies	36,242	939	204.050	35,303 643,082
Capital Outlay	1,580,062	652,021	284,959	043,062
Other Expenses Total Technology	151,058 \$1,987,143	151,058 \$967,752	\$287,379	\$732,012
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
Reading Elementary Reading (2341)			ō	
	125,309	118,528		6,781
Salary Benefits	36,150	34,832		1,318
Purchased Services	17,496	8,946	8,550	0
Material & Supplies	206,882	56,356	931	149,595
Capital Outlay	964,646	856,649	6,297	101,700
Total Elementary Reading	\$1,350,483	\$1,075,311	\$15,778	\$259,394
Secondary Reading (2342)				
Salary	216,511	200,142		16,369
Benefits	43,682	40,352		3,330
Purchased Services	9,948	9,948		0
Energy Services	112	112		0
Material & Supplies	76,020	71,054	1,801	3,165
Capital Outlay	1,026,855	786,789	238,801	1,265
Other Expenses	1,009	1,009		0
Total Secondary Reading	\$1,374,137	\$1,109,406	\$240,602	\$24,129
Library Media (2343)				
Material & Supplies	579	579		0
Capital Outlay	544,084	533,427	10,657	0
Total Library Media	\$544,663	\$534,006	\$10,657	\$0
Total Reading	\$3,269,283	\$2,718,723	\$267,037	\$283,523
Total Programs	\$8,805,483	\$6,150,594	\$845,493	\$1,809,396
Total Programs	803,805	40,130,394	ψυτυ,τυυ	803,805
Unallocated (2350) Total Programs and Unallocated	\$9,609,288	\$6,150,594	\$845,493	\$2,613,201
Total Frograms and Ondhocated	40,000,200	Ţ0, .00,00ª		
Grand Total	\$35,116,693	\$29,924,270	\$845,493	\$4,346,930

REFERENDUM Overview of Revenues and Expenditures by Individual Object 07/01/10 thru 06/30/11

	Budgeted	Collected
Revenues		
Tax Collections	\$30,615,150	\$30,615,150
Interest from Tax Collections	1,830	1,830
Total Revenue	\$30,616,980	\$30,616,980
Carry Forwards & Encumbrances	4,499,714	
Total Available	\$35,116,694	\$30,616,980
Tax Collections Interest from Tax Collections Total Revenue Carry Forwards & Encumbrances	1,830 \$30,616,980 4,499,714	1,8 \$30,616,9

Expenditures	Budgeted	Expended	Committed/ Encumbered	Budget Balance
Colomi Cumplement (8000)				
Salary Supplement (2660) Salary				
Classroom Teachers	\$19,679,971	\$18,229,774		\$1,450,197
Other Certified Instructional Personnel	1,917,031	1,787,067		129,964
Total Salary	\$21,597,002	\$20,016,841		\$1,580,161
Benefits				
Retirement	2,193,432	2,178,773		14,659
Social Security	1,262,797	1,178,046		84,751
Social Security - Medicare	295,338	275,516		19,822
Worker's Compensation	147,699	113,363		34,336
Other Employee Benefits	11,137	11,137		0
Total Benefits	\$3,910,403	\$3,756,835		\$153,568
Total Salary Supplement (2660)	\$25,507,405	\$23,773,676		\$1,733,729

		Budgeted	Expended	Committed/ Encumbered	Budget Balance
Expenditures					
Programs					
Visual Arts (2310))				
Salary					
	room Teachers	\$130,070	\$130,070		\$0
Subst	itute Teachers	2,620	2,620		0
•	Total Salary	\$132,690	\$132,690	\$0	\$0
Benefits					
Retire	ement	12,515	12,335		180
Socia	I Security	7,693	7,693		0
	l Security - Medicare	1,837	1,837		0
Cafete	eria Plan (Health Care)	23,202	23,202		0
Life Ir	nsurance	178	174		4
	er's Compensation	752	751		1
•	Total Benefits	\$46,177	\$45,992	\$0	\$185
Purchased \$	Services				
Trave	In County	1,460	1,460		0
Trave	Out of County	33,237	33,237		0
Regis	tration	10,060	10,060		0
Repai	ir & Maintenance	53,014	51,919	1,095	0
Other	Purchased Services	61,360	58,061	3,299	0
•	Total Purchased Services	\$159,131	\$154,737	\$4,394	\$0
Material & S	Supplies				
Suppl	ies	475,784	236,959	1,693	237,132
Centr	al Printing Chargebacks	160	160		0
•	Total Material & Supplies	\$475,944	\$237,119	\$1,693	\$237,132
Capital Outl	av				
•	y Books	43	21	22	0
	room Reference Books	37,364	37,189	175	0
Online	e Information Resources	695	695		0
Non-C	Capitalized AV Materials	5,610	5,532	78	0
Capita	alized F.F. & Equipment	24,345	24,345		0
Non-C	Capitalized F.F. & Equip.	87,466	86,964	502	0
Capita	alized Computer Hardware	345,148	344,814	334	0
Non-C	Capitalized Computer Hardware	36,711	36,711		0
Remo	deling & Renovation	1,558	1,059		499
Capita	alized Software	42,595	42,595		0
Non-C	Capitalized Software	14,713	14,713		0
•	Total Capital Outlay	\$596,248	\$594,638	\$1,111	\$499
Other Exper	nses				
Misce	llaneous Expenses	25,941	24,991	950	0
Total	Visual Arts (2310)	\$1,436,131	\$1,190,167	\$8,148	\$237,816

Expenditures	Budgeted	Expended	Committed/ Encumbered	Budget Balance
Experiantales				
Music (Performing Arts) (2320)				
Salary				
Classroom Teachers	\$352,602	\$322,331		\$30,271
Other Certified Instructional Personnel	1,643	390		1,253
Substitute Teachers	31,065	21,160		9,905
Total Salary	\$385,310	\$343,881	\$0	\$41,429
Benefits				
Retirement	36,485	32,994		3,491
Social Security	21,168	18,849		2,319
Social Security - Medicare	5,407	4,947		460
Cafeteria Plan (Health Care)	38,914	38,899		15
Life Insurance	667	667		0
Worker's Compensation	2,354	1,947		407
Other Employee Benefits	147	147		0
Total Benefits	\$105,142	\$98,450	\$0	\$6,692
Purchased Services			_	
Professional & Technical	500	500	0	0
Travel in County	6,407	6,350		57
Travel Out of County	6,504	6,504		0
Registration	14,680	14,680	0.40.000	0
Repair & Maintenance	560,422	225,933	243,863	90,626
Rentals	4,350	4,350	40.000	0
Other Purchased Services	57,725	43,930	12,200	1,595
Total Purchased Services	\$650,588	\$302,247	\$256,063	\$92,278
Material & Supplies				
Supplies	562,057	144,935	1,828	415,294
Central Printing Chargebacks	1,036	1,036		0
Non-State Adopted Textbooks	153	153		0
Periodicals	195	195		0
Total Material & Supplies	\$563,441	\$146,319	\$1,828	\$415,294
Capital Outlay				
Online Information Resources	8,185	8,185		0
Classroom Reference Books	11,567	7,912	3,655	ő
Non-Capitalized AV Materials	2,126	2,126	0,000	ŏ
Capitalized F.F. & Equipment	71,573	67,137	4,436	ŏ
Non-Capitalized F.F. & Equip.	220,329	203,880	16,097	352
Capitalized Computer Hardware	67,680	67,680	10,001	0
Non-Capitalized Computer Hardware	9,383	9,383		Ŏ
Remodeling & Renovation	3,396	3,396		Ö
Non-Capitalized Software	8,399	8,399		Ŏ
Total Capital Outlay	\$402,638	\$378,098	\$24,188	\$352
Other Fire sures				
Other Expenses	447	447		^
Dues and Fees	117	117	oen.	0
Miscellaneous Expenses	5,690	4,840	850 \$850	<u>0</u>
Total Other Expenses	\$5,807	\$4,957	φουυ	φυ
Total Music (Performing Arts) (2320)	\$2,112,926	\$1,273,952	\$282,929	\$556,045

	Budgeted	Expended	Committed/ Encumbered	Budget Balance
Expenditures				
Technology (2330)				
Salary				
Other Certified Instructional Personnel	\$86,106	\$84,014		\$2,092
Other Support	44,405	5,444		38,961
Total Salary	\$130,511	\$89,458	\$0	\$41,053
Benefits				
Retirement	13,804	9,642		4,162
Social Security	7,930	5,317		2,613
Social Security - Medicare	1,854	1,243		611
Cafeteria Plan (Health Care)	17,729	12,716		5,013
Life Insurance	215	151		64
Worker's Compensation	618	507		111
Total Benefits	\$42,150	\$29,576	\$0	\$12,574
Purchased Services				
Other Purchased Services	47,120	44,700	2,420	0
Material & Supplies				
Supplies	36,242	939		35,303
Capital Outlay				
Online Information Resources	75.002	23.567	51,435	0
Capitalized F.F. & Equipment	139,157	139,157	,	Ô
Non-Capitalized F.F. & Equip.	641,178	25,612	20.540	595,026
Capitalized Computer Hardware	724,725	463,685	212,984	48,056
Total Capital Outlay	\$1,580,062	\$652,021	\$284,959	\$643,082
Other Expenses				
Redemption of Principal	139,124	139,124		0
Interest	11,934	11,934		0
Total Other	\$151,058	\$151,058	\$0	\$0
Total Technology (2330)	\$1,987,143	\$967,752	\$287,379	\$732,012

Expenditures	Budgeted	Expended	Committed/ Encumbered	Budget Balance
Reading				
Elementary Reading (2341)				
Salary				
Other Certified Instructional Personnel	\$125,309	\$118,528		\$6,781
Benefits				
Retirement	13,326	12,766		560
Social Security	7,672	7.096		576
Social Security - Medicare	1,794	1,660		134
Cafeteria Plan (Health Care)	12,465	12,465		0
Life Insurance	178	174		4
Worker's Compensation	715	671		44
Total Benefits	\$36,150	\$34,832	\$0	\$1,318
Purchased Services				
Repairs & Maintenance	396	396		0
Other Purchased Services	17,100	8,550	8,550	0
Total Purchased Services	\$17,496	\$8,946	\$8,550	\$0
Material & Supplies				
Supplies	183,711	47,928	931	134,852
Central Printing Chargebacks	23,171	8,428		14,743
Total Material & Supplies	\$206,882	\$56,356	\$931	\$149,595
Capital Outlay				
Library Books	385	125	243	17
Online Information Resources	4,740	4,680		60
Classroom Reference Books	904,927	800,196	6,054	98.677
Non-Capitalized AV Materials	1,118	1,118	-,	0
Non-Capitalized F.F. & Equip.	29,242	26,796		2,446
Capitalized Computer Hardware	23,734	23,734		0
Non-Capitalized Computer Hardware	500			500
Total Capital Outlay	\$964,646	\$856,649	\$6,297	\$101,700
Total Elementary Reading (2341)	\$1,350,483	\$1,075,311	\$15,778	\$259,394

	Budgeted	Expended	Committed/ Encumbered	Budget Balance
Expenditures				
Secondary Reading (2342) Salary				
Classroom Teachers	\$129,664	\$117,293		\$12,371
Other Certified Instructional Personnel	85,440	81,442		3,998
Substitute Teachers	350	350		0
Other Support	1,057	1,057		0
Total Salary	\$216,511	\$200,142	\$0	\$16,369
B			•-	**********
Benefits				
Retirement	21,299	19,830		1,469
Social Security	12,500	12,323		177
Social Security - Medicare	2,948	2,889		59
Cafeteria Plan (Health Care)	4,437	2,812		1,625
Life Insurance	439	439		0
Worker's Compensation	1,133	1,133		0
Other Employee Benefits	926	926		0
Total Benefits	\$43,682	\$40,352	\$0	\$3,330
Purchased Services				
Professional & Technical	8.150	8,150		0
Travel Out of County	948	948		ő
Registration	75	75		
Repair & Maintenance	225	75 225		0
Other Purchased Services	550			0
Total Purchased Services	\$9,948	550 \$9,948	\$0	<u>0</u>
. .			**	***
Energy Services				
Diesel Fuel	112	112		0
Material & Supplies				
Supplies	64,310	59,344	1,801	3,165
Central Printing Chargebacks	10,258	10,258	.,001	0,100
Periodicals	1,244	1,244		Ö
Repair Parts	208	208		ő
Total Material & Supplies	\$76,020	\$71,054	\$1,801	\$3,165
0 440 4				
Capital Outlay				
Library Books	4,132	4,132		0
Online Information Resources	69,101	68,901	200	0
Classroom Reference Books	836,623	597,435	237,923	1,265
Non-Capitalized AV Materials	16,955	16,955		0
Capitalized F.F. & Equipment	5,523	5,523		0
Non-Capitalized F.F. & Equip.	72,051	71,373	678	0
Capitalized Computer Hardware	7,298	7,298		0
Non-Capitalized Computer Hardware	14,991	14,991		0
Non-Capitalized Software	181	181		0
Total Capital Outlay	\$1,026,855	\$786,789	\$238,801	\$1,265
Other Expenses				
Miscellaneous Expenses	1,009	1,009		0
<u> </u>				
Total Secondary Reading (2342)	\$1,374,137	\$1,109,406	\$240,602	\$24,129

Referendum Reporting 10-11 4th Quarter Detail

Budgeted	Expended	Committed/ Encumbered	Budget Balance
			0
			0
\$579	\$579		\$0
440.339	429.682	10.657	0
		,	ŏ
,	,		ő
\$544,084	\$533,427	\$10,657	\$0
\$544,663	\$534,006	\$10,657	\$0
\$3,269,283	\$2,718,723	\$267,037	\$283,523
\$8,805,483	\$6,150,594	\$845,493	\$1,809,396
803,805			803,805
\$9,609,288	\$6,150,594	\$845,493	\$2,613,201
\$35,116,693	\$29,924,270	\$845,493	\$4,346,930
	560 19 \$579 440,339 71,382 32,363 \$544,084 \$544,663 \$3,269,283 \$8,805,483 803,805 \$9,609,288	560 560 19 19 \$579 \$579 440,339 429,682 71,382 71,382 32,363 32,363 \$544,084 \$533,427 \$544,663 \$534,006 \$3,269,283 \$2,718,723 \$8,805,483 \$6,150,594 803,805 \$9,609,288 \$6,150,594	Budgeted Expended Encumbered 560 19 560 19 19 \$579 \$579 440,339 429,682 71,382 32,363 10,657 \$544,084 \$533,427 \$10,657 \$544,663 \$534,006 \$10,657 \$3,269,283 \$2,718,723 \$267,037 \$8,805,483 803,805 \$6,150,594 \$845,493 \$9,609,288 \$6,150,594 \$845,493

Referendum Reporting 10-11

Referendum Supplement History

	School Year	<u>Sala</u> Adjustment	ary Supplement	<u>Fringe</u>	<u>Total</u>
	2005/06	\$2,625	\$ 2,625	\$406	\$3,031
	2006/07	659	3,284	575	3,859
	2007/08	245	3,529	618	4,147
a.	2008/09	0	3,529	618	4,147
b.	2009/10	(290)	3,239	567	3,806
c.	2010/11	(168)	3,071	566	3,637
d.	2011/12	(88)	2,983	375	3,358

- a. The 2008/09 tax roll decreased by 1.98% but the referendum supplement of \$3,529 was held constant. \$951,076 of referendum carry forward dollars from 2007/08 was utilized to cover the majority of the loss in revenue during 2008/09. A negative balance of \$27,243 was carried forward into 2009/10.
- b. The 2009/10 tax roll decreased by 10.76%. The elimination of instructional units due to declining enrollment and the shifting of units into ARRA/Stimulus funding reduced the number of units paid from referendum dollars; however, this did not offset the significant loss in revenue and as a result the referendum supplement salary decreased by \$290.
- c. The 2010/11 tax roll decreased by 9.11%. The addition of instructional units to comply with the class size requirement "by classroom" was offset by the shifting of units to the Education Jobs Fund (non-recurring Federal revenue allocation). This offset could not compensate for the loss in revenue due to the decline in the tax roll and the referendum salary supplement decreased by \$168.
- d. The 2011/12 tax roll decreased by 4.33%. The 981 instructional units that were shifted into ARRA/Stimulus and Education Jobs Funding have come back into the operating fund; however, as a result of budget reductions, 174 positions were eliminated. The decrease in the retirement rate from 10.77% to 6.41% does not offset the impact of the tax roll reduction or the addition of the 807 positions. As a result, the salary supplement has decreased by \$88.

PROPERTY TAX REFERENDUM Tax Roll and Revenue/Appropriation Summary For 2011/12 School Year

		Certified Tax Roll	Budget 2011/12
Tax Roll		\$60,328,895,475	\$28,957,870
Revenue Tax Collections (at 96%)		28,957,870	28,957,870
Interest on Tax Collections Total Revenue		\$28,957,870	\$28,957,870
Carry Forward from 2010/11			\$5,192,423
Total Available		-	\$34,150,293
	Carry Forward from 2010/11	Allocation from 2011/12	Budget 2011/12
Appropriations:			
Salaries/Benefits	\$1,733,729	\$23,166,295	\$24,900,024
Programs-Encumbrances	845,493		845,493
Programs-Balance	1,809,396	5,791,575	7,600,971
Unallocated	803,805		803,805
Total Appropriations	\$5,192,423	\$28,957,870	\$34,150,293

REFERENDUM
Statement of Revenues and Expenditures by Major Object
For the Six School years 2005/06, 2006/07, 2007/08, 2008/09, 2009/10 and 2010/11

_	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	6 Year Total
Revenues	\$30,387,682	\$36,627,738	\$38,692,713	\$37,942,602	\$33,716,182	\$30,616,980	\$207,983,897
Expenditures							
Salary Supplement (2660)							
Salary Benefits	\$19,487,051 3,148,254	\$24,676,960 4,427,408	\$27,047,105 4,828,653	\$26,565,152 4,767,249	\$21,863,703 3,961,770	\$20,016,841 3,756,835	\$139,656,812 24,890,169
Total Salary Supplement	\$22,635,305	\$29,104,368	\$31,875,758	\$31,332,401	\$25,825,473	\$23,773,676	\$164,546,981
Programs							
Visual Arts (2310)							
Salary	71,731	96,951	91,358	112,569	136,191	132,690	641,490
Benefits	17,789	23,571	23,473	27,007	44,535	45,992	182,367
Purchased Services	132,372	196,537	187,490	264,993	226,339	154,737	1,162,468
Energy	85		17				102
Material & Supplies	194,260	208,303	230,300	229,729	235,885	237,119	1,335,596
Capital Outlay	433,787	1,000,723	1,110,191	744,895	621,601	594,638	4,505,835
Other Expenses	3,746	3,671	7,302	11,298	20,275	24,991	71,283
Total Visual Arts	\$853,770	\$1,529,756	\$1,650,131	\$1,390,491	\$1,284,826	\$1,190,167	\$7,899,141
Music (Performing Arts) (2320)							
Salary	123,347	220,377	346,077	342,012	377,527	343,881	1,753,221
Benefits	28,453	53,005	78,434	83,039	95,324	98,450	436,705
Purchased Services	20,048	71,588	156,692	191,981	494,702	302,247	1,237,258
Energy Services	•	•••		312	•	•	312
Material & Supplies	79,634	266,522	187,021	99,288	171,681	146,319	950,465
Capital Outlay	220,081	649,975	582,987	650,132	416,133	378,098	2,897,406
Other Expenses	290	110	12,394	10,387	2,560	4,957	30,698
Total Music	\$471,853	\$1,261,577	\$1,363,605	\$1,377,151	\$1,557,927	\$1,273,952	\$7,306,065

REFERENDUM
Statement of Revenues and Expenditures by Major Object
For the Six School years 2005/06, 2006/07, 2007/08, 2008/09, 2009/10 and 2010/11

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	6 Year Total
Technology (2330)				·····			
Salary	60,305	132,290	98,754	69,680	78,328	89,458	528,815
Benefits	13,259	36,606	27,341	28,485	29,805	29,576	165,072
Purchased Services		6,620		79,140	14,733	44,700	145,193
Material & Supplies	162	10,411	14,702	15,540	3,104	939	44,858
Capital Outlay	584,664	275,073	174,220	381,078	773,322	652,021	2,840,378
Other Expenses		837,816	999,323	1,114,473	298,663	151,058	3,401,333
Total Technology	\$658,390	\$1,298,816	\$1,314,340	\$1,688,396	\$1,197,955	\$967,752	\$7,125,649
Reading							
Elementary Reading (2341)							
Salary	23,819	6,006	4,212	6,019	181,921	118,528	340.505
Benefits	3,898	1,093	766	1,095	30,878	34,832	72,562
Purchased Services		3,000		40	246,269	8,946	258,255
Material & Supplies	171,813	313,658	240,639	72,512	504,128	56,356	1,359,106
Capital Outlay	469,397	706,989	984,986	794,019		856,649	3,812,040
Total Elementary Reading	\$668,927	\$1,030,746	\$1,230,603	\$873,685	\$963,196	\$1,075,311	\$5,842,468
Secondary Reading (2342)							
Salary		87,842	74,290	137,897	250,251	200,142	750,422
Benefits		9,323	9,347	22,517	55,090	40,352	136,629
Purchased Services	62,400	32,970	51,910	32,319	64,988	9,948	254,535
Energy Services				·	•	112	112
Material & Supplies	560	77,451	142,984	61,957	70,078	71,054	424,084
Capital Outlay	704,776	1,206,878	1,005,833	886,826	718,245	786,789	5,309,347
Other Expenses					1,543	1,009	2,552
Total Secondary Reading	\$767,736	\$1,414,464	\$1,284,364	\$1,141,516	\$1,160,195	\$1,109,406	\$6,877,681
Library Media (2343)							
Material & Supplies	1,107	701	3,350	1.048	623	579	7,408
Capital Outlay	452,731	514,981	559,673	631,061	494,207	533,427	3,186,080
Total Library Media	\$453,838	\$515,682	\$563,023	\$632,109	\$494,830	\$534,006	\$3,193,488
Total Reading/Media	\$1,890,501	\$2,960,892	\$3,077,990	\$2,647,310	\$2,618,221	\$2,718,723	\$15,913,637
al Programs allocated (2350)	\$3,874,514	\$7,051,041	\$7,406,066	\$7,103,348	\$6,658,929	\$6,150,594	\$38,244,492
Total Programs and Unallocated	\$3,874,514	\$7,051,041	\$7,406,066	\$7,103,348	\$6,658,929	\$6,150,594	\$38,244,492
nd Total	\$26,509,819	\$36,155,409	\$39,281,824	\$38,435,749	\$32,484,402	\$29,924,270	\$202,791,473

SUMMARY OF REFERENDUM REVENUE

Revenue Received During 2005/06	\$30,387,682
Increase in Revenue during 2006/07 (20.31% increase in tax roll)	6,240,056
Revenue Received During 2006/07	\$36,627,738
Increase in Revenue during 2007/08 (6.17% increase in tax roll)	2,064,975
Actual Revenue Received During 2007/08	\$38,692,713
Decrease in Revenue during 2008/09 (1.98% decrease in tax roll)	(750,111)
Actual Revenue Received During 2008/09	\$37,942,602
Decrease in Revenue in 2009/10 (10.76% decrease in tax roll)	(4,226,420)
Actual Revenue Received During 2009/10	\$33,716,182
Decrease in Revenue in 2010/11 (9.11% decrease in tax roll)	(3,099,202)
Revenue Received During 2010/11	\$30,616,980
Estimated Decrease in Revenue in 2011/12 (4.33% decrease in tax roll)	(1,659,110)
Estimated Revenue To Be Received During 2011/12	\$28,957,870

		REFER	REFERENDUM 2010/11		
		Explanation of Program Activity -Technology	rogram Activity	-Technology	
		10//0	07/01/10 Thra 6/30/11		
Account Title/Description	Budget	Expended	Committed/ Encumbered	Budget Balance	Status
Salary	130,511.00	89,458.00		41,053.00	Expend salartes by 6/10/11
2 Project Coordinators, consultant to rewrite courses, denical					derical supplement did not encumber
Benefits	42,150.00	29,576.00		12,574,00	Expend salaries by 6/10/11
2 Project Coordinators					
Capital Outlay	1,580,062.00	652,021.00	284,959.00	643,082.00	Balance for Smart boards for 190 teachers projected install by 6/30/11, Project completed by 8/72/11 because of ARRA funded projects placed ahead of referendum,
Portable stands for Smart Boards					
Smart Boards		,			
projectors bulb replacement					200k budgeted district picked up cost for non warranty boards will move to roll forward for 2011-2012
install					district installed boards
Online Information Services-VT, Brain Pop					VT expended, Brain Pop awaiting May board approval
					Purchases by May 1, 2011
Materials Supplies	36,242.00	939.00		35,303.00	
Purchased Services	47,120.00	44,700.00	2,420.00	00:0	Expend salary/for consultant
Consultant					Encumbered and Expended by June 1, 2011
Curriculum Software-VT					Exprended
Brain POP					Awaiting May Board approval
Other Expenses	151,058.00	151,058.00		0.00	All previous leases are completed
Principal					Expended
Interest					Expended
Totals	\$1,987,143.00	\$967,752.00	\$267,379.00	\$732,012.00	

Technology Referendum Year 7 2011-2012 Expenditures

Allocation: \$1,213,870.00

Description	Budget	Timeline
Personnel 3 Project Coordinators	\$150,315.00	7/1//11- 6/30/12
SMART Interactive Whiteboard Project - Install all-in- one SMART Boards or portable iRovers in classrooms as a hardware incentive for teachers taking professional development in technology integration.	\$908,000.00	10/1/11-6/1/12
Software to connect iPads to The SMART Board	\$25,000.00	10/1/11
Curriculum Software for classroom Instruction for all PCS students to enhance instruction.	\$75,000.00	05/1/12
TOTAL	\$1,158,315.00	
Roll Forward	\$732,012.30	
Total	\$1,890,327.30	

Rationale:

Project Coordinators-Personnel

• Three project coordinators will serve in all schools in the support and training of teachers once they receive the technology hardware in their classrooms. They will model and coach lessons in the classroom as well as develop online training courses. In addition to managing the training they will project manage the ordering of equipment. Contracted services to assist with Course Development, Clerical support. In the past 2 years we have trained 690 teachers and installed boards in their classrooms

SMART Interactive Whiteboard Project

- Hardware and Software- teachers receive hardware incentives for completing online technology integration professional development.
- SMART Boards will be installed in classrooms as teachers complete the required online training and then receive modeling and coaching in the classroom from the two project coordinators

Curriculum Software for Classroom Instruction

 Quick Source Learning for Professional Development, Brain Pop, Visual Thesaurus, These are subscriptions or software purchases to interactive websites for students to enhance the core curriculum in the classroom at all grade levels.

Referendum Performing Arts 4th Quarter Annual Report 7/1/10-6/30/11

Account Title/Description	Budget	Expended	Committed /Encumber ed	Budget Balance	Status
Elementary Music including training and equipment	125,000.00	107,524.00	6,109.00	11,367.00	Balance will be rolled over for elementary music.
Performing Arts Technology - equipment,software purchases, technology	244,935.00	187,359.00	3,774.00	53,802.00	Roll over will be budgeted for technology replacement.
Secondary Equity (Including band uniforms, school grants, instrument repair, personnel including on line health teacher)	528,543.00	406,814.00	24,286.00	97,443.00	\$39,807 was encumbered in early July for St. Pete High uniforms. \$25,000 committed to Summer Health Course and instrument repairs. Remaining funds will be budgeted to 11-12 auditorium projects.
Auditorium Work	395,298.00	174,290.00	221,008.00	0.00	
School Community (Including artists in residence programs, community lesson	29,000.00	12,200.00	789.00	16,011.00	Roll over funds will be used to support the Ruth Eckerd Hall PASSPort Program.
String Program	446,667.00	385,765.00	26,963.00	33,939.00	Roll over funds were used to support new string programs at Meadowlawn, Dixie Hollins and Madeira Beach
Planned Carryover to support other multi-year commitments - string program, auditoriums, band uniforms	343,483.00	0.00	0.00		These funds will not be spent in this fiscal year.
TOTALS	2,112,926.00	1,273,952.00	282,929.00	556,045.00	

			Referendum -	Performing Arts	
		2011-2012 Beg	inning of the Y	ear Budget Plannir	ng G
Account Title/Description	10-11 Committed Encumbered	11-12 Budget Funds	Budgeted Rollover help	2011-2010 Planning Budget	Status
Elementary Music including training and equipment	6,109.00	105,000.00	5,000.00	1/16/1094BD	History
Performing Arts Technology - equipment,software purchases, technology resource teacher,	3,774.00	252,783.00	10,000.00	266,587,00	
Secondary Equity (Including marching band uniforms, school grants, instrument repair, personnel including on line health teacher)	24,286.00	336,000.00	66,045.00	426.331.00	This includes a budget for two schools to replace band uniforms.
Auditorium Work	221,008.00	80,151.00	75,000.00	376,159.00	Includes costs for Dixie Hollins Overhaul and PHUHS upgrade
School Community (Including artists in residence programs, community lesson partnership program,)	789.00	26,000.00	0.00	26,789.00 9,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1	Initial Budget
String Program	26,963.00	358,381.00	50,000.00	435344.00	Elementary string program is now limited to south county, mid county and some scattered north county schools. Secondary programs are very strong. Funds are used to support huge growth in guitar programs as
Planned Carryover to support other multi-year commitments - string program, auditoriums, band uniforms	0.00	0.00	350,000.00	359,000.09	Funds should not be spent in 11-12 unless needed for uniform, auditorium cost overages or equipment replacement.
Subtotals	282,929.00	1,158,315.00	556,045.00	1,997,289.00	
Grand Total 2011-2012 Budge	et	·		1,997,289.00	The grand total includes 10-11 encumbered funds, 10-11 allocated rollover funds and rollover funds that are earmarked for 2012-2014.

	DEEEDE	NDUM 2010-1	1	New Management of the Control of the
Expla				(432)
Budget	Expended	Committed/ Encumbered	Budget Balance	Status
\$210,000.00	\$208,317.00	\$1,693.00	\$0.00	Spending completed
\$45,793.00	\$45,291.00	\$502.00	\$0.00	Spending completed
\$72,620.00	\$72,345.00	\$275.00	\$0.00	Spending completed
\$59,716.00	\$59,716.00		\$0.00	Spending completed
\$514,174.00	\$513,840.00	\$334.00	\$0.00	Spending completed
\$77,940.00	\$77,940.00		\$0.00	Spending completed
\$168,510.00	\$168,510.00		\$0.00	Spending completed
\$49,562.00	\$44,208.00	\$5,344.00		Spending completed
\$237,816.00				Cost savings from 10-11 to prepare for loss of funds in 11-12.
\$1,436,131.00	\$1,190,167.00	\$8,148.00	\$237,816.00	
	\$210,000.00 \$45,793.00 \$72,620.00 \$59,716.00 \$514,174.00 \$77,940.00 \$168,510.00 \$49,562.00	### Explanation of Pro- ### O7/01/1 Budget	### Explanation of Program Activity	\$210,000.00 \$208,317.00 \$1,693.00 \$0.00 \$45,793.00 \$45,291.00 \$502.00 \$0.00 \$72,620.00 \$72,345.00 \$275.00 \$0.00 \$59,716.00 \$59,716.00 \$0.00 \$514,174.00 \$513,840.00 \$334.00 \$0.00 \$77,940.00 \$77,940.00 \$0.00 \$49,562.00 \$44,208.00 \$5,344.00 \$237,816.00 \$237,816.00

Visual Art Referendum 2011-12

Art Discretionary Budget Assistance	\$200,000
Art Equipment Needs (not technology)	\$25,000
Art Classroom Libraries and Scholastic Art Magazines	\$70,000
Art Teacher Technology Integration Program	\$52,000
Computer Labs	\$350,000
Art Field Trips and Art Mobile Support	\$100,000
Summer Student Workshops	\$35,000
Teachers on Assignment	\$160,000
Teacher Grants	\$50,000
Teacher Training and Support	\$116,532
TOTAL	\$1,158,532

Art Discretionary Budget Assistance

- Provide discretionary funds for art materials and supplies for all students
- Elementary \$2.25 per student, Middle \$3.25 per student, High \$5.25 per student, additional for AP students.Art Equipment
- · Provide funds for the replacement and updating of art equipment
- Display boards and cases

Art Classroom Libraries and Scholastic Art Magazines

• Provide art libraries and in art classrooms to further support reading in the content area (teacher selection) \$300 per art teacher.

Art Teacher Technology Integration Program-ArtTIP training for art teachers

- Provide lap top, digital camera, color printer, document cameras, video camera, software and LCD projector
- Color Printers, Digital Cameras, Lights, Video Cameras, Digital Presenters, and Tripods
- Train art teachers in use of technology to meet the needs of students and programs

Computer Labs

- High Schools- 1 lab
- Middle Schools-3 labs-
- Elementary-2 labs

Art Field Trips and Art Mobile Support

- Provide field trips to all museums and galleries that cover student and school expenses.
- Elementary art mobile support
- Summer Student Workshops

Summer Student Workshops

- Provide summer student workshops on Movie Making
- Hire art, performing arts and language arts teachers for summer student workshops
- Use summer student workshops as a training for art teachers

Teacher on Assignment

- Elementary teacher to provide direct support in elementary art classes
- Secondary teacher to provide direct support in middle and high school art classes
- Provide technology training and coaching for art teachers
- Co teach with art teachers use of digital mediums, computer graphics, photography and moviemaking

Teacher Grants

• Individual grants to teachers for innovative projects

Teacher Training and Support-

- Curriculum and new teacher training/mentoring
- Art workshops
- Professional conference attendance.

REFERENDUM 2010-2011 Explanation of Program Activity - Elementary Reading & Language Arts (cc 5810 7/01/10 thru 6/30/11 **Account Title/Description** Budaet Expended Committed/ **Budget** Status **Encumbered Balance** Every school was provided with funds to address specific School-based Reading 202.210.00 191,502.17 882.10 9.826.24 enhancement/intervention needs as per their Reading Leadership **Enhancement Funds** Team and approval by ER&LA Department. 8,098.80 These funds paid salary & benefits for 2 District Literacy Coaches Personnel to support elementary 161,458.89 153,360.09 0.00 to support the referendum projects. reading referendum initiatives Professional Development & 0.00 A wide spectrum of training was offered to all literacy coaches 13,376.00 13,376.00 0.00 and teachers throughout the year. Support All who administer the FAIR tests received training. Collection & Florida Assessment for Instruction 10,000.00 524.07 0.00 9,475.93 assessment of data continued throughout the year and ways to in Reading (FAIR) achieve improvement were evaluated. All new/shifted grades 1-5 received a complete new set of these Macmillan Classroom Libraries 33,677.80 32,437.71 0.00 libraries to support their basal reading program. Entire amount was transferred to Early Childhood Ed. (cc 5380) Pre-Kindergarten Classroom 23,332,78 23,332.78 0.00 0.00 to purchase and distribute Pre-K classroom library materials to all Libraries schools. Complete leveled classroom libraries were purchased for all Schoolwide Classroom Libraries 140,712.83 0.00 140,712.83 0.00 new/shifted units grades K-5. Additional purchases were made to replace worn out our missing titles. Pinellas Vocabulary Project All literacy coaches and teachers were offered specific training & 4,400.26 4,400.26 0.00 0.00 received comprehensive materials to enhance their instuction in vocabulary. Intervention Initiative-7,937.02 HI materials and professional development were delivered and LLI (Leveled Literacy Intervention) 220,990.00 207,742.18 5,310.80 continue to be implemented as per the proposed 3-year plan. Pinellas Read-Aloud Project/ Appropriate read-aloud books were purchsed & distributed to all 222,815.58 grade 3-5 classrooms, as were kindergarten emergent story Small Group Instruction 540,323.65 307,923.11 9,584.96 books. Small group instruction materials were also purchased to be used with training. 1,350,483.00 Totals 1,075,311.00 15,778.00 259,394.00

Year VII Elementary Reading Referendum Plan 2011-2012

Support for Elementary Media Centers (K-5)

\$233,653.00

One teacher edition and 22 student edition kindles will be purchased for the 74 elementary schools and the 4 ESE Centers. In addition, a teleprompter will be purchased for each elementary media center. This expenditure will last for the life of the referendum.

Reading Enhancement Funds

\$200,000.00

79 elementary sites/centers will receive funds to purchase reading materials which may include: reading software, classroom libraries, reading professional books for book studies, magazine subscriptions, and replacement materials.

Personnel to Support Elementary Reading Referendum Initiatives

\$180,000.00

Leveled Literacy Intervention (LLI)

\$240,000.00

LLI is a comprehensive intervention program designed to support literacy development primarily in grades K-2. The Elementary Reading Department is in the 2nd year of this 3 year project. Every elementary school will receive this program and training by the end of year 3.

Grade 1, Read Aloud Project and Reading Workshop support training/materials. All teachers of grade 1 will receive training materials and have opportunities to attend evening trainings.

\$20,000.00

Grade 2, Read Aloud Project books

\$55,000.00

All teachers of grade 2 will receive books for read aloud.

Grade 2, Small Group Instruction materials

\$229,789.00

All teachers of grade 2 will receive a set books specifically purchased for small group instruction.

Total

\$1,158,442.00

REFERENDUM 2010/11 **Explanation of Program Activity - Secondary Reading** 07/01/10 Thru 6/30/11 **Account Title/Description** Budget **Expended** Committed/ Budget Status Encumbered Balance Reading class curriculum enhancement 795,785.00 550,753.00 240,602,00 4,430.00 Classroom libraries 51,202.00 46,236,00 1,801.00 3,165.00 Aug-11 Magazines 36,004.00 36,004,00 0.00 Student materials 704,744,00 464,678.00 238,801.00 1,265.00 Aug-11 Curriculum writing 3,835.00 3.835.00 0.00 0.00 Reach placement testing 160.00 160.00 Reading curriculum prof. dev. 10.194.00 10,194,00 0.00 0.00 Curriculum cadre stipends 1.870.00 1.870.00 0.00 **AVID Critical Reading Training** 924.00 924.00 0.00 ParaPro Training 1,800.00 1,800.00 0.00 District Training Day 5.600.00 5,600,00 0.00 Lindamood-Bell training stipends 4,140,00 0.00 4.140.00 Content area reading support 142,214.00 135,155.00 0.00 7.059.00 AVID Staff Developer 52,275.00 49,046,00 3.229.00 Jul-11 HS Social Studies Staff Developer 48,378.00 45,878.00 2,500.00 Jul-11 Turnitin.com 19,808.00 19,808.00 0.00 **AVID Weekly** 0.00 6,750.00 6,750.00 Reading Leadership Team Workshop stipends 3,885.00 2,555.00 1,330.00 Kindles and Flip Cameras 9,118.00 9,118.00 0.00 The Link Writing Video Project 2.000.00 2.000.00 0.00 Reading Endorsement and CAR-PI 152,892.00 140,252.00 0.00 12,640.00 Course facilitators 54,009.00 41,369.00 12,640.00 Jul-11 Course materials 11,420.00 11,420.00 0.00 Beacon Online 31,963.00 31,963.00 0.00 Supplement 55,500.00 55,500.00 0.00 **UP Grade summer camp/RE Institute** 12,665.00 12,665.00 0.00 0.00 2010 Facilitators 12,195,00 12,195.00 0.00 Activities and materials 470.00 470.00 0.00 260,387.00 School Menu Options 260,387,00 0.00 0.00 Reading software Document cameras and projector: Classroom libraries Totals 1,374,137.00 1,109,406.00 240,602.00 24,129.00

Secondary Reading Referendum Plan 2011-2012

Reading Class Curriculum Enhancement	291,662
School-based Reading Enhancement Selection	210,000
Personnel	120,000
Library Media	233,653
Reading Endorsement and CAR-PD	161,000
Reading and Language Arts Professional Development and Support	142,000
Total	1,158,315

Reading Class Curriculum Enhancement

Individual student materials to support adoption fidelity Choices Magazine - 8th Grade Read 180

Take 10 FCIM grades 9 and 10 Reading I and II

Reading Curriculum Cadre

Up Front Magazine 11th & 12th Grade Action Magazine – middle schools

Curriculum Writing

School-based Reading Enhancement Selection

Reading Software or Technology Magazine and newspaper subscriptions

Content literacy support

Professional Development materials

Classroom libraries Replacement materials

Personnel

AVID Staff Developer

Social Studies Staff Developer

Library Media

Teleprompters for school news programs (up to 122)

Classroom sets of Kindle ebook readers (classroom set = up to 25 Kindles for 122 schools)
Classroom sets of ebooks for Kindles (Sunshine State Young Readers or Florida Teen Reads)

Reading Endorsement and CAR-PD

Supplements

Facilitators and Materials

Reading and Language Arts Professional Development and Support

Training Stipends
Turnitin.com licensing
Technology

Guest speakers

Materials up grades Poynter Institute

Pinellas Literacy Leadership Project